

**Government of Pakistan
Cabinet Secretariat
Cabinet Division**



**Year Book
2021-22**



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FOREWORD



Rule 25 of the Rules of Business, 1973 requires every Division of the Federal Government to prepare and upload on its website, a Year Book on its activities and achievements during the year. The report should contain information, which can be used for reference purposes.

As per rules, the Year Book is a permanent record and is required to be prepared and uploaded on Ministries'/Divisions' website at the end of each financial year for information of the Cabinet as well as the general public. The online publication of the Year Book, besides reflecting recognition of the public's right to information, is basically a mechanism and a step towards openness & transparency.

As required under the Rules, the Cabinet Division has prepared its Year Book for the year 2021-22. The objective of this book is to keep the public informed on the important activities undertaken by the Cabinet Division and the organizations/entities/departments under its administrative control.

It is hoped that this publication will adequately keep the public informed and serve as a useful reference book for scholars and researchers.

Sardar Ahmad Nawaz Sukhera
Secretary, Cabinet Division

Islamabad,
January, 2023

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FUNCTIONS OF THE CABINET DIVISION

Cabinet Division is the pivotal secretarial setup of the Federation of the Islamic Republic of Pakistan and symbolizes the mode of dispensation of the executive authority of the State under the Constitution and the Rules of Business framed thereunder.

The following functions have been allocated to the Cabinet Division under the Rules of Business, 1973:

1. All secretarial work for the Cabinet, National Economic Council and their Committees, Secretaries' Committee.
2. Follow up and implementation of decisions of all the bodies mentioned at (1) above.
3. National Economic Council: Its constitution and appointment of members.
4. Secretaries' Committee.
5. Central Pool of Cars.
6. All matters relating to President, Prime Minister, Federal Ministers, Ministers of State, Persons of Ministers' status without Cabinet rank, Special Assistants to the Prime Minister.
7. Appointments, resignations, salaries, allowances and privileges of Provincial Governors.
8. Strength, terms and conditions of service of the personal staff of the Ministers, Ministers of State, Special Assistants to the Prime Minister, dignitaries who enjoy the rank and status of a Minister or Minister of State.
9. Rules of Business: Setting up of a Division, allocation of business to a Division and constitution of a Division or group of Divisions as a Ministry.
10. Implementation of the directives of the President/Prime Minister.
11. Preparation of Annual Report in relation to Federation on observance of Principles of Policy.
12. Budget for the Cabinet and Budget for the Supreme Judicial Council.

13. Federal Intelligence.
14. Coordination of defence matters at the national level by forging effective liaison between the Armed Forces, Federal Ministries and the Provincial Governments at the national level; Secretariat functions of the various Post-War Problems.
15. Communications Security.
16. Instructions for delegations abroad and categorization of International Conferences.
17. Security and proper custody of official documents and Security Instructions for protection of classified matters in Civil Departments.
18. Preservation of State Documents.
19. Coordination: Control of fixed line office and residence telephones, mobile phones, faxes, internet/DSL connections, ISD, toll-free numbers, green telephones etc., staff cars, Rules for the use of staff cars; common services such as teleprinter service, mail delivery service, etc.
20. Civil Awards: Gallantry Awards.
21. Tosha Khana.
22. Repatriation of civilians and civil internees from India, Bangladesh and those stranded in Nepal and other foreign countries, and all other concerned matters.
23. Resettlement and rehabilitation of civilians and civil Government servants uprooted from East Pakistan including policy for grant of relief and compensation for losses suffered by them.
24. All matters arising out of options exercised by and expatriation of Bengalis from Pakistan.
25. Grant of subsistence allowance to Government servants under the rule making control of the [former]Government of East Pakistan and its corporations, and their families stranded in West Pakistan.
26. Management of movable and immovable properties left by Bengalis in Pakistan.
27. Administration of the "Special Fund" for POWs and civilian internees held in India and War-displaced persons.

28. Defence of Pakistan Ordinance and Rules.
29. Stationery and Printing for Federal Government official Publications, Printing Corporation of Pakistan.
30. National Archives including Muslim Freedom Archives.
31. People's Works Programme (Rural Development Programme).
32. Pride of Performance Award in the field of arts.
33. Pride of Performance Award in academic fields.
34. Women and Chest Diseases Hospital, Rawalpindi.
35. Pakistan Tourism Development Corporation and its subsidiaries.
36. Treaty Implementation Cell.
37. Islamabad Club.
38. Sindh Infrastructure Development Company Limited.
39. Pakistan Commissions of Inquiry Act, 2017.
40. Naya Pakistan Housing and Development Authority.
41. Administrative control of the National Electric Power Regulatory Authority (NEPRA), Pakistan Telecommunication Authority (PTA), Frequency Allocation Board (FAB), Oil and Gas Regulatory Authority (OGRA), and Public Procurement Regulatory Authority (PPRA).
42. Prime Minister's Performance Delivery Unit (PMDU) including Pakistan Citizen Portal (PCP), operation and management of which shall be managed by Prime Minister's Office (Public).
43. (i) Warrant of precedence;
(ii) Pakistan Flag;
(iii) Coat of Arms, National Emblem, monograms, seals;
(iv) Standard time for Pakistan;
(v) Public holidays; and
(vi) Gazette of Pakistan

**ACTIVITIES OF THE CABINET DIVISION
DURING 2021-22**

CABINET WING

The Cabinet Wing deals with the following:

- i. All matters relating to the President, the Prime Minister, Federal Ministers, Ministers of State, persons of Ministers' status without Cabinet rank, Special Assistants to the Prime Minister;
- ii. Strength, terms and conditions of service of the personal staff of Ministers, Ministers of State, Special Assistants to the Prime Minister, dignitaries who enjoy the rank and status of a Minister or Minister of State;
- iii. Rules of Business: Setting up of a Division, allocation of business to a Division and constitution of a Division or group of Divisions as a Ministry.

During the year 2021-22, the premiership of Mr. Imran Ahmad Khan Niazi ended by a vote of No-Confidence and Mian Muhammad Shehbaz Sharif sworn in as Prime Minister of Pakistan. In this regard, oath-taking ceremonies of the Prime Minister and the Cabinet were arranged and necessary notifications of appointments of the incumbent Prime Minister and the Cabinet/Advisers/SAPMs were issued by the Min-I Section.

The Rules of Business, 1973 allocate and provide a legal framework for the conduct of business of the Federal Government. Some significant changes have been made in the Rules. A new rule 50-A, "Secretariat of Council of Common Interests (CCI)" has been inserted to pave the way for establishment of CCI Secretariat in light of article 154(3) of the Constitution.

The Federal Government has also put serious efforts in harmonizing the business of the Divisions of Federal Secretariat and shuffled multiple subjects to the relevant Divisions. A total of twelve (12) changes were incorporated in Schedule-II of Rules of Business, 1973 for allocation/substitution of the subjects to the Divisions concerned. Latest version of Rules of Business, 1973 upto 1st December, 2021 issued and uploaded on the website of the Cabinet Division.

The Cabinet Wing deals with the appointment/removal/ resignation of Provincial Governors; administration of Governors' salaries, Allowances and Privileges Order, 1975; acting arrangements during leave/absence of the Provincial Governors under Article 104 of the Constitution. During the

year 2021-22, all acting arrangements during the leave/removal/resignation of the Provincial Governors were made as per the Constitution.

The Cabinet Wing also deals with issuance of policy/instructions on participation in international conferences, meetings, workshops, seminars and symposia, etc., abroad and categorization of these visits abroad as obligatory and non-obligatory. Para-6 of the instructions on Visits Abroad dated 26th October, 2018, was amended under directions from the Prime Minister's Office O.M No.9-148/2002-Min-II dated 22nd October, 2020.

The Wing deals with the matters relating to the Secretaries' Committee, in line with Rule 9 of the Rules of Business, 1973. In FY 2021-22, a total of nine (09) meetings of the Secretaries' Committee were convened and nine (09) agenda items were deliberated upon, including significant issues, such as disparity in pay of the Federal Government employees, housing issues, Public Finance Management (PFM) Act, Effective Utilization of Public Sector Development Program (PSDP) 2021-22 etc. The decisions of the meetings were circulated to the concerned Ministries/Divisions for further necessary action.

During the year 2021-22, the Cabinet Wing has been assigned with the additional subject matters which were previously dealt within the Interior Division including Warrant of Precedence, Public Holidays, Pakistan Flag, Gazette of Pakistan, Standard time of Pakistan, Monogram, Seals and Emblems. Accordingly, Min-II Section has issued Annual Calendar for Public and Optional Holidays for the year 2022. Flag Rules were circulated to ensure strict compliance by all concerned. The process of amending/rationalizing the current Warrant of Precedence has also been started.

The Cabinet Wing also deals with the arrangement of SAARC Cabinet Secretaries' meeting. However, no meeting was held in the year 2021-22.

The Wing also deals with follow up of the Cabinet decisions till implementation by the respective Ministries/Divisions concerned. Details of the Cabinet meetings and decisions taken during the financial year (FY) 2021-22 are as under:

Cabinet Meetings/Decisions taken during FY 2021-22

i.	Cabinet meetings held	42
ii.	Decisions taken	1170
iii.	Decisions implemented	1053
iv.	Decisions under implementation at the close of the financial year on 30 th June, 2021	117

The Cabinet Wing has been assigned the task for the arrangements of meetings of the Cabinet Committee for disposal of Legislative Cases (CCLC).

Cabinet Committee for Disposal of Legislative Cases (CCLC) FY 2021-22

i.	CCLC Meetings held	23
ii.	Decisions taken	163
iii.	Decisions implemented	133
iv.	Decisions under implementation at the close of the financial year on 30 th June, 2022	30

CABINET COMMITTEES WING

The Committee's Committees' Wing is the most vibrant Wing of the Cabinet Division, consisting of two sections:

- i. Cabinet Committees Section
- ii. Progress-II Section

In terms of Article 156(1) of the Constitution, the President of Pakistan constitutes National Economic Council (NEC), whereas it Executive Committee, the ECNEC is constituted by the Prime Minister under rule 22(5) of the Rules of Business, 1973. The terms of reference and the membership of the Cabinet Committees are laid down by the Cabinet or the Prime Minister in accordance with Rule 17(2) of the Rules of Business, 1973.

The Cabinet Committees Wing provides Secretarial support to the National Economic Council (NEC), ECNEC, and the Committees of the Cabinet in disposal of work. During the year 2021-22, it provided support to NEC, ECNEC and the following Committees of the Cabinet:

- i. Economic Coordination Committee (ECC)
- ii. Cabinet Committee on Privatization (CCoP)
- iii. Cabinet Committee on Energy (CCoE)
- iv. Cabinet Committee on China-Pakistan Economic Corridor (CCoCPEC)
- v. Cabinet Committee on State Owned Enterprises (CCoSOEs)
- vi. Cabinet Committee on Institutional Reforms (CCIR)
- vii. Cabinet Committee on Transport and Logistics (CCoTL)

The Cabinet Committees Wing is responsible for:

- i. Submission of proposals for constitution of NEC, ECNEC and other Cabinet Committees along with Terms of Reference;
- ii. Convening meetings of the above-mentioned fora, recording minutes of the meeting and following up on the implementation of the decisions taken by the Committees;
- iii. Preparing an Annual Report of the National Economic Council (NEC) as envisaged in clause 5 of the Article 156 of the Constitution, 1973 and its submission to the Cabinet and both Houses of the Parliament.

During the financial year 2021-22, one hundred and one (101) meetings of the said fora were held, wherein six hundred and sixteen (616) decisions were taken. Detail of meetings held and decisions made by the Cabinet Committees is as follows:

Sr.#	Name of the Forum	Number of Meetings	Number of Decisions Taken
i.	National Economic Council (NEC)	01	07
ii.	Executive Committee of the National Economic Council (ECNEC)	07	39
iii.	Economic Coordination Committee of the Cabinet (ECC)	41	363
iv.	Cabinet Committee on Privatization (CCop)	07	17
v.	Cabinet Committee on Energy (CCoE)	17	74
vi.	Cabinet Committee on China Pakistan Economic Corridor (CCoCPEC)	02	09
vii.	Cabinet Committee on State Owned Enterprises (CCoSOEs)	01	01
viii.	Cabinet Committee on Institutional Reforms (CCIR)	21	85
ix.	Cabinet Committee on Transport and Logistics (CCoRL)	04	21
	Total		616

Along with the tasks above, the Cabinet Committees Wing is also responsible for the following:

- i. Submitting the decisions of the Cabinet Committees for ratification of the Federal Cabinet.
- ii. Issuing the ratification and the decisions of the Cabinet Committees to the concerned Ministries/Divisions to implement the decisions.
- iii. Follow-up with the concerned Ministry/Division to implement the decisions.
- iv. Keeping an update on the progress of the decisions of the Cabinet Committees.

In light of Article 156(5) of the Constitution, the Annual Report of the National Economic Council for the FY 2020-21, has been prepared in consultation with the Ministry of Planning, Development and Special Initiatives. The same is under printing process and will be presented to both the Houses of the Parliament in due course of time.

ADMINISTRATION WING

The Administration Wing provides support services to the Cabinet Division. It deals with matters relating to: a) human resource management of the Cabinet Division b) procurement c) repair and maintenance of machinery and equipment, furniture and fixtures d) vehicles e) stationery. Besides this, preparation of budget/re-appropriation and all financial matters of the officers and staff, Mail Delivery Service, including Bag Service between Islamabad and the provincial capitals are dealt by the Administration Wing. The Wing also deals with matters relating to the Central Pool of Cars.

Activities during 2021-22

Administrative/HR Matters

- i. Two (02) employees were appointed under the Prime Minister's Assistant Package.
- ii. Seven (07) cases of disciplinary proceeding were processed.
- iii. Services tenure of eight (08) contingent paid staff was finalized.
- iv. Fifteen (15) cases of marriage grant, 12 cases of deputation, 27 cases of LPR/Retirement, and 250 cases of all types of leave were finalized.
- v. Administrative and Establishment matters, relating to Cadre Posts (BS-16 and above).
- vi. Administrative matters (Appointment / Posting / Transfer / Promotion / Discipline etc.) relating to the Private Secretaries/Sr. Private Secretaries/ex-cadre officers (Directors / Deputy Directors / Assistant Directors, Superintendents, APSs etc.) in BS-16,17,18 & 19 of the Cabinet Division.
- vii. Matters relating to official passports/private passports in respect of officers/officials of the Cabinet Division.
- viii. Grant of leave (all types), including processing of LPR/Retirement/Leave Encashment etc.
- ix. Distribution of work in the Cabinet Division.

- x. Deputation/Repatriation cases of the ex-cadre officers in BS-16 & above.
- xi. Determination of seniority of the ex-cadre officers in BS-16 and above and circulation of seniority lists etc.
- xii. Matters, relating to issuance of Airport Entry Passes to Advisors/SAPMs, having status of FM/MoS and other entitled officers/officials of the Cabinet Division.
- xiii. Mandatory Course of Officers (MCMC, SMC & NMC).
- xiv. Matters relating to Islamabad Club.
- xv. Other miscellaneous assignments/work assigned to it from time to time.

Miscellaneous Activities

S.No.	Activities	Processed
i.	Medical claims reimbursed	275
ii.	HBA granted to officers/officials	38
iii.	Motor Car Advance granted to employees	25
iv.	Motorcycle Advance granted to employees	12
v.	GP Fund Advance granted to employees	98
vii.	Officers nominated for training/course (STI)	07
vii.	Officers/Officials nominated for training/course (Islamabad Station)	01

Pension Cell

S.No.	Year 2021-22	Cases
i.	Pension Cases (Fresh)	29
ii.	Family Pension/Benevolent Fund Grant/Cases of Retired/Deceased Employees/Pensioners	39
	Total	68

The Pension Cell finalized the following cases on retirement of employees:

- i. Pension/Commutation cases of retiring officers/officials
- ii. Encashment of Leave
- iii. Final payment of GP Fund
- iv. TA on retirement
- v. Farewell grant
- vi. Family pension case in light of the Prime Minister's Assistance Package
- vii. Revision/Transfer and Restoration of pension
- viii. Online pension cases
- ix. Education stipend to the children of the deceased employees who died in service
- x. Benevolent grant cases in respect of the families of deceased employees
- xi. Payment of pension contribution cases
- xii. Completion of all kinds of papers of pensioners
- xiii. Maintenance of the latest report of pensioners, year-wise
- xiv. Cases of ID cards for pensioners by AGPR, Islamabad

Logistic Support

Admin Wing provided logistic support to the offices of Advisors/SAPMs and all officers of the Cabinet Division for disposal of Official Business. The following tasks were completed during the FY 2021-22:

- i. Installation of CCTV Cameras in the Cabinet Division for Security Purpose.
- ii. Establishment of a new Committee Room-2 at 4th Floor for holding of emergency meetings organized by wings and offices of senior officers of the Cabinet Division.

- iii. Installation of Hydraulic Door at Main Entrance of the Cabinet Block Building for Security purpose.

IT Department

- i. Digitized inter and intra-ministerial communication by implementing e-office application (developed by NITB).
- ii. Modernized, strengthened and safe guarded the IT Infrastructure by deploying the next generation firewall, anti-virus and networking monitoring / control system.
- iii. Help-desk system has been providing assistance in hardware and software operations to the offices of the Cabinet Division. It has also been extended to e-filing operations.
- iv. IT Centre has been providing technical support for the Cabinet Committee's meetings, held in or outside the Cabinet Division. During the period, IT support was provided for 124 meetings of the Cabinet Committees.
- v. IT Centre provides technical support in all meetings of the Federal Cabinet. During the period, 41 meetings of the Federal Cabinet were held.

Parliamentary Business

In addition to its usual business, the Administration Wing also dealt with the following Parliamentary Business:

S.No.	Items	No.
i.	Resolutions	10
ii.	Questions/Answers	96
iii.	Motions	05
iv.	Cut Motions	216
v.	Calling Attention Notices	02
vi.	Standing Committee Meetings	34

Admin Wing also remained engaged with the following activities:

- i. Internal Coordination for dissemination/gathering of information from all Wings of the Cabinet Division, Attached Departments, subordinate offices.
- ii. Coordination amongst all Ministries/Divisions/ Departments on questions relating to the Federal Government, required by the Supreme Court of Pakistan, Prime Minister's office, *Aiwan-e-Sadr*, National Assembly, Senate of Pakistan and by other Ministries/Divisions, etc.
- iii. Handling of complaints received through Pakistan Citizen's Portal monitored by the Prime Minister. A summary of complaints handled/resolved during the period under report is as follows:

Complaints	Resolved	In Progress
103	103	-

- i. Summary of Task Management System of the Prime Minister's Delivery Unit monitored by the Prime Minister is as follows:

Tasks	Completed Tasks	In Progress
45	40	05

- i. Resolution of public complaints in pursuance of *Wafaqi Mohtasib's* directives

Complaint Cell

A Complaint Cell is functional at the Division, to look into and to resolve public complaints, in pursuance of *Wafaqi Mohtasib's* directives. During the year 2021-22, the status of complaints received through mail and online web portal is as under:

Complaints	Status
300	All complaints were disposed of/forwarded to the concerned agencies

Tosha Khanna

- i. A sum of Rs.5,084,293/- was deposited in the Government Treasury towards retention cost of gifts declared by the recipients under the following heads of account:

C	Non Tax Receipt
C03	Miscellaneous Receipt
C038	Others
C03843	Sale proceeds of <i>Darbar</i> and other presents.

Green Line Connection & Issuance of Security Passes

i.	Green Telephone Connections installed	=	59
ii.	Green Telephone Connections closed	=	120
iii.	Green Telephone Connections shifted	=	10
iv.	Replacement of Green Telephone Sets	=	04
v.	Cypher Messages received	=	158
vi.	Security Passes issued	=	2653

CENTRAL POOL OF CARS

In pursuance of Schedule-II of Rule 3(3) of the Rules of Business, 1973 and Rule 28 of the Rules for the use of Staff Cars 1980, the Cabinet Division maintains a Central Pool of Cars (CPC) consisting of vehicles of different categories.

Subject to availability, staff cars are provided from the Central Pool to the following:

- i. Ministries/Divisions for the use of State guests, members of foreign delegations and VIPs visiting Pakistan.
- ii. Federal Ministers, Ministers of State, Advisors and any other dignitary or office holder, when their staff cars are temporarily off-road for repairs, for a period not exceeding fifteen days.
- iii. The Provincial Governors, the Chief Ministers, Chief Justices of High Courts, Provincial Ministers and other officers of similar rank and status visiting Islamabad.

In addition, the CPC has been mandated to administer Staff Car Rules, Transport Monetization Policy, process summaries for the Prime Minister for provision of protected/higher engine capacity vehicles to different dignitaries. It also deals with all matters concerning staff cars of the Federal Government.

The CPC carried out the following activities during the FY 2021-22:

- i. Prepared/processed various Summaries, on provision of protected vehicles/higher engine capacity to various dignitaries, for approval of the Prime Minister;
- ii. Arranged meetings of the Vehicles Authorization Committee to fix/revise the authorization of vehicles for the Ministries/Divisions and Departments. Detail is as follows:

Cases received from Ministries / Divisions / Departments during the FY 2021-22	Cases approved by the Committee	Cases deferred/ Not approved
29	24	05

- iii. Entertained more than 230 requests received from the Ministries/Divisions and Departments for provision of vehicles for protocol duties and foreign delegations;
 - i. Ensured the repair/maintenance and proper upkeep of the protocol vehicles of CPC;
 - ii. Responded to various queries of the Ministries/ Divisions and Departments, regarding Staff Car Rules, condemnation of vehicles and monetization policy;
 - iii. Provided the vehicle and logistic support to the Ministry of Foreign Affairs for sessions of the Council of Foreign Ministers of Organization of Islamic Countries (OIC) held in December, 2021 and March, 2022 at Islamabad;
 - iv. Issued the instructions regarding the observance of Staff Car Rules and proper utilization of the vehicles authorized to the Ministries/Divisions and Departments for protocol/operational and general duties.

MILITARY WING

Military Wing was established in 1956 under the Cabinet Division to function as secretariat of Defence Planning which is mandated for planning of war in the civil sector to assist and support armed forces under the Rules of Business, 1973. It is also responsible for defence matters at the national level. It is headed by a serving Brigadier and assisted by tri-services officers. Main functions of the Military wing are as follows:

- i. To coordinate National War Effort serving as linchpin for maintaining uninterrupted liaison among Federal Ministries, Armed Forces and Provincial Government.
- ii. To activate Federal War Book on the orders of NSC/DCC and relevant Defence Planning Committees (DPCs)/Policy Committees/Boards for meeting during any emergency situation in the country. Upon approval from NSC/DCC notification to institution regarding all stages of war, emergencies and Defence of Pak Ordinance and Rules (DPO & DPR).
- iii. To prepare and revise the Federal War Book.
- iv. To act as secretariat for 28 Federal Defence Planning Committees chaired by the respective Federal Secretary of Administrative Ministry/Division, SCC chaired by the Cabinet Secretary and DCC and assist Provincial Defence Planning Committees (9 in each Province) including monitoring of progress of overall Defence Planning.
- v. To deal with matters related to Safe Custody of various secret Publications/Defence Planning Reports.

Activities/Achievements during 2021-22

- i. Annual Defence Planning meetings were held during FY 2021-2022:

a. Main committees' meetings:

Date of Meeting	Meeting	Ministry
04-08-2021	Commerce and Trade	Commerce Division
26-08-2021	Afforestation	Ministry of Climate Change
23-09-2021	Food Supplies	Ministry of National Food Security and Research
14-10-2021	Road and River Transport	Communications Division
28-10-2021	Roads and Bridges	Communications Division
17-11-2021	Underground Shelters	Housing and Works Division
15-12-2021	Social Welfare	Ministry of Human Rights
24-01-2022	Manpower	Ministry of Overseas Pakistanis and Human Resource Development

b. Internal meetings:

Date of Meeting	Meeting	Ministry
20-10-2021	Meeting of Provincial Logistic Backup Committee on Defence Planning. Venue: <i>KPK</i> .	Communications Division
04-11-2021	Meeting of Provincial Food Supplies Committee on Defence Planning. Venue: <i>KPK</i> .	Ministry of National Food Security and Research
22-12-2021	Provincial War Transport Board Meeting for revision of hiring rate on Defence Planning. Venue: <i>KPK</i> .	Communications Division
12-01-2022	Meeting of Salvage Facilities Sub-Committee on Defence Planning. Venue: <i>Sindh</i> .	Ministry of Maritime Affairs
20-04-2022	Provincial War Transport Board Meeting for revision of hiring rate on Defence Planning. Venue: <i>KPK</i> .	Communications Division
27-04-2022	Provincial War Transport Board Meeting for revision of hiring rate on Defence Planning.	-do-

	Venue: <i>Sindh</i> .	
16-05-2022	Meeting of Provincial Afforestation Committee on Defence Planning. Venue: <i>KPK</i>	Ministry of Climate Change
23-05-2022	Meeting of Provincial Finance Committee on Defence Planning. Venue: <i>KPK</i>	Finance Division
14-06-2022	Provincial War Transportation Board Meeting for revision of hiring rate on Defence Planning. Venue: <i>Gilgit-Baltistan</i>	Communications Division
15-06-2022	Key points inspection/visit to monitor progress on survey report observations	-do-
30-06-2022	Provincial War Transport Board Meeting for revision of hiring rate on Defence Planning. Venue: <i>Sindh</i>	-do-

c) The Provincial Defence Planning mechanism was reviewed in light of the study approved by the Cabinet Secretary, based on the 18th amendment devolved role had been assigned to provinces/regional governments through activation of nine (09) provincial/regional Defence Planning Committees (PDPC). The activation of PDPC in real scenario has been geared up in all provincial/regional governments in order to strengthen Pakistan's defence potential.

d) Major achievements during the FY 2021-22 are given below:

- i. A constant liaison was kept with the Armed Forces, the Federal Ministries/Divisions and the provincial governments for follow-up actions on decisions taken in various Federal Defence Planning Committees.
- ii. Scrutiny of Defence Planning documents viz Committee Reports, and War Books was carried out.
- iii. Annual Safe Custody Certificates from various Federal Ministries/Divisions, Provincial/Regional Governments and Departments for Federal War Book and other related documents were sought.

- iv. Necessary action after the audit of the Federal War Book along with all other Defence Planning Publications has been initiated.
- v. Revision of the Federal War Book, 1983 and draft compilation are in progress based on the inputs received from all stakeholders.
- vi. The conduct of bi-annual civil defence rehearsals and annual civil defence exercise of provincial/ regional defence planning schemes/plans through Provincial Defence Planning Cells of all provincial and regional governments has been ensured by the Military Wing. The detailed schedule for the annual visit/audit along with civil defence exercise has been issued separately to all provincial and the regional governments to strengthen national war effort.
- vii. **23rd March Parade, 2022:** The Military Wing of the Cabinet Division coordinated all matters related to the Pakistan Day Parade with the Joint Staff Headquarters, the General Headquarters and the Provinces in a befitting manner.

6th Aviation Squadron

e. Military Wing is also responsible to manage operational, administrative and training matters of the 6th Aviation Squadron. The 6th Aviation Squadron is maintaining a fleet of helicopters for the VVIP missions, rescue missions, relief and recovery operations. These missions/operations are carried out with the approval of the Prime Minister. The skills of the pilots of the squadron are also enhanced/polished through training abroad. It was established in 1974 as a part of the Disaster Relief Cell at *Dhamial Camp, Rawalpindi*. The Squadron was re-located to *Mangla* in 1980 and started VVIP missions in 1993. The fleet has been extended with the induction of AW-139 (VIP version).

i) Detail of Missions

(1st July, 2021 to 30th June, 2022)

S.No.	Type of Mission	Hours flown
i.	VIP / VVIP Mission	444.3
ii.	Technical / Maintenance Test Flying	3.2
iii.	Training Flying	152.2
	Total	599.7

ii) Detail of Relief and Rescue Operations: Nil

iii) Any Other Activity: Detail of hiring Missions is as under:

S.No	Date	Activity	Route
i.	02-06-2022	1 Helicopter was provided to the Federal Minister for Water Resources and Chairman, WAPDA	Muhmand Dam- Terbella Dam
ii.	12-06-2022	1 Helicopter was provided to the Federal Minister for Water Resources and Chairman, WAPDA	DASU

iv) Technical

S.No	Type
i.	Serviceability of un-serviceable Helicopters
ii.	Serviceability of un-serviceable batteries of Helicopters

vi. Training

S.No	Type
i.	Instructor Pilot Cross Rating
ii.	Conversion Training
iii.	Continuation Training
iv.	Simulator Training from OEM

vi. Detail of Flying Hours during FY 2021-22 (6th AVN SQN)

Month	Type of AC/Hel	Hrs Flown
Jul, 2021	AW-139	60.4
Aug, 2021	AW-139	76.3
Sep, 2021	AW-139	44.0
Oct, 2021	AW-139	37.7
Nov, 2021	AW-139	41.4
Dec, 2021	AW-139	56.0
Jan, 2022	AW-139	31.1
Feb, 2022	AW-139	52.6
Mar, 2022	AW-139	80.8
Apr, 2022	AW-139	51.5
May, 2022	AW-139	32.3
Jun, 2022	AW-139	35.6
Total		599.7

AWARDS WING

The Awards Wing of the Cabinet Division performs the following functions:

- i. Processing of the recommendations received from various Ministries/Divisions and the Provincial Governments for conferment of Pakistan Civil Awards by the President of Pakistan under Article 259 of the Constitution of Pakistan.
- ii. Holding of meetings of the three (03) Sub Awards Committees along with the Main Awards Committee.
- iii. Submission of Summaries to the Prime Minister/President of Pakistan for approval regarding conferment of the Pakistan Civil Awards.
- iv. Issuance of Press Release on 13th August, every year, for announcement of the Awards.
- v. Preparation of Citations for inclusion in the Brochure and for reading out by the Cabinet Secretary in the Investiture Ceremony at the *Aiwan-e-Sadr*.
- vi. Preparation of medallions from the Pakistan Mint, Lahore.
- vii. Preparation of Parchment from National Security Printing Company (Pvt) Limited (NSPC), Karachi for the signature of President, Islamic Republic of Pakistan.
- viii. Making arrangements for the Investiture Ceremony on 23rd March at the *Aiwan-e-Sadr*, Islamabad every year.
- ix. Preparation of the National Programme for Independence Day celebrations for approval of the Prime Minister of Pakistan in consultation with the Ministries/Divisions and the Provincial Governments.
- x. Making arrangements for the Flag-Hoisting Ceremony held on 14th August every year in consultation with Islamabad Capital Territory (ICT), Capital Development Authority (CDA), Pakistan Television (PTV), Islamabad Police and other departments.

Activities during 2021-22

i. Pakistan Civil Awards

- a. The commendations received from the Ministries/ Divisions and the Provincial Governments were scrutinized by the three Award Sub-Committees and the main Award Committee. A final list containing nominations was submitted to the Prime Minister/President of Pakistan for their approval.
- b. After approval of the President, 127 awards were announced on 14th August, 2021 through a Press Release. The Wing arranged the Investiture Ceremony for conferment of the Civil Awards 2021 at the *Aiwan-i-Sadr*, Islamabad on 23rd March 2022. The President of Pakistan conferred Pakistan Civil Awards on one hundred and twenty-seven Pakistani citizens as well as ten foreign nationals. The Investiture Ceremonies were also held on 23rd March, 2022 at the Joint Staff Headquarters and the Provincial Capitals where the Governors of the Provinces decorated the awards as per the detail given below:

	Pakistan Civil Awards	
I.	<i>Nishan-i- Imtiaz</i>	03
ii.	<i>Hilal-i-Pakistan</i>	02
iii.	<i>Hilal-i- Imtiaz</i>	06
iv.	<i>Sitara-i-Pakistan</i>	04
v.	<i>Sitara-i-Shuja'at</i>	03
vi.	<i>Sitara-i-Imtiaz</i>	16
vii.	President's award for Pride of Performance	39
viii.	<i>Sitara-i- Quaid-i-Azam</i>	03
ix.	<i>Tamgha -i- Shuja'at</i>	19
x.	<i>Tamgha -i- Imtiaz</i>	31
xi.	<i>Tamgha -i- Quaid-i-Azam</i>	01
		127

ii. National Programme for the Independence Day Celebrations

A national programme for Independence Day Celebrations was prepared in consultation with all Ministries/Divisions and the Provincial Governments, which was submitted for approval of the Prime Minister. The programme was circulated to all Ministries/Divisions and the Provincial Governments for implementation.

iii. Flag-Hoisting Ceremony, 2021

The Flag-Hoisting Ceremony was arranged at the President Secretariat, Islamabad on 14th August, 2021. The President of Pakistan was the Chief Guest at the ceremony. Federal Ministers, Ministers of State, Chairman Joint Staff, Chiefs of Staff of the Armed Forces, prominent diplomats and personalities attended the ceremony.

FINANCE AND ACCOUNTS WING

Finance and Accounts Wing consists of three sections, which are Planning & Monitoring Cell, Audit & PAC Section, and Accounts-II Section. The activities of the Wing are supervised by the Chief Finance & Accounts Officer.

The Planning & Monitoring Cell (P&M Cell) deals with PSDP Projects of the Cabinet Division and its attached departments/organizations/executing agencies. P&M Cell processes/analyses cases of PC-I, release of PSDP funds, and coordination with departments/organizations/executing agencies and the Planning Commission. It is involved in arrangement of DDWP/Reviews/Pre-Priorities/Priorities and other project-related meetings, participation and preparation of briefs for CDWP/External reviews and other PSDP related meetings/activities pertaining to the Cabinet Division's PSDP projects.

The Planning & Monitoring Cell dealt with the following four PSDP projects during the financial year 2021-22.

- i. Facilitation of Tourism in Islamabad - Marketing Promotion.
 - ii. Sustainable Development Goals (SDGs) Achievement Programme (SAP).
 - iii. Strengthening and Modernizing National Archives of Pakistan.
 - iv. Upgradation/Strengthening of the Cabinet Division's 6th Aviation Squadron for Relief Operations and Enhancement of Security (Phase -II).
- Monthly progress and review report were prepared and conveyed to the Ministry of Planning, Development and Special Initiative both in writing and through PMES after approval from the Competent Authority.
 - All meetings of APCC and Full Year Review/Quarterly Review meetings relating to the Cabinet Division's PSDP were attended during the financial year, 2021-22.
 - The budget for PSDP 2022-23 was finalized.

The Wing deals with all budgetary matters of current expenditure in respect of Demand No.001, 002 & 003. It also deals with release of funds to the Federal Ministers/Ministers of State on account of Pay, Allowances, TA/DA and medical charges. The achievements of Accounts-II section are as under:

- i. Prepared annual budget proposals for the year 2021-22 and thereafter forwarded NISs according to budget, the Finance Division under demand No. 001, 002 & 003 in respect of the Cabinet Division and its departments/organizations.
- ii. The section obtained proposals for foreign exchange budget from all concerned Wings/departments/organizations of the Cabinet Division and, accordingly, presented to the Finance Division for its approval.

The Wing also deals with all audit matters of the Cabinet Division (Main) as well as its thirteen (13) component offices including Audit & Inspection Reports, Draft Audit Reports/Proposed Draft Paras, Special Audit Reports, Printed AppropriationAccounts as well as Auditor General's Reports. It also deals with meetings of the Departmental Accounts Committee (DAC) and the Public Accounts Committee (PAC) and compliance of their decisions/directives. The achievements of Audit & PAC section are as under:

- i. Forty-six (46) meetings of DAC were arranged, minutes thereof were prepared and got these ratified from Audit, signed from members of DAC, and approved from the competent authority and, finally, sent to auditee office for compliance.
- ii. Four (04) meetings of PAC were dealt with and directives of PAC were sent to respective officers for compliance.
- iii. Dealt with Court/NAB/FIA cases relating to Audit Paras pertaining to PTA, OGRA, NEPRA, PPRA, PTDC, PCP, APO and the Cabinet Division (Sqdn. section).

LITIGATION & DEVOLUTION WING

Litigation and Devolution Wing is headed by the Joint Secretary (Litigation and Devolution). The activities of the Wing during the financial year 2021-22 are given below:

During the period, 739 cases were processed and forwarded to the quarter concerned or dealt by the Litigation and Devolution Wing itself by filing para-wise comments/concise statements in the respective Courts of law being proforma party or otherwise. Some cases have been decided by the Courts while others are pending adjudication at various legal forums. The cases filed against the Federation of Pakistan were defended in various courts of law with the assistance of the Government Counsels/DAGs/AOR nominated by the Law and Justice Division, etc. The detail of cases received in Litigation and Devolution Wing during FY 2021-22 is given below:

S. No.	Name of Court (s)	Cases
i.	Supreme Court of Pakistan, Islamabad	99
ii.	Islamabad High Court, Islamabad	103
iii.	Lahore High Court, Lahore	212
iv.	Sindh High Court, Karachi	120
v.	Peshawar High Court, Peshawar	91
vi.	Baluchistan High Court, Quetta	18
vii.	Lower Courts, across the Country	69
viii.	Federal Services Tribunal	19
ix.	<i>Wafaqi Mohtasib</i> (Ombudsman)	08
	Total	739

Litigation and Devolution Wing has also been assigned the subject "Pakistan Commission of Inquiry Act, 2017" under which different Commissions of Inquires are constituted as and when decided by the Federal Cabinet.

The Wing is also handling residual matters relating to devolved Ministries/Divisions/Departments.

ORGANIZATIONS WING

The Organizations Wing is responsible for looking after the administrative matters of the following:

- i. National Documentation Wing
- ii. Pakistan Tourism Development Corporation
- iii. National Archives of Pakistan, Islamabad
- iv. Printing Corporation of Pakistan, Islamabad
- v. Institutional Reforms Cell
- vi. Assets Recovery Unit
- vii. Abandoned Properties Organization

NATIONAL DOCUMENTATION WING

The National Documentation Wing (ND-Wing) is an archival repository of primary source material on the British rule in India, the Independence Movement, in general, and the Muslim political movements in particular. Under the Rules of Business 1973, acquisition and preservation of State Documents is also one of the responsibilities entrusted to the National Documentation Wing. It compiles documents on specific topics of national interest through research of the record in the government departments or in private custody. Compilation of documents on vital issues helps the Government in formulation of important national policies. Over the years, ND-Wing has built up a sizeable collection of historical record. It is the largest repository of primary source material in Pakistan comprising over 27 million pages of documents on microfilms that have been acquired either from local sources or from abroad, particularly, the British Library, London. This repository facilitates scholars/researchers in having an easy access to the record of historical importance.

During the FY 2021-22, ND-Wing carried out the following activities:

Consultation of the Declassified Cabinet Record by students/researchers

The Cabinet record pertaining to various Ministries/Divisions declassified by the ND-Wing covers the period from 1947 to 1980. The record is being widely studied by researchers and students for their M.Phil, Ph.D and Post-Doctoral research, etc. During the year 2021-22, twenty students/scholars consulted the declassified Cabinet record.

NDW Reference Library

NDW Reference Library has a vast collection of secondary source material for research and reference. The collection comprises 12,916 books on the history of South Asia authored by renowned historians.

Year Book of the Cabinet Division

The Year Book of the Cabinet Division for 2020-21 was compiled, edited and uploaded on the website of the Cabinet Division.

Acquisition of Vital Government Record

The following files pertaining to Cabinet Wing of the Cabinet Division and State Documents have been acquired for preservation during the period from July, 2021 to June, 2022.

Record Description	Period	Files Acquired	Documents Acquired
Cabinet Record	1970-1972	1,576	78,323
State Documents	2021-2022	08	214

Preservation of Vital Government Record

The following records pertaining to Cabinet Wing and State Documents have been preserved during the period from July, 2021 to June, 2022:

Record Description	Period	Files Preserved	Documents Preserved
Cabinet Record	1968-1971	5,323	278,019
State Document	2021-2022	08	214

Quality Control of Digitized Record

In order to comply with the international standards regarding digital preservation of vital archival records, quality control of 5,666 files comprising of 300,006 documents have been carried out to ensure quality, accuracy and consistency of digital images during the reporting period.

Reconciliation of Record

Three level process, i.e. "Record acquisition proformas, Record digitized by Data Processing Assistants and Record posted to backup storage server after quality control" has been carried out for 899 files comprising of 60,416 document pertain to Cabinet record for the years 1968-69.

Digitization of State Documents

Out of total 1934, 39 State documents received from various Ministries/Divisions/Departments were digitized and preserved during the reporting period and remaining are under process.

Digitization of Microfilm Rolls

736 microfilm rolls acquired from British Library (London) comprising of 256,997 documents were digitized and scanned during the reporting period for research scholars and other research organizations and individuals for completion of their M.Phil, Ph.D thesis and research publications.

Reprographic Services and Assistance to the Researchers

Twenty researchers visited the ND-Wing for research and reference purposes. In this context, de-classified documents were provided to the researchers on the following topics:

- Colonial Period
- Scheduled Castes in Sindh/Pakistan
- Philosophy and History (1857-1947)
- Communal Riots in British Punjab, 1947
- History of National Anthem
- Joint Constitution of Pakistan
- Kinship and Identification in Urban Pakistan (1968-85)
- Socio-Political life of *Biharis* (1947-1977)
- Intellectual History of Pakistan, Historiography (1940-77)
- *Pashtuns* and the British Indian Army (1849-1947)
- Colonial History
- Industrial Policy and Development in Pakistan (1947-1977)
- Crips Mission
- Accession process of *Chitral* into Pakistan

- Development of NWFP under British Raj
- Political & Constitutional History of *Abdul Wali Khan* (1972-1977)
- Transformation of upper Bureaucracies and Civil Service Cadres (1973-2009)
- Evaluation of Basic Democracy of *Ayub's* Era
- Evaluation of village “*chowkidar*” under British rule in 1880

Miscellaneous developments

Conversion of Project posts from development to non-development side

Out of 14 project posts, 08 posts (Programmer BS-17, Data Base Administrator BS-17, 03 Data Entry Operator BS-14 and 03 Record Sorter BS-04) have been converted from development to current budget for sustainability of ongoing record preservation activities of the Cabinet Division. After concurrence from the Establishment Division and Federal Public Service Commission (FPSC) these posts have been notified in the Gazette of Pakistan and recruitment process on these posts is under process with the Admin section.

Establishment of Historical Document Gallery

In order to reflect our true history regarding creation of Pakistan and to educate the research scholars and students about ND-Wing historical collections, a historical document gallery has been established in the corridors of ND-Wing at 1st floor, Cabinet Division.

Establishment of Central Help Desk for Researchers

In order to facilitate the researchers and scholars regarding issuance of user ticket, provision of material, etc. a central help desk has been setup under Reference Library, National Documentation Wing.

The Cabinet Division's Library (Main)

The Cabinet Division's Library is a repository of books and official record including Gazettes, Notifications, etc. The library collection comprises 13,112 books on various subjects. It also deals with matters relating to compilation of press clippings relevant to the Cabinet Division, purchase of books and newspapers.

Records Section

Records Section is responsible to maintain the record of non-current files in the Record Room in accordance with the procedure prescribed in the Secretariat Instructions.

In pursuance of Appendix E, Para 83, Annexure-V of the Secretariat Instructions, a quarterly return on recording, indexing of files and weeding of old record in respect of the Cabinet Division and its constituents is submitted to the Pakistan Public Administration Research Centre (PPARC), Islamabad which is under the administrative control of the Establishment Division.

Quarterly Reports for the quarter from July to September 2021, October to December 2021, January to March 2022 and April to June 2022 on recording, indexing of files and weeding of non-current record, received from various Wings/Sections and departments under the administrative control of the Cabinet Division were compiled and forwarded to the Pakistan Public Administration Research Centre (PPARC), of the Management Services Wing, Establishment Division.

PAKISTAN TOURISM DEVELOPMENT CORPORATION

The Pakistan Tourism Development Corporation (PTDC) was incorporated on 30th March, 1970 under the repealed Companies Act, 1913 (now Companies Act, 2017) as a Public Corporation Limited by shares. The Corporation is owned by the Government of Pakistan which is governed through its Board of Directors comprising sixteen members. The Special Assistant to the Prime Minister on Tourism is the Chairman of PTDC, Board of Directors. The Cabinet Secretary is the ex-officio Vice Chairman and Managing Director, PTDC is the Secretary to the Board.

VISION

PTDC's vision is to develop the tourism sector as a national priority in a sustainable and acceptable manner, taking full advantage of regional and international trends and developments so that it can significantly contribute to the improvement of quality of life in Pakistan whilst promoting the country's cultural and natural heritage.

KEY OBJECTIVES

- i. Projection of Pakistan as a tourist-friendly destination;
- ii. To bring Pakistan amongst the top 5 tourist destinations of Asia;
- iii. Marketing of Pakistan's tourist products in tourist generating markets (at home and abroad);
- iv. To act as a catalyst in encouraging the private sector to play an active role in tourism promotion and development;
- v. Provide support to provinces and regions for development of tourist infrastructure and services nationally;
- vi. To play a vital role in job creation, poverty reduction and socio-economic development of the country.

INSTITUTIONAL REFORMS AND RESTRUCTURING OF PTDC

Re-structuring and Revamping of PTDC

PTDC works to promote tourism in Pakistan by marketing country's natural landscape, history, culture, arts and archaeological monuments to attract tourists, facilitating development of policies, strategies, framework, etc, representing the country in domestic and international events and exhibitions. PTDC suffered in the aftermath of 18th Constitutional amendment as the subject of tourism was devolved to provinces without providing clear direction for the Corporation.

The Government decided to revamp PTDC at the Federal level and initiated the process of its rightsizing and restructuring. Now PTDC serves as the secretariat and implementation body of the National Tourism Coordination Board (NTCB) and as a National Tourism Organization (NTO).

New Organogram of PTDC

A new organogram has been developed and rationalization of Human Resource (HR) for its new role and structure is in process. A new Board of Directors has been constituted having representation of all the provinces/regions and the private sector. A mechanism in consultation with provinces/regions has been developed for handling over assets of PTDC along with HR and liabilities to respective provinces and regions. These assets will be offered to the private sector on long lease to promote private investment in tourism sector.

New Role of PTDC

- i. International and national coordination for the promotion of domestic and foreign tourism.
- ii. Industry advocacy about developing and implementing standards and certification in tourism services.
- iii. Tourism marketing and positioning of Tourism Brand Pakistan.
- iv. Development of National Tourism Portal as one stop shop for tourism.
- v. Tourism research and up-to-date data management.

- vi. Tourism facilities at the Federal level through PTDC TICs and Head Office.
- vii. Development plans for the promotion of tourism in the Federal Capital.

PERFORMANCE AND ACHIEVEMENTS

Development of National Tourism Strategy

Two consultative workshops were organized on development of National Tourism Strategy (NTS) 2020-30. Key stakeholders from the public and the private sectors and members of working groups of NTCB participated in these workshops.

Priority Areas of National Tourism Strategy 2020-30 are to make Pakistan a Premium” all year-round tourism destination, to give great importance to local heritage, cultural expressions and protection of natural environment, to develop top of the line special interest niche products to support ease of investment in tourism infrastructure and to expand formulas to optimize tourism multiplier effect on the local economy.

Development of National Minimum Standards

To achieve service excellence, draft of National Minimum Standards has been developed and shared with all stakeholders. Accreditation and certification programmes are part and parcel of the standards in line with related law/rules. Qualified Approved Certification Organization (QACO) services will be utilized for the purpose.

Development of Integrated Tourism Plan for Islamabad

First edition of Integrated Tourism Plan for Islamabad has been prepared during the financial year 2021-22 and electronic version is available at PTDC website : www.tourism.gov.pk.

Transfer of PTDC properties to provinces

As many as thirty-seven PTDC Motels located in *Punjab, Khyber Pakhtunkhwa, Balochistan* and *Sindh* are being transferred to the provincial governments to privatize them and encourage the private sector investment in tourism and hospitality sector. Nineteen (19) motels of

Khyber Pakhtunkhawa, six (06) motels at *Punjab*, seven (07) in *Sindh* and five (05) in *Balochistan* have been listed for leasing so far. These motels included motels at *Saidu Sharif, Panakot, Dir, Bamburat Chitral, Bunni Chitral, Birmoglasht Chitral, Kalam, Swat, Balakot Mansehra, Turkham, Katas, Chakwal, Taxila, Wagha Lahore, Bahawalpur, Hawk's Bay Karachi, Mohenjodaro, Tourist Information Centre (TIC) Thatta, Taftan, Chaman* and *Ziarat*.

Leasing of PTDC's Properties in GB and AJK

PTDC properties in *Gilgit Baltistan* and *Azad Kashmir* are being outsourced for leasing. Properties will be leased to such reputed firms, companies, and private corporations who shall operate, improve and develop the motels while keeping intact their heritage value and ecosystem. For the purpose of this transaction, the process provided in Public Procurement Rules is being followed.

Development of Project for *Aiwan-e-Sayahat*

The aim of the PTDC Headquarter is to create a “Tourism Center of Gravity”, from where all initiatives in tourism and facilitation to both foreign and domestic tourists will emanate. It will also provide institutional support to stakeholders within the tourism industry.

Easy access to the tourist related facilities under one roof shall increase efficiency, coordination and enhance productivity of NTCB/PTDC, thereby helping in realizing tourism objectives. The project, besides creating synergy, will enhance tourism image of the country and extend support to economic development through employment generation and related business activities.

Development of Tourism Revival Strategy and SOPs

The committee prepared a Tourism Recovery Strategy and action plan in consultation with all key stakeholders and Covid Era SOPs for different tourism service providers and visitors were developed. Online training and awareness sessions were organized to sensitize stakeholders about the safe tourism during Covid-19 Era. Different financial incentives were also offered to solve the cash flow problem of tourism and hospitality businesses during the early period of the crisis.

PROMOTION & MARKETING INITIATIVE

Development of Brand Pakistan

Tourism Brand Pakistan' for the first time in history has been developed with an aim to project and promote Pakistan's distinctive tourism identity in national and international markets through a comprehensive marketing and promotional strategy.

This initiative includes an extensive media and marketing campaign to showcase tourism potential of Pakistan to domestic and foreign tourists. Relevant mediums including broadcast travel and lifestyle channels, radio stations, airlines, travel websites, social media platforms (*YouTube, Facebook, Instagram*) and travel bloggers/influencers are being resorted to in a harmonized manner to present true image and colors of Pakistan.

Development of musical score for Brand Pakistan

A musical score/video of approximately four (04) minutes has also been prepared for Brand Pakistan which covers the beautiful sites of Pakistan from north to south. Starting from the heights of *Karakoram Range* it ends on the humming waves of Arabian Sea. Musical score is the composition of all the famous instruments of every area of Pakistan.

Development of National tourism E-Portal

An exclusive e-portal has been developed to provide a world class exposure to Pakistan's tourist attractions through one click. The portal consists of a user-friendly interface to interact with the prospective tourists and provide them online connectivity to view Pakistan's tourist sites through virtual galleries, videos and documentaries.

Improved Coordination with Provinces/Regions

To develop synergies and improve vertical and horizontal coordination to strengthen tourism sector, current government notified formation of National Tourism Coordination Board (NTCB). NTCB comprises of public and private sector experts; representation from all of the provinces and regions, key Federal government departments and the private sector tourism trade associations of Pakistan. It also has technical working groups with experts of tourism industry to formulate strategies and plan for the development and promotion of tourism in Pakistan. It is now playing an

active role in bringing harmony among all the public and private sector stakeholders.

In addition to NTCB, National Coordination Committee on Tourism (NCCT) was also formulated by the Prime Minister of Pakistan in August, 2020. NCCT was composed of Chairman PTDC, the Federal Secretaries (Ministry of Interior, Defence, Communication, Religious Affairs, Aviation, Industries and Climate Change), the Chief Secretaries of provincial/regional governments, the Chairman, Evacuee Trust Property Board (ETPB) and the Managing Director, PTDC. Meetings of NCCT held under the Chairmanship of the Prime Minister and the directives for all the relevant ministries and provincial/regional tourism departments were shared/reflected on the NCCT portal. Progress on each directive from the concerned Ministry or provincial/regional tourism department was conveyed to PTDC through the same portal.

Facilitation to Private Sector

A major barricade in development of tourism industry has been lack of coordination with major private sector stakeholders. PTDC took considerable measures to improve horizontal and vertical coordination that includes close liaison with tourism associations such as Pakistan Association of Tour Operators (PATO), Pakistan Housing Authority (PHA), and Travel Agents Association of Pakistan (TAAP), tourism experts NGOs and Academia in the past one year.

Overall Impact of the Initiatives on the Performance of Tourism Sector

The tourism sector was the hardest hit by the Covid-19 pandemic and the activities of tourism, culture and creative industries have been severely affected by the pandemic. In spite of that tourism sector maintained a good level of international arrivals in Pakistan.

The international arrivals in Pakistan during the last three (03) years as per data shared by Integrated Border Management System (IBMS), FIA are as follow:

Year	International Arrivals
2020	1,464,153
2021	1,262,332
2022 (Jan-June)	1,006,676

Due to the promotional efforts, Pakistan has received record number of mountaineers this year. Presently 1400 mountaineers including female mountaineers from across the globe attempted different mountain peaks in the year 2022. This is highest number of international climbers to arrive in Pakistan since 9/11.

In addition to this, domestic tourists have also been increased substantially in Pakistan especially in Northern areas. As a whole more than five (05) million tourists are annually visiting the majestic mountains, lush-green plateaus and picturesque valleys monuments, archeological sites and coastal areas in Pakistan during the last year. In *Khyber Pakhtunkhwa* only, nearly four million tourists visited the famous tourist destinations of *Swat, Chitral, Nathiagali, Abbottabad, Kaghan, Naran* and in *Mansehra* from May to September, 2021. This all-tourism activity has been greatly helpful in the economic growth in the far-flung areas especially in northern Pakistan. As per careful estimate, presently, 1.5 million people are directly employed in tourism sector and as a whole tourism sector is contributing more than 3% in GDP of the country.

Furthermore, launching of Tourism Brand of Pakistan and promotion of tourism brand at international and national level will boost the tourism sector and foreign tourists' arrival will be also enhanced.

In the recent years, the Federal and the Provincial Governments have made good progress in improving the performance of tourism sector in Pakistan by taking various steps to overall improve the condition of tourism services infrastructure, business environment, safety and security, health and hygiene, ICT readiness, and socio-economic resilience and conditions. As per the latest edition of the international travel and tourism competitive index Pakistan has been ranked 83rd, which is up from 89th place in the index's previous edition of 2019. Six points increase in the ranking of Pakistan on global travel and tourism index is quite a significant progress and now Pakistan is among the countries in the Asia Pacific Region that have improved its ranking the most since 2019.

NATIONAL ARCHIVES OF PAKISTAN

The National Archives of Pakistan (NAP) was established in December 1973 as an Attached Department of the Ministry of Education after bifurcation of the Directorate of Archives and Libraries, which was working as a sub-office of the Ministry of Education at Karachi since 1951. The administrative control of the NAP was transferred to the Ministry of Culture, Sports and Tourism in 1978. On 9th January, 1997 NAP was attached to the Cabinet Division. The National Archives of Pakistan has preserved the record of Federal Ministries/Divisions/Attached Departments, private collections, newspapers and periodicals, media reports and Government publications. The most significant private collections relate to Quaid-i-Azam Mohammad Ali Jinnah, Mohtarma Fatima Jinnah and All India Muslim League, collectively named as Archives of Freedom Movement. The NAP also provides reference services to the Ministries, scholars, historians, and students of Ph.D/M.Phil from within the country and abroad. NAP has also preserved a huge collection of newspapers and periodicals which dates back to 1848.

The NAP also holds exhibitions on the National Days and such other special occasions.

Functions

As defined under the National Archives Act, 1993, the NAP performs following functions:

- i. To ensure conservation, and where necessary, restoration, of all public record and other archival material;
- ii. To make use of all types of reprographic techniques for reproduction where necessary;
- iii. To describe and arrange all public record and other archival material acquired by the National Archives of Pakistan;
- iv. To provide facilities for research and reference;
- v. Subject to the terms and conditions on which they are acquired, to reproduce or publish any public record and other archival material;

- vi. To examine any record in the custody of a public office and to advise such office with regard to the care and custody of such record;
- vii. To accept and preserve record which is transferred to the National Archives of Pakistan;
- viii. At the request of the administrative head of any public office, to return to that office for such period as may be agreed upon between the Director General and the administrative head concerned, the public record transferred from that office to the National Archives of Pakistan;
- ix. To acquire by purchase in accordance with the delegated financial authority, donation, request or otherwise any document, book or other material which is, or is likely to be, of enduring national or historical value;
- x. To perform such other functions as are necessary for the purpose of the said management and control and as may be assigned by the Federal Government.

During FY 2021-22, following activities/achievements were made:

Review Committee Meeting

The mandatory work of the NAP is to examine and evaluate the non-current record. For this purpose, the Government of Pakistan has constituted a Review Committee under clause-7 of the National Archives Act, 1993, consisting of the Director General, one departmental representative and two academicians nominated by the Federal Government.

The Review Committee Meetings were held on 12th August, 2022 under the chairmanship of the Director General, NAP. The Review Committee reviewed the non-current "D" Category record of the following Ministries and Departments:

- i. Regional Offices of Protectorate of Emigrants (*Peshawar, Lahore, Karachi, Multan, Malakand, Rawalpindi and Quetta*) of Bureau of Emigration and Overseas Employment, Islamabad. (1st January, 2015 to 31st December, 2015) containing 110 Registers.

- ii. National Police Bureau, Islamabad (911 files).
- iii. Pakistan Public Administration Research Centre (PPARC), Islamabad. 16th & 17th Census of Federal Government Civil Servants. (position as on 01-07-2015) 857,578 Filled in forms.
- iv. Pakistan Bureau of Statistics, Islamabad

Filled in/blank forms of 6th Population & Housing Census, 2017 (45,130,200 filled in forms) Provincial/Regional Offices Lahore, Multan, Peshawar, Karachi, *Sukkur, Quetta, Gilgit, Muzaffarabad*.

- v. Military Finance Wing, (Finance Division), Rawalpindi (723 files).

Name of Sections; HRM-I, HRM-II, BC-I, BC-II

- vi. Controller General of Accounts, Directorate General MIS/FABS, Islamabad (826 files from 1984 to 2010).
- vii. Model Customs Collectorate, Sialkot (352,575 files).

Workshop/Training

The NAP organized a workshop/Training on “Conservation and Restoration of Archival Material” w.e.f. 1st November to 5th November, 2021. The National Archives of Pakistan invited nominations of suitable candidates from all Federal Ministries/Divisions/Departments and relevant Departments and Institutes from Provinces for the said training course. Dr. Muhammad Mazher Saeed, Deputy Director, NAP supervised the workshop. Mr. Fazal Ikhtiar, Research Officer, Mr. Asim Ali Khokhar, Archival Chemist, Mr. Ghulam Muhammad Nadeem, Sr. Technical Assistant and Miss Noreen Akhtar, Laboratory Assistant coordinated in the said workshop.

The Deputy Director, Ex-Deputy Director, Assistant Director (Archives), Archival Chemist and Ex-Preserver, National Archives of Pakistan delivered the lectures to the trainees and provided the practical training to the participants. They also introduced the latest equipment and techniques. A group of trainees headed by Deputy Director, NAP visited the National Library of Pakistan (NLP).The Director General, NAP awarded the certificates to the participants of the said workshop and

officials of NAP on completion of the workshop. At the end Director General, NAP thanked the participants.

Training/Course on Record Management

The NAP has also organized a workshop on “Record Management” with effect from 20th to 24th June, 2022. The Archives invited nominations of suitable candidates from all the Federal Ministries/Divisions/ Departments and Provinces of relevant Departments & Institutes for training course. The Deputy Director, NAP supervised the course and Mr. Sajid Mehmood, Archivist and Mr. Ghulam Muhammad Nadeem, Sr. Technical Assistant provided assistance to organize the said course.

Dr. Muhammad Mazher Saeed, Director, NAP, Dr. Sadia Mahmood, NIPS, Quaid-i-Azam University, Islamabad, Dr. Sajid Husain, IB Academy, Islamabad, Mr. Irshad Ahmad, Ex-Deputy Director, and Mr. Asim Ali Khokhar, Archival Chemist, National Archives of Pakistan delivered the lectures to the trainees and provided the practical training to the participants with the latest equipment and techniques. Mr. Naveed Alauddin, Director General, NAP awarded the certificates to the participants of the said training and officials of NAP on completion of the course/training.

Internship Programme

The NAP organized an Internship Programme w.e.f.1st November to 30th November, 2021 for nine students from National Defence University, Islamabad. Mr. Naveed Alauddin, Director General, National Archives of Pakistan awarded the certificates to the participations on completion of the programme.

Development Project (PSDP)

The NAP is executing a PSDP Project titled “Strengthening and Modernizing National Archives of Pakistan” at a total cost of Rs. 115.160 million for three (03) years. Twenty-nine (29) qualified personnel will be recruited to take up the digitization of documents of historical significance. The brief objectives of the project are:-

- i. Development of front desks in major universities nationwide as per directive of the President of Pakistan.
- ii. Establishment of IT Section.

- iii. Improvement of Security system in the NAP.
- iv. Procurement of vehicles for the acquisition of record nationwide, transportation of exhibition material and for mobile digitization unit.
- v. Digitization of “A” category record, rare manuscripts, Quaid-e-Azam papers, freedom movement and other historical record.
- vi. Procurement and installation of modern computer equipment, machinery, furniture and fixture.
- vii. Improve the human resources through creation of new posts in the National Archives of Pakistan.
- viii. Procurement of preservation material/equipment for the restoration of the brittle documents which needs immediate strengthening and preservation.

Four million pages of various collections will be digitized and 30,000 brittle documents will be restored in this project.

Digitization of the Record of Ministry of Economic Affairs

A meeting regarding digitization of “A” category record of the Ministry of Economic Affairs held on 2nd March, 2022 in the Committee Room of National Archives of Pakistan. A delegation from the Ministry of Economic Affairs headed by Dr. Muhammad Arshad, Chief (Policy) and a NAP team: Mr. Sajjad Hussain, the Deputy Director, Mr. Fazal Ikhtiar, Deputy Director, Mr. Muhammad Khalid Nawaz, Admin and Accounts Officer/Project Administrator, Mr. Saif-ur-Rehman, Assistant Archivist and Mr. Muneeb-ur-Rehman, Sr. Technical Assistant attended the meeting. During the meeting, matters pertaining to digitization and shifting of record to the NAP were thoroughly discussed. The following decisions were taken:

- i. The Ministry of Economic Affairs will shift its “A” category record to the NAP.
- ii. The NAP will digitize the said record and will share the soft copy with the Ministry of Economic Affairs.

Celebration of Independence Day

The NAP arranged an exhibition of rare photographs and historical documents on Pakistan Movement in the premises of Girl Guide Association, Islamabad. The exhibition remained open for the public with effect from 3rd August to 12th August, 2021. The NAP also mounted an exhibition on Independence Day in the premises of *Lok Virsa*, Islamabad in the month of August and October, 2021. The students of Schools, Colleges, Universities and the general public visited the exhibition. They took keen interest in the history of Pakistan and archival collections.

Celebration of Kashmir Day

In connection with the celebration of Kashmir Day, the National Archives of Pakistan with the co-operation of Directorate of Electronic Media and Publications and Pak-China Centre, Islamabad mounted an exhibition of rare photographs and historical documents relating to Kashmir depicting struggle for Pakistan Movement in the premises of Pak-China Centre, Islamabad. The exhibition was inaugurated by Mr. Farrukh Habib, Honorable Federal Minister of State for Information and Broadcasting on 3rd February, 2022. The exhibition was remained opened for public on 2nd February to 6th February, 2022.

Celebration of Pakistan Resolution Day

In connection with the celebration of Pakistan Resolution Day, the NAP mounted an exhibition of rare photographs and documents relating to the struggle for Pakistan Movement in the premises of *Aiwan-e-Sadr*, Islamabad. The Military Secretary to the President, Military Officers, prominent personalities which were awarded Civil Awards visited the exhibition and took keen interest in the history of Pakistan and archival collections. The exhibition remained open for the general public from 22nd to 24th March, 2022.

Visits by Different Delegations

- i. Mr. Mir Ahmed, Research Officer from Directorate of Archives, Balochistan, Quetta visited the National Archives of Pakistan on 11th & 12th November, 2021. The aim of his visit to the NAP was to have knowledge about survey of non-current government record of archival and historical value in order to preserve it with proper cataloging and make it

available to the researchers/scholars and the general public. The Deputy Director, NAP also briefed him. He visited the various wings/sections of the NAP.

- ii. A delegation from Government College University, Lahore visited the National Archives of Pakistan on 24th November, 2021. The Deputy Director, National Archives of Pakistan briefed them about the MOU. They also visited the various wings of the NAP and appreciated the efforts of the Archives for preserving archival material.
- iii. A delegation headed by Mr. Shafqat Mahmood, Federal Minister for Ministry of Federal Education, Professional Training, National Heritage and Culture visited the Archives on 6th January, 2022. The Deputy Director briefed them regarding conservation of archival material. The Minister appreciated the efforts of the Archives.
- iv. Mr. Aijaz Hussain Lone, Secretary, Jammu and Kashmir Liberation Cell, Government of Azad Jammu and Kashmir visited the National Archives of Pakistan on 18th March, 2022. The aim of his visit is to search some rare books and documents on Kashmir. He also visited the newspapers and periodicals section and took keen interest in manuscripts, royal orders, rare newspapers and books preserved in the NAP. He appreciated the efforts of NAP in preservation of such a valuable archival material.
- v. Ms. Romina Khurshid Alam, Special Assistant to the Prime Minister of Pakistan, along-with a delegation visited the Archives on 26th June, 2022. The Director, National Archives of Pakistan briefed her about the functions and role of NAP. She visited the Archives Library, Newspapers, Periodicals and Technical Section. She took keen interest in manuscripts, rare newspapers and appreciated the efforts of NAP.

Destruction of Non-Current “D” Category Record

The NAP disposed off of non-current “D” Category record through shredding of nine Ministries/ Divisions/ Departments during the period reported.

Accrual/Acquisition of Record

The NAP has preserved private collections, newspapers, periodicals, media reports, and Government public record of the Ministries/Divisions/Attached Departments/Organizations. The following new additions have been made during the period:

S. No.	Archival Material	Volume
i.	Purchase of new books for Archives Library	22 books
ii.	Donation from various personalities	1041 books

Accessioning

The National Archives of Pakistan accessioned the following archival material during the period under report:

S. No.	Archival Material	Volume
i.	Archives Library Books	829 books
ii.	Various Collections	1300 books

Arrangement/Stock-taking

The NAP carried out arrangement and stock-taking of the following archival record:

S. No.	Archival Material	Volume
i.	Stock-taking and arrangement of the defunct Ministry of Health	1280 files
ii.	Stock-taking of various Private Collections	8099 books
iii.	Arrangement of various old Newspapers and Periodicals	3506 vols
iv.	Books arranged according to DDC	277 books

Data Entry

S. No.	Archival Material	Volume
i.	Archives Library books	186 books
ii.	A-category record of Ministry of law, Justices & Parliamentary Affairs.	101 files

Labelling/Boxing

The National Archives of Pakistan has placed following collections in corrugated boxes:

S. No.	Archival Material	Volume
i.	A-Category record of various Ministries/Divisions	1015 files
ii.	Archives Library books labeled on their spines	727 books

Digitization

The National Archives of Pakistan has digitized the following collections:

S. No.	Archival Material	Pages
i.	A-Category record Ministry of Sports	9169 pages
ii.	A-Category record Ministry of Education	2000 pages
iii.	Photographs of "Morning News" Collection	22,374 photos
iv.	Microfilming rolls	134,904
v.	Quaid-i-Azam Papers Files	6,180 pages
vi.	Old Books	1883 pages

Inspection of Old Microfilm Rolls and Audio & Video Cassettes

The NAP also preserved the record in microfilm format. These microfilm rolls are kept in corrugated boxes and placed in steel cabinets. In order to protect the record from humidity, the following archival material was inspected during the period:

S. No.	Material Inspected	Work done
i.	Microfilm rolls (Negative)	466 rolls
ii.	Microfilm rolls (Positive)	1269 rolls

S. No.	Material Inspected	Work done
iii.	Video cassettes	081 cassettes
iv.	Audio cassettes	145 cassettes

Reprographic Services

The National Archives of Pakistan has prepared the following soft and hard copies to the research scholars.

S. No.	Work Assigned	Work Done
i.	Soft copies	9314 images
ii.	Hard copies	6927 images

Conservation of Archival Material

The Conservation Section of NAP has done conservation of 8592 documents, which includes de-acidification, restoration, fumigation, lamination, repair and binding of miscellaneous records, i.e. Quaid-i-Azam Papers, Mohtarma Fatima Jinnah Papers, Muslim League Record, old Newspapers and Periodicals, etc.

- | | | |
|----------------------------------|---|------------|
| a. Binding of Books | = | 155 books |
| b. Full cloth binding | = | 40 folders |
| c. Plastic binding | = | 40 folders |
| d. Oriental binding with leather | = | 04 books |

Research & Reference Services Provided to Scholars

The National Archives of Pakistan provides research and reference services to a large number of scholars/researchers/ students. In this regard, 175 new scholars were awarded membership tickets while 244 scholars from various walks of life visited the National Archives of Pakistan and consulted the archival material during the period.

PRINTING CORPORATION OF PAKISTAN

The Printing Corporation of Pakistan (PCP) was incorporated as a self-financing Private Limited Company under the Companies Act, 1913 on 1st January 1969. The then Central Government Presses, stationed at Rawalpindi, Lahore, Karachi and Dacca were converted into PCP.

The PCP has three Printing Presses, located at Islamabad, Lahore and Karachi with its Headquarters at Islamabad. The PCP is under the administrative control of the Cabinet Division, and its affairs are controlled by a Board of Directors comprising eight members from various Government entities. The Managing Director, PCP is the Chief Executive of the Corporation. The Secretary, Cabinet Division is the Chairman and Additional Secretary, Cabinet Division is Vice Chairman of the Corporation.

The main functions of PCP are as under:

- i. As the Principal Printer for the Government of Pakistan, PCP undertakes maximum printing work of the Government/Autonomous Bodies;
- ii. It also acts as a printing adviser to the Government of Pakistan and its agencies; and
- iii. A role to keep a check on the printing rates of the private printers in relation to Government printing has also been envisaged for the PCP.

In spite of transformation into a Corporation, the PCP retained its essential character of a service organization of the Federal Government.

The PCP undertakes all the important printing jobs of the Federal Government viz. Ministries/Divisions/Departments and Autonomous and Semi-Autonomous Bodies etc. The printing work carried out by the PCP is classified as under:

- i. Extraordinary and Weekly Gazettes of Pakistan.
- ii. Annual Budget Publications of the Ministry of Finance.
- iii. Senate/National Assembly proceedings including questions and their replies, debates.
- iv. Confidential/Secret and classified jobs.

- v. Summaries for the Cabinet.
- vi. Printing work of the Election Commission of Pakistan including ballot papers, election forms, election manuals and other election-related material. This occasional work is undertaken for printing when general/local government elections and referendum are to be held.
- vii. Census Forms and Publications.
- viii. Challan Books of National Highways and Motorways Police.
- ix. Official Stationery, i.e. registers, pads, letterheads, envelopes, file covers and invitation cards etc.
- x. General Publications.

Achievements during FY 2021-22

During the year under report, the PCP completed 9,476 jobs worth Rs.728.568 million of various Ministries/Divisions and their Attached Departments/allied organizations. The major clients of the PCP were as under:

- i. President's Secretariat
- ii. Prime Minister's Secretariat
- iii. Election Commission of Pakistan
- iv. Election Commission, AJK
- v. Election Commission, Gilgit Baltistan
- vi. Central Directorate of National Savings
- vii. National Highways and Motorway Police
- viii. Department of Stationery & Forms
- ix. Senate of Pakistan
- x. National Assembly
- xi. Ministry of Finance
- xii. Ministry of Interior

xiii. Cabinet Division

xiv. Ministry of Health

A table showing press wise detail of sales target, sales and its achievement is enclosed.

SALES/PRODUCTION POSITION OF PCP PRESSES FOR THE YEAR 2021-22

Target Monthly (Rs. In million) Annual (Rs. In million)	Islamabad Press 41.667 500.000	Lahore Press 25.000 300.000	Karachi Press 16.667 200.000	Total 83.334 1000.000
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(Rs. In million)

Month	Islamabad Press				Lahore Press				Karachi Press				Grand Total			
	Sales	Sales Tax	Total	Achievement	Sales	Sales Tax	Total	Achievement	Sales	Sales Tax	Total	Achievement	Sales	Sales Tax	Total	Achievement
	Rs.	Rs.	Rs.	%	Rs.	Rs.	Rs.	%	Rs.	Rs.	Rs.	%	Rs.	Rs.	Rs.	%
July, 2021	68.952	11.657	80.609	165.48%	1.301	0.203	1.504	5.20%	0.525	0.089	0.614	3.15%	70.778	11.949	82.727	84.93%
August, 2021	18.168	1.936	20.104	43.60%	3.604	0.582	4.186	14.42%	1.960	0.333	2.293	11.76%	23.732	2.851	26.583	28.48%
September, 2021	13.221	1.104	14.325	31.73%	1.166	0.198	1.364	4.66%	1.903	0.323	2.226	11.42%	16.290	1.625	17.915	19.55%
October, 2021	27.019	2.823	29.842	64.85%	7.060	1.200	8.260	28.24%	5.445	0.925	8.37	32.67%	39.524	4.948	44.472	47.43%
November, 2021	52.780	7.698	60.478	126.67%	16.377	2.784	19.161	65.51%	10.960	1.863	12.823	65.76%	80.117	12.345	92.462	96.14%
December, 2021	85.34	11.969	97.309	204.81%	27.145	4.614	31.759	108.58%	8.175	1.389	9.564	49.05%	120.660	17.972	138.632	144.79%
January, 2022	17.100	2.124	19.224	41.04%	11.918	849	13.767	47.67%	3.578	0.608	4.186	21.47%	32.596	4.581	37.177	39.11%
February, 2022	15.413	2.069	17.482	36.99%	2.779	0.24	3.019	11.12%	2.674	0.454	3.126	16.04%	20.866	2.763	23.629	25.04%
March, 2022	43.019	6.564	49.683	103.24%	26.965	4.531	31.496	107.56%	4.805	0.816	5.621	28.83%	74.789	12.011	86.800	89.75%
April, 2022	10.297	1.492	11.789	24.71%	7.171	1.208	5.379	26.68%	19.415	3.301	22.716	116.49%	36.883	6.001	42.884	44.25%
May, 2022	11.357	1.064	12.421	27.26%	1.325	0.225	1.550	5.30%	39.928	6.787	46.715	239.56%	52.610	8.076	60.586	63.13%
June, 2022	32.134	1.526	33.66	77.12%	4.574	0.152	4.726	16.30%	30.953	5.262	36.215	185.71%	67.661	8.076	75.737	81.19%
Total:	354.800	52.126	446.926	78.96%	111.385	17.786	129.171	37.13%	130.321	22.150	152.471	65.15%	636.506	92.062	728.568	63.65%
Target:	500.000				300.000				200.000				1000.000			

INSTITUTIONAL REFORMS CELL

Introduction

The Federal Cabinet, in its meeting held on 28th August 2018, decided to constitute, *inter-alia*, a Task Force on Civil Service Reforms to be headed by the Advisor to the Prime Minister on Institutional Reforms and Austerity. The Cabinet further decided in the same meeting to set up an Institutional Reforms Cell (IRC) in the Prime Minister's Office to serve as Secretariat to the said Task Force. In pursuance of the decision, the Cabinet Division notified IRC on 10th September, 2018 with the Advisor to the Prime Minister on Institutional Reforms and Austerity as its head.

Sanctioned Strength

IRC has a total sanctioned strength of 4 officers (1 Joint Secretary, 3 Deputy Secretaries) and 12 staff members. The details of the sanctioned posts are as under:

	Post	Sanctioned
Officers	Joint Secretary	01
	Deputy Secretary	03
Staff	APS	04
	Assistant	04
	Naib Qasid	04
	Total	16

Budget and Expenditure

JS IRC is the Administrative Head of the Cell and exercises the administrative and financial powers delegated by PAO. Year-wise budget and actual expenditure position of the IRC since its establishment is as under:

Year-wise Budget vis-à-vis Actual Expenditure (Pak. Rupees)			
Financial Year	Original Budget Grant	Revised Estimate	Actual Expenditure
2018-19	41,983,000/-	11,122,000/-	10,451,189/-
2019-20	36,500,000/-	23,316,000/-	15,450,224/-
2020-21	36,197,000/-	19,856,000/-	14,759,134/-
2021-22	36,500,000/-	20,516,000/-	15,996,455/- (upto 31-5-2022)

Functions & Mandate

Functions and mandate of the IRC are as under:

- i. The Cell was established as secretariat to the Task Force on Civil Service Reforms in September, 2018.
- ii. It also served as focal unit of the Implementation Committee after the same was formulated by the Cabinet in July, 2019.
- iii. After the constitution of the Cabinet Committee on Institutional Reforms (CCIR) in July 2020, IRC was declared the secretariat of the Committee and was given the task of examining, evaluating and refining the summaries before the same were submitted for consideration of the Committee.
- iv. In addition to the above, the Cell has all along served as a support unit to its head i.e. the Advisor to the Prime Minister on Institutional Reforms in carrying out his assigned mandate of reforms.

Overview of the Activities & Accomplishments

- i. Arranged 16 joint-meetings of the two Task Forces (one on Civil Service Reforms, and the other on Austerity and Restructuring of the Government – both headed by the Advisor to the Prime Minister on Institutional Reforms and Austerity).
- ii. Arranged regular weekly meetings of the Implementation Committee. A total of thirty-seven (37) meetings of the Committee were convened with participation from all the Ministries/Divisions and recommendations were finalized regarding categorization, transfer, dissolution and restructuring, etc. of the organizational entities of the Federal Government.

Salient Activities during the Year 2021-22

- i. The Advisor chaired an Inter-Ministerial Board in pursuance of Cabinet's decision, and finalized the recommendations regarding transfer of Telephone Industries of Pakistan (TIP) to National Radio Telecommunication Corporation (NTRC). A comprehensive report bearing recommendations regarding various aspects of the said transfer (equities, transfer dates, treatment of employees, assets, liabilities etc.) was shared with Ministry of Defence

Production on 31st August, 2021 for onwards presenting before the Cabinet.

- ii. During the FY 2021-22, a total of twenty-four (24) meetings of the Cabinet Committee on Institutional Reforms (CCIR) were held. The last meeting was held on 16th March, 2022. During these meetings, IRC analyzed and suggested improvements to a number of draft Summaries for CCIR before their submission to the Committee.
- iii. Being a continuous activity, IRC followed up the ongoing reforms initiatives with the Ministries concerned during the year. These initiatives fell into four broad categories, namely (a) Civil Service Reforms (b) Federal Government Restructuring (c) Business Processes Re-engineering, and (d) Restructuring of the key Public Sector Institutions. The individual initiatives are at varying degree of implementation.

ASSETS RECOVERY UNIT

The Federal Cabinet, by approving establishment of the Assets Recovery Unit (ARU) on 6th November 2018, instituted a mechanism by which the ARU, being a coordinating unit, provided a forum to law enforcement agencies (LEAs) and relevant institutions such as Federal Investigations Agency (FIA), National Accountability Bureau (NAB), Provincial Anti-corruption Establishments, Federal Board of Revenue (FBR) and Financial Monitoring Unit (FMU) to trace/detect new cases and fast track all existing cases targeting eventual repatriation of unlawfully acquired off-shore assets. The afore-mentioned agencies and organizations eventually recover the amount either through taxation, plea bargain or direct recovery/repatriation to the government exchequer, as the case may be.

To combat and deter money laundering, Financial Monitoring Unit (FMU), being a member of Assets Recovery Unit (ARU), was reinvigorated, whereby quick and timely reporting of the suspicious transactions was made by Financial Monitoring Unit (FMU) to the law enforcement agencies (LEAs) to enable them to combat money laundering as per their respective laws. Earlier, there was a weak link and coordination between the FMU and the LEAs which has now been strengthened.

ARU does not recover any assets directly and assists in recovery of stolen assets by the concerned LEAs.

ABANDONED PROPERTIES ORGANIZATION

The Abandoned Properties Organization (APO) was established under the Abandoned Properties (Management) Act, 1975, to manage the properties left by “specified persons” i.e. those citizens of Pakistan who had the domicile of former East Pakistan and left the country after 16th December, 1971.

The APO is a self-financing organization, with offices at Islamabad and Karachi. Under Section 4 of the above-mentioned Act, the Federal Government has constituted a Board of Trustees (BOT) for the overall control and management of the Abandoned Properties in Pakistan. The composition of the Board is as follows:

i.	Additional Secretary (III), Cabinet Division	Chairman
ii.	Senior Legislative Adviser, Ministry of Law and Justice, Islamabad.	Member
iii.	Joint Secretary (Expenditure) Finance/Cabinet Division, Islamabad.	Member
iv.	Secretary, Law Department, Government of Sindh.	Member
v.	Commissioner, Karachi (for meetings at Karachi only)	Member
vi.	Chief Commissioner, Islamabad (for meetings at Islamabad)	Member
vii.	Member (Estate), Capital Development Authority, Islamabad	Member
viii.	Chief Engineer (North), Pak PWD, Islamabad (for meetings at Islamabad only).	Member
ix.	Chief Engineer (South), Pak PWD, Karachi (for meetings at Karachi only).	Member

Since its establishment in 1975, the APO has disposed of the following properties:

Nature of Properties Disposed off	APO, Islamabad	APO, Karachi
Houses	58	103
Shops	07	01
Flats	Nil	05
Plots	387	222
Godown	Nil	01
Agricultural Land	2156 kanal, and 01 marla	729.17 acres
Jewellery/Gold (gms)	468.5	1132.900
Shares (Nos)	708,541	13,236,852

Nature of Properties	APO, Islamabad	APO, Karachi
Houses	10	06
Shops	04	05
Flats	-	10
Plots	05	356
Godown	Nil	01
Agricultural Land	13 kanal (Okara)	3074.26 acres

The APO holds title to the following properties:

The detail of moveable assets of Abandoned Properties Organization as on 30-06-2022 is as under:

The detail of movable assets of Abandoned Properties Organization as on 30-06-2022 is as under:

(Rs.Million)

Investment by APO	Total Value
NIT Units (Face Value)	25.20
Defence Saving Certificates	385.000
Pakistan Investment Bond(Face Value)	23259.066
Shares (Face value)	45.635

The Abandoned Properties (Management) Act, 1975 has been amended by the Federal Government in 2019 through Finance Act, 2019 as under:

- i. in section 16, in sub-section (2), clause (k) shall be omitted;
- ii. in section 19, in sub-section (1), after the expression “thereof”, the expression “Any surplus of receipts over the actual expenditure in a year shall be remitted to the Federal Consolidated Fund.” shall be added; and

- iii. section 29 shall be re-numbered as sub-section (1) of that section and thereafter the following new sub-section shall be added, namely:

“(2) The sale proceeds of abandoned property, including the amounts already received, shall be deposited in the Federal Consolidated Fund:

Provided that the deposited amounts shall in the prescribed manner be refunded in the light of any court order, international settlement, etc.”.

Accordingly, pursuant to the above amendment uptill 30-6-2022, an amount of Rs.20.495 billion has been deposited in the Federal Consolidated Fund (FCF).

The Federal Cabinet in its meeting held on 26th November, 2019, on the recommendations of Implementation Committee on Re-organizing the Federal Government in case No.958/44/2019, approved the winding up of APO and decided to dispose of its properties.

The properties got assessed through approved valuator. The auction/disposal of APO properties were in process when on the intervention of the National Assembly Standing Committee on Cabinet Secretariat, the process, was halted by the CCIR with the approval of the Prime Minister and a Committee of the Ministers was constituted and notified by the Ministry of Law and Justice, to examine the matter pertaining to Abandoned Properties Organization from all legal and practical aspects and to submit its recommendations to the Federal Cabinet.

In view of the imminent winding up of the organization, the APO has rationalized its sanctioned strength and presently only four Officers at Islamabad and two Officers at Karachi are in place with limited staff.

The APO has made the first ever renting policy for renting of APO's properties on market based rent and in the light of the policy, the APO's properties has been got assessed from the Pak. PWD. Pursuant to the renting policy, four vacant houses at Islamabad and one at Karachi have been rented out at market based rent through open bidding, which has improved the financial status of the organization.

NATIONAL TELECOMMUNICATIONS AND INFORMATION TECHNOLOGY SECURITY BOARD

The Cabinet Division is responsible for the security of communication and information technology at the national level. This function is performed through the National Telecommunications and Information Technology Security Board (NTISB). The Board has representation from all major stakeholders in the field of Telecommunications and Information Technology/Cipher user organizations in the country and is headed by the Cabinet Secretary (Chairman, NTISB). The secretariat functions of the Board are performed by a team of officers under the Secretary, NTISB.

Activities during 2021-22

Cyber Security for Digital Pakistan (Establishment of Pakistan CERT)

The Government's Digital Pakistan vision requires robust and resilient cyber security measures to protect sensitive information as well as national reputation loss that occurs due to successful Cyber-attacks. In the context of 'National Cyber Security Policy 2021', there is a need to establish "Pakistan CERT (Computer Emergency Response Team)" a Central Coordination and Technical Body to safeguard against Information/Cyber Security threats in a pro-active manner. PC-I for the same with the name 'Cyber Security for Digital Pakistan' has been approved and is being executed by NTISB presently. The project will be completed by the year 2025.

Pakistan Security Standards (PSS)

The project was approved by the Cabinet Division in January, 2008. A committee comprising members from NTISB, MoD, DCS, MCS and SPD was constituted to draft subject security standards as per contemporary models. The draft document comprising thirty-eight (38) Books was approved during the 3rd NTISB Board Meeting held in August, 2021. National Standards Committee of Pakistan Standard and Quality Control Authority (PSQCA) has also approved the standards in November, 2021. To include PSS in mandatory list of PSQCA for enforcement, its notification in Gazette of Pakistan is under process in Ministry of Science and Technology.

Conduct of Seminars

NTISB has organized two seminars on the subjects of Cyber Security and Evolution of Quantum Computing, details of which are as under:

i. *Pakistan's Cyber Threat Landscape: Dissecting Recent Campaigns Targeting Our State Institutions*

Two days seminar was organized on the subject in collaboration with SNSkies (System Integration and Cyber Security Solution Provider Company) on 25th to 26th November, 2021 at the Islamabad Club, which was attended by representatives of NTISB board members. During the seminar, following dimensions in the field of cyber security were elaborated:

- (1) Weaknesses in Organization's IT Infrastructure.
- (2) Means / ways adopted by the attackers to intrude in the IT Infrastructure.
- (3) Traces and footprints left by the attackers.
- (4) Way forward to defend the critical Infrastructure.

ii. *Evolution of Quantum Ecosystem*

The seminar was organized on the subject in collaboration with Horizon Tech Services on 7th July, 2022 at the NSTP Auditorium, Islamabad. Seminar was attended by stakeholders from the Government/ Public Sector Organizations, Academia and Industry. Pakistani scientists working in prestigious research centers across US, EU, China and Pakistan delivered lectures, highlighting importance of the subject for Pakistan and its various applications i.e. quantum computing, secure communications, better sensing and reliable satellite navigation etc.

IT Security Audits

All Government institutions and Ministries / Departments are using independent communication and IT Infrastructure; thereby security of these networks is of utmost importance. In order to determine strength of these networks in terms of IT security, NTISB has completed IT security audits of 12 Ministries / Divisions in the year 2021-22. As a result of audit

engagements, vulnerabilities in IT networks along with recommendations / measures to be adopted have been shared with the concerned Government Ministries / Divisions.

Cyber Security Awareness Training

NTISB organized cyber security awareness training for the Airport Security Force at ASF Academy, Karachi, to enable its officials to meet the organizational requirements. On similar lines, a training session for the Finance Division is being planned in July, 2022. During the training, following areas were covered: -

- i. Cyber Security Fundamentals.
- ii. Personal Digital Hygiene (Endpoint).
- iii. Personal Digital Hygiene (Internet / Cloud).
- iv. Protection against Cyber Attacks.
- v. Cyber Security Wrap-up.

Inspection of Communication Security Centers

As per their mandate, NTISB carries out periodic inspections of inland Communications Security Centers through inspection teams of NTISB, DCS, Pakistan Army, Pakistan Air force and Pakistan Navy. During the financial year 2021-22, one hundred and thirty-three (133) Communication Security Centers (CSC) were inspected countrywide.

Training on Crypto

Department of Communication Security which is an attached department of the Cabinet Division conducts crypto training for officers and operators from public and defence sectors to improve the cryptographic knowledge and handling of crypto material. During the financial year 2021-22, nine (09) courses have been organized by DCS in which 71 officers and 79 operators have been trained.

Sharing of Advisories

As per their mandate, NTISB is sharing advisories on Cyber/Communication security with all the Ministries/Divisions as well as the provincial Government offices. During the financial year 2021-

22, 75 advisories have been shared with Ministries/ Divisions/Provincial Government offices and related setups of the public/private sectors.

Evaluation of Crypto / IT Security Equipment

In order to facilitate the private vendors for investment in Cipher Technology, NTISB also carries out evaluation of Crypto / IT security equipment. During the financial year 2021-22, evaluation of eight (08) devices has been carried out by NTISB.

REGULATORY AUTHORITIES WING

The Regulatory Authorities Wing deals with the administrative matters of the following Authorities and Autonomous Organizations:

Regulatory Authorities	i. National Electric Power Regulatory Authority (NEPRA)
	ii. Oil and Gas Regulatory Authority (OGRA)
	iii. Public Procurement Regulatory Authority (PPRA)
	iv. Pakistan Telecommunication Authority (PTA)
	v. Special Technology Zones Authority (STZA)
	vi. Naya Pakistan Housing and Development Authority (NAPHDA)
Autonomous Organizations	Frequency Allocation Board (FAB)

It also looks after the following matters:

- i. Telephone policy, including cellular phones and fax connections for Government functionaries;
- ii. Policy for use of Internet (offices and residences).

NATIONAL ELECTRIC POWER REGULATORY AUTHORITY

National Electric Power Regulatory Authority (NEPRA) is empowered to regulate electric power services and safeguard the interest of investors and electricity consumers. As per the Regulation of Generation, Transmission and Distribution of Electric Power (Amendment) Act, 2018 NEPRA shall function according to the provisions of the National Electricity Policy and National Electricity Plan.

NEPRA granted Market Operator license to CPPA-G and approved Market Commercial Code on May 31, 2022 to start the dry-run of the wholesale electricity market for period of six months.

NEPRA approved the first ever IGCEP which is being actively followed up and monitored through various progress review meetings with relevant stakeholders.

NEPRA approved the tariff structure for EVs, (Electric vehicles) along with incorporation of a new chapter on Regulatory Framework in Consumer Service Manual (CSM) and also approved RFP documents for 135 MW *Taunsa* Hydro Power Plant, Punjab for Category-III wind and solar PV projects for competitive bidding.

NEPRA has initiated programmes to nurture a prosperous, safe and secure environment for the investors as well as the electricity consumers of the country. These initiatives are “Power with Prosperity”, “Power with Safety” and “Power with Security”.

- i. **Power with Prosperity:** NEPRA envisions transforming the socio economic landscape of Pakistan by bringing about the most efficient and fair business practices to ensure affordable, reliable and sustainable power services with the active engagement and development of local communities alongside our licensees. The main motive of this initiative is no poverty, zero hunger, good-health and well being, quality education, gender equality, clean water and sanitation, affordable and clean energy, decent work and economic growth, industry innovation and infrastructure, reduced inequalities, sustainable cities and communities, responsible consumption and production, climate action, life below water, life on land, peace and justice, strong institutions and partnership for the goals.

- ii. **Power with Safety:** NEPRA developed power safety code for Generation, Transmission, and Distribution licensees, safety manual for DISCO's based on NFPA-70E, HSE forms and criteria for the monitoring and assessment of licensees' HSE performance, HSE data exchange portal to facilitate the timely submission of licensees' reports, NEPRA's HSE webpage at NEPRA's website to raise awareness, share incident alerts, and initiatives and launched a safety awareness campaign for electricians, the public and distribution companies. Conducted industry-specific HSE webinars for power industry regarding PPE, electrical circuits and apparatus, emergency management, environmental management, working at height, workplace stress management and office safety, published incident alerts as lessons learned, performed the annual HSE performance evaluation of licensees for 2021-22. Based on HSE ranking, the Authority presented awards to top HSE performing organizations. Developed a pocket-sized "safety handbook" in the Urdu language for the line-staff of distribution companies. The main motive of this initiative is power safety code, HSE programme, HSE team, risk management, training, engineering management, operation and maintenance, asset integrity, change management, personal protective equipment, isolation, work permit, environmental management, fire prevention, emergency management, incident reporting & investigation and HSE audit.
- iii. **Power with Security:** NEPRA's 3rd initiative; NEPRA in line with its monumental initiative hosted an in-house seminar on cyber security at NEPRA Tower. The main objective was to create awareness about power assets of Pakistan among NEPRA professionals on cyber security with special emphasis on protection of the SCADA. The main motive of this initiative is availability, confidentiality, traceability, reliability, monitoring, integrity, encryption, access control, authentication, authorization, physical security, classification, value reliability assessment, non-reputation, awareness, digital forensics and protection.

The following eight (8) regulations and four (4) amendments have been made in the regulations during the last year as detailed hereunder:

- i. National Electric Power Regulatory Authority (Registration) Regulations, 2022 notified vide S.R.O.443 (I)/2022 dated 28-03-2022.
- ii. National Electric Power Regulatory Authority Licensing (Distribution) Regulations, 2022 notified vide S.R.O.445 (I)/2022 dated 28-03-2022.
- iii. National Electric Power Regulatory Authority (Electric Power Suppliers) Regulations, 2022 notified vide S.R.O.446 (I)/2022 dated 28-03-2022.
- iv. National Electric Power Regulatory Authority Consumer Eligibility Criteria (Electric Power Suppliers) Regulations, 2022 notified vide S.R.O.447 (I)/2022 dated 28-03-2022.
- v. National Electric Power Regulatory Authority Consumer Eligibility Criteria (Distribution Licensees) Regulations, 2022 notified vide S.R.O.448 (I)/2022 dated 28-03-2022.
- vi. National Electric Power Regulatory Authority (Electric Power Trader) Regulations, 2022 notified vide S.R.O.684 (I)/2022 dated 19-05-2022.
- vii. National Electric Power Regulatory Authority Licensing (Market Operator) Regulations, 2022 notified vide S.R.O.632 (I)/2022 dated 18-05-2022.
- viii. National Electric Power Regulatory Authority Performance Standards (Electric Power Suppliers) Regulations, 2022 notified vide S.R.O.633 (I)/2022 dated 18-05-2022.
- ix. Amendments in National Electric Power Regulatory Authority (Uniform System of Accounts) Regulations, 2022 notified vide S.R.O.631 (I)/2022 dated 13-05-2022.
- x. Amendments in National Electric Power Regulatory Authority (Alternative and Renewable Energy) Distributed Generation and Net Metering Regulations, 2015 notified vide S.R.O.539 (I)/2022 dated 20-04-2022.

- xi. Amendments in National Electric Power Regulatory Authority (Application, Modification, Extension and Cancellation) Procedure Regulations, 2021 notified vide S.R.O.442 (I)/2022 dated 28-03-2022.
- xii. Amendments in National Electric Power Regulatory Authority (Fees) Regulations, 2021 notified vide S.R.O.444(I)/2022 dated 28-03-2022.

NEPRA has taken initiatives to further improve its output/performance as under :

- i. XWDISCOs based tariff for FY 2022-23 was issued on June 02, 2022. The main reason of based tariff is increase in prices of fuel internationally coupled with devaluation of Pakistan Rupees and induction of new generation capacities of Coal, RLNG and Nuclear.
- ii. Thirteen (13) generation licenses of various technologies with an accumulated installed capacity of 181.42 MW were issued. The cases of renewal of distribution license(s) of XW-DISCOs, including IESCO, FESCO, GEPCO, LESCO, PESCO, HESCO, QESCO, MEPCO are at advance stage of processing.
- iii. A total of 7006 net metering licenses with an accumulated installed capacity of 235.29 MW have been issued during last year.
- iv. Ten (10) licenses / Authority Proposed Modifications (L/APMs) in the already granted Generation/ Distribution/Transmission Licenses were issued during last year.
- v. Eighty-three (83) tariff determinations on petitions/ review motions/reconsideration requests were issued including five (05) decisions were issued regarding motion for leave for review filed by Port Qasim, CPGCL, NPGCL, lucky Cement and JPCL. Two (02) tariff determinations were issued regarding tariff petition filed by JPCL & PAEC. One (01) decision was issued regarding Initiation of *suo moto* proceedings for inclusion of mechanism to avoid over payment of capacity charges in the matter of FFBL Power Company Limited. One (01) decision regarding petition filed by Northern Power Generation Company Limited for modification/revision of reference tariff of Combined Cycle Power

Plant (CCP), *Nandipur, Gujranwala* (TRF 271) issued vide letter dated 11th April 2022.

- vi. Three hundred & eighty-two (382) tariff adjustments were issued in the approved tariff of various Generation/Distribution Companies.
- vii. Twelve (12) decisions with regard to Power Acquisition Requests / Contract (PARs/PACs) filed by various Distribution Companies/CPPA-G were issued.
- viii. NEPRA extended advisories / recommendations to power sector entities, including the federal/provincial governments, on various issues.
- ix. A total of 159 hearings were held in addition to 510 regulatory meetings of the Authority.
- x. Out of total 11199 complaints, 10161 (91%) complaints were redressed by NEPRA's consumer affairs department. 2719 hearings were conducted by consumer affairs department to settle the complaints. All NEPRA decisions/determinations /orders are placed on its website i.e. www.nepra.org.pk for information of the stakeholders and the general public.
- xi. Complaints against all DISCOs including K-Electric are also being processed online through NEPRA Online Complaint Management System. A web-portal has been developed to facilitate distributed generation installers regarding delay in installation of net meters up to 25 kW. Two hundred and seventy-five (275) complaints were received through Pakistan Citizen Portal (PCP) have been processed/resolved. All DISCOs directed to conduct survey on priority and indicate such places in residential areas which are very critical from safety point of view or may cause fatal/ non-fatal accidents and take necessary action for proper clearance of high tension lines to avoid accident. Directions have been issued to all DISCOs to check all distribution transformers which have been in operation for more than twenty (20) years and required tests including grounding/earthling be performed to ensure that those transformers can further be utilized without any risk or hazard. DISCOs have also been directed to immediately replace transformers which are found faulty during checking/tests to avoid any accident.

- xii. The Authority imposed a fine Rs. 28 million on SEPCO, Rs. 06 million on FESCO, Rs. 21 million on GEPCO, Rs. 31 million on HESCO on account of fatal accidents occurred in their service territories and also directed DISCOs to provide compensation to bereaved families of public persons equal to the amount given in case of its employees and also provide jobs to next kins of the victims. The Authority imposed a fine of Rs. 10 million on HESCO on account of blast of 200 KVA transformer, which resulted in casualties of 03 persons, whereas four (04) persons got injured. The Authority imposed a fine of Rs. 10 million on LESCO on account of fallen of 200 KVA transformer at *Ichra Bazar*, Lahore, which resulted in death of a woman, whereas her daughter got injured.
- xiii. The Authority initiated legal proceedings against MEPCO and Show Cause Notice was issued on 17.05.2022 on account of fatal accidents. The Authority initiated proceedings regarding excessive load shedding being carried out by DISCOs in their service territories. The data regarding load shedding has been collected through all regional offices of NEPRA on weekly basis. An online portal collects the data pertaining to the pendency of ripe connections from all DISCOs, on a monthly basis and accordingly explanations were issued.
- xiv. Process for hiring of consultant / consulting firms/ consortiums for assessment of system operations of System Operator (NPCC) has been completed.
- xv. Assessment of T&D losses and five-year investment plan in respect of seven DISCOs i.e., HESCO, SEPCO, MEPCO, GEPCO, PESCO, TESCO & QESCO for MYT control period from the FY 2020-21 to the FY 2024-25.
- xvi. Assessment of T&D losses and three years investment plan of NTDC for the financial years 2019-20, 2020-21 and 2021-22.
- xvii. Bidding process for induction of 150 MW Electricity in K-electric system would be completed which would result in induction of cheap electricity in the K-Electric system.

- xviii. Bidding process for category-III wind and solar PV projects will be initiated by the relevant agency (AEDB) after approval of NEPRA which would bring down the basket price of CPPA-G's system.
- xix. Performance Evaluation Report of NTDC and KE were uploaded on NEPRA's website after the Authority's approval for information of the all stakeholders and the general public as well.
- xx. Legal proceedings against NTDC for partial blackout at 500/220 kV Grid Station *Jamshoro* on September 01, 2021.
- xxi. Development of NEPRA's Data Exchange Portal for online acquisition of daily data pertaining to KPIs from generation licensees in respect of their generation facilities.

OIL AND GAS REGULATORY AUTHORITY

OIL SECTOR

Following are the major activities of Oil Sector during the fiscal year 2021-22:

i.	Additional Oil Storage Capacity	202063 M. Tons of MS
ii.	License granted Lube Oil Blending/Reclamation/Grease Plants	03 (for Construction) 02 (for Operation)
iii.	License granted for Lubricant Marketing Company	12 for setting up) 02 (for Operation)
iv.	The dualization of white Oil Pipeline starting from <i>Port Qasim</i> and culminating in the mid-country i.e., <i>Mehmood Kot</i> has been operationalized in October, 2021 successfully. This resulted in private investment in infrastructure development (storages and pipeline connectivity), reduced the transportation cost of Mogas, decreased reliance and road transport, increased capacity utilization of the already laid pipeline and reduced environment emission.	

The OGRA in its endeavor to ensure the quality of POL products and in line with section 6(2)(x) of the OGRA Ordinance, 2002 continued to undertake the quality testing through Third Party Laboratory (HDIP) at import level, Oil Refineries, Oil Marketing Companies (OMCs) depots and lube oil blending/reclamation plants. During 2021-22, 594 quality checks on the imported energy products and 598 quality checks on imported lubricants (Non-energy products) were undertaken through HDIP. Similarly, 2261 and 318 quality checks were carried out at oil depots and lube blending plants respectively. Moreover, with respect to quality testing at refinery level, 321 samples from five (5) refineries of Pakistan were qualitatively analyzed through HDIP against the GoP approved specifications. In addition to the foregoing, random inspections at 409 outlets were also carried out with respect to quality, quantity and pricing.

On observed violation, respective companies were penalized/fined as per applicable rules.

The functions of demand/supply including import/export, local production and maintenance of POL stocks has been transferred to the OGRA in 2022, previously held with Ministry of Energy (Petroleum Division). Accordingly, Oil Supply Chain Department of OGRA has convened the monthly Product Review Meeting (PRM) to ensure the availability of twenty (20) days stocks cover at all the time by the OMCs for uninterrupted supply of the petroleum products by OMCs through their pumps to the consumers. The OGRA is ensuring day cover on the basis of products in storages of OMC's depots, pipelines i.e. WOP & WOP & MFM and in berthing vessels being discharged. During the PRM, the following is discussed and finalized:-

- i. Planned Refineries Production.
- ii. Products/stocks position with OMCs.
- iii. OMCs demand based on historical consumption and growth rate.
- iv. Determination of deficit POL.
- v. Allocation of deficit product volume among OMCs.

POL Pricing

In pursuance of the ECC decision dated 15th October 2010, the OGRA computes/notifies the ex-refinery/ex-depot price of Superior Kerosene Oil (SKO) as per the Federal Government approved pricing formula and Inland Freight Equalization Margin (IFEM). The OGRA has also been assigned to monitor the pricing of petroleum products.

In addition to above, the OGRA in light of ECC decision reviewed Price Differential Claims (PDC) of Oil Industry and forwarded claim of Rs.241.39 billion to PSO for disbursement to concerned Oil Marketing Companies (OMCs) and Refineries. Presently, the OGRA is in the process of determining the tariff of FOC-1 white oil pipeline from *Machike, Sheikhupura* to *Thallian, Rawalpindi*.

GAS SECTOR

i. *Determination of Revenue Requirement*

One of the main functions of the authority is determination of revenue requirement (i.e. prescribed price) of natural gas utilities. Sui Southern Gas Company Limited (SSGCL) and Sui Northern Gas Pipelines Limited (SNGPL), which are entitled market-based rate of return on net operating, fixed assets. Currently, both gas utilities are provided 16.60% rate of return on net operating fixed assets effective during the financial year 2021-22. The Authority carries out in-depth scrutiny of the capital and operating expenditures, aiming to ensure cost-effective operation of the gas utilities and thereby protect the interest of consumers.

Achievements and Progress

During the year 2021-22, the OGRA decided ten petitions in respect of Revenue Requirements of SSGCL and SNGPL. Summary of revenue requirement is given below:

Summary of Revenue Requirement – SNGPL

Particulars	MFRR FY 2019-20	FRR FY 2020-21	DERR FY 2021- 22	RERR FY 2021- 22	DERR FY 2022- 23
Sales Volume (BBTU)	347,771	339,046	317,059	310,325	305,374
Rs. Per MMBTU					
Cost of Gas sold	565.96	529.96	549.88	590.78	771.7
Cut of UFG above OGRA	(33.88)	(9.12)	(9.86)	(13.52)	(28.84)
T&D Cost Including Other Charges and WPPF	45.62	45.86	76.61	45.19	49.7
Return on regulated asset base	55.09	59.57	55.13	58.32	54.1

Financial Charges Including LPS and short term borrowing	0.78	2.06	2.76	2.82	3.5
Gas internally consumed	1.56	1.63	1.97	1.99	2.6
Depreciation	43.87	48.24	70.20	47.47	60.1
Other Operating Income	(40.57)	(45.97)	(59.93)	(62.68)	(58.18)
Prior Year Adjustment	(0.04)	(0.45)	-	-	-
Avg. Prescribed Price	638.38	631.77	686.77	670.37	854.52

Summary of Revenue Requirement – SSGCL

Particulars	MFRR FY 2018-19	FRR FY 2019- 20	DERR FY 2020- 21	RERR FY 2021- 22	DERR FY 2022- 23
Sales Volume (BBTU)	342,776	308,492	318,783	314,911	283,040
	Rs. Per MMBTU				
Cost of Gas sold	702.06	783.39	735.17	784.49	980.2
Cut of UFG above OGRA	(62.74)	(72.56)	(38.59)	(42.14)	(68.93)
T&D Cost Including Other Charges and WPPF	103.14	64.75	52.28	55.48	60.9
Return on regulated asset base	27.53.	30.79	20.35	20.63	20.2

Financial Charges Including LPS and short term borrowing		4.61	-	-	-
Gas internally consumed	1.72	2.09	1.71	1.90	3.17
Depreciation	16.54	20.04	21.99	22.30	26..40
Other Operating Income	(12.42)	(17.99)	(15.98)	(16.18)	(19.00)
Prior Year Adjustment	14.82	-	-	-	-
Airmix LPG	1.36	2.11	2.95	2.99	4.85
Adjustment of staggered financial impact arisen out of Sindh High Court Order	(10.71)	(23.81)	-	-	-
Avg. Prescribed Price	781.30	793.43	779.88	829.48	1,007.82

The process of determination of revenue requirement is transparent and ensures effective participation of all stakeholders including consumers and the general public through public hearings in order to balance the divergent interests of all.

ii. ***Determination and Notification of Well-head Gas Price***

The OGRA biannually determines and notifies the wellhead prices of Natural Gas produced by the Exploration and Production Companies in Pakistan, under Section 6(2)(w) of OGRA Ordinance, 2002 read with Natural Gas (wellhead price) Regulations. During the financial year 2021-22, the Authority determined price for 191 well-head gas fields. All notifications issued in this respect are available on the official website of OGRA i.e. www.ogra.org.pk.

iii. Grant of Licenses related to Gas Sector

Grant of License No. NG-28/2021 to *Tabeer Energy (Private) Limited (TEPL)*

The Authority, under the OGRA Ordinance, 2002 and NGRA (Licensing) Rules, 2002 granted license to the M/s *Tabeer Energy (Private) Limited (TEPL)* to carry out regulated activity for the purpose of transmission of Natural Gas / RLNG from *Tabeer Energy's* Regasification Terminal located at, *ChannWadoo* Creek, Port *Qasim, Karachi* to SSGC's Tie-in point / Custody Transfer Station (CTS) located at Port *Qasim, Karachi*.

Grant of License No. NG-31/2021 to M/s HITECH PIPE and Engineering Industries (PVT)(LTD)

The Authority, under the OGRA Ordinance, 2002 and NGRA (Licensing) Rules, 2002 granted license to M/s HI-TECH PIPE and Engineering Industries Private Limited to carry out regulated activity for the purpose of sale of natural gas/flare gas to the power generation plant of M/s HI-TECH PIPE and Engineering Industries Private Limited only, in accordance with the Federal Government's Flare Gas Utilization Guidelines, 2016.

Grant of License No. NG-29/2021 to Oil and Gas Development Company Limited (OGDCL)

The Authority, under the OGRA Ordinance 2002 and NGRA (Licensing) Rules 2002 granted license to Oil and Gas Development Company Limited (OGDCL) to carry out regulated activity for the purpose of Sale of Natural Gas (Flare Gas) from *Sinjhero* field (Development and Production lease area), *Sanghar* District, *Sindh* to M/s Hitech Pipe & Engineering Industries Pvt. Limited for self-consumption at its Steel Mill (Power Generation and other related use) located within lease area.

iv. Agreements Approved by the Authority

- a. MPCL GORU-B GSPA approved on April 29, 2022
- b. MPCL HRL GSPA approved on April 18, 2022
- c. MPCL KALABAGH-1A GSPA approved on February 02, 2022
- d. 1st Supplemental Agreement Mari & PFI approved on June 28, 2022

- e. OGDCL NASHPA approved on June 16, 2022
- f. OGDCL MELA approved on June 16, 2022
- g. OGDCL DHOK HUSSAIN approved on June 16, 2022
- h. OGDCL TOGH approved on June 16, 2022
- i. OGDCL TOGH Term Sheet approved on June 16, 2022
- j. Letter Agreement to Supplemental Agreement to *Zarghun* South GSPA approved on 22 December, 2021.
- k. Term Sheets for *Sujawal* X1 Well Gas-EWT & *Sujjal* Well Gas EWT approved on 02 February, 2022
- l. Term Sheet for *Tando Allah Yar* Concession Gas Fields approved on 16-06-2022

v. *Evaluation of Flare Gas License Applications*

Natural gas in small volumes produced in an associated field is usually flared/burnt being commercially unfeasible. The OGRA has developed a mechanism to grant flare gas licenses to utilize every molecule of natural gas and to avoid flaring without compromising the safety of the general public. More than fifteen (15) applications are being evaluated.

vi. *Evaluation of KMIS For Determination Of UFG Benchmarks*

UFG Benchmarks of the Sui companies were determined in accordance with the recommendation of the UFG study conducted by the consultant. In the said study consultant linked the benchmarks with the achievement of Key Monitoring Indicators (KMIs). The evaluation of subject KMIs was done for determination of UFG benchmarks.

LIQUEFIED PETROLEUM GAS (LPG)

S. No.	Activity	Achievement 2021-22
i.	Licenses issued for Construction of LPG Storage and Filling Plants	31
ii.	Licenses issued for Operations / Marketing of LPG Storage and Filling Plants	35
iii.	Licenses issued for Storage and Refuelling of LPG	01
iv.	Licenses issued for Construction of LPG Auto	02

S. No.	Activity	Achievement 2021-22
	Refuelling Stations	
v.	Licenses issued for transportation of LPG through Road Browsers	48
S. No.	Activity	Achievement 2021-22
vi.	Manufacturers were authorized for manufacturing of LPG equipment	03

LPG Pricing

In LPG Policy 2016, it has been decided to regulate LPG prices. This is a major shift from deregulation to regulation. Prior to promulgation of LPG Policy 2016, LPG producer and consumer prices were deregulated. In pursuance of LPG Policy 2016, LPG price determination is a mandate of the Ministry of Energy; the OGRA's domain is limited to notification and regulation of the determined price.

In exercise of the powers conferred by Section 6(2)(r) of Oil and Gas Regulatory Authority Ordinance, 2002 (XVII of 2002) read with Rule 18(1) of LPG (Production and Distribution) Rules, 2001, the Oil and Gas Regulatory Authority has notified LPG prices twelve times during the FY 2020-21 in respect of indigenous LPG, maximum producer price, margins of marketing and distribution companies and consumer price.

LIQUEFIED NATURAL GAS (LNG)

i. LNG Policy 2011 and OGRA (LNG) Rules, 2007

The Government of Pakistan (GoP) introduced LNG Policy in year 2006 for potential investors to facilitate the successful implementation of LNG import projects. The said policy was later modified to attract more investment which is still in field in the form of LNG Policy 2011. In pursuance of the LNG Policy 2011, the OGRA has developed LNG Rules, 2007 which define the procedure for application for a license for establishing LNG business in the country.

For LNG licensing, the Oil and Gas Regulatory Authority (OGRA) performs its functions under the OGRA Ordinance 2002, keeping in view LNG policy 2011 and the rules made thereunder i.e. OGRA (LNG) Rules, 2007.

Further, modification, extension, revocation, renewal of the licenses, inspections / audit of LNG terminals is also dealt under the said Rules.

ii. Activities, Achievements And Progress In LNG Sector by OGRA

Existing LNG Terminals

Two (02) LNG re-gasification terminals are presently operational in Pakistan i.e. Engro Elengy Terminal Limited (EETL) and Pakistan Gasport Consortium Limited (PGPCL), having combined peak re-gasification capacity of 1.44 BCFD. These terminals have been developed by the private sector and regasification capacity of 1.2 BCFD has been hired by GoP through SSGCL and PLL. SNGPL and SSGC transport RLNG to the consumers as per allocation by the GoP, whereas LNG is procured by PSO and PLL. The details of the licenses granted are given below.

Project Developer	License Issuance Date	Type of License	Project Structure	Status of License
Engro Elengy Terminal Limited (EETL)	18-Mar-2016	Operation License	Un-Bundled	Operational since 29 th March, 2015 for twenty (20) Years
PGP Consortium Limited (PGPCL)	3-Apr-2018	Operation License	Un-Bundled	Operational since 4 th January, 2018 for twenty (20) Years

iii. LNG Virtual Pipeline Projects

LNG virtual pipelines are substitute for physical pipelines whereby gas that would typically be transported through a conventional gas pipeline is instead transported as LNG (Liquefied Natural Gas) to the point of use by sea, road, rail or via a combination of one or more of these transport modes.

The OGRA has granted provisional license to five companies for a period of twelve (12) months to complete the requisite formalities under the prevalent rules, to undertake the LNG regulated activities. Moreover, two (02) new applicants for the virtual pipeline projects have submitted applications to the Authority, however the project developers are yet to complete the requisite formalities under the rules. Once operational, these

projects shall contribute in addressing the gas demand through virtual gas pipelines across the country.

iv. Engro's Onshore LNG Storage and Regasification Facility

The OGRA has received an application from Elengy Terminal Pakistan Limited (a subsidiary of *Engro* Corporation) for the grant of provisional license for the development of open access onshore LNG storage and regasification facility at Port *Qasim* Karachi. The applicant is yet to complete requisite formalities under the law; the OGRA shall proceed for the grant of license once the same have been addressed.

v. Third-Party Access to LNG Terminals

The LNG market is now diversifying in Pakistan and the concept of multiple users on LNG terminals is being introduced through OGRA, LNG Terminal and Storage Access Rules and Code which have been drafted by the OGRA. The said rules shall play a pivotal role in liberalization of LNG/RLNG market and promote uniform principles of transparency, fair and non-discriminatory practices in all transactions concerning use of LNG terminals and ensuring safe and reliable supply of gas, thus contributing in the country's economic growth.

The said rules are pending notification due to some legal observations pointed out by the Law and Justice Division which are under discussion at the relevant forum. Once finalized, the rules are to be notified by the Cabinet Division as per procedure.

vi. RLNG Pricing

Under Petroleum Products (Petroleum Levy) Ordinance, 1961 and Petroleum Products (Petroleum Levy) Rules 1967, the OGRA has been delegated the powers to determine RLNG price on monthly basis in line with other petroleum products and the same are notified by PSO. The Authority computes the RLNG prices in accordance with parameters provided by the Federal Government.

COMPRESSED NATURAL GAS (CNG)

In 1992, the Government of Pakistan introduced Compressed Natural Gas (CNG) as alternative fuel for automobiles to reduce environmental degradation and save foreign exchange. The CNG (Production and Marketing) Rules, 1992 along with Standard Code of Practice were framed

to regulate construction as well as operational phases of CNG refueling stations. The Oil and Gas Regulatory Authority is empowered to regulate the CNG Sector under the OGRA Ordinance, 2002 and CNG (Production and Marketing) Rules, 1992. Since February 2008, the Federal Government imposed ban on issuance of new CNG licenses. In the recent past, the Government vide ECC decision dated 23-10-2020 allowed grant of new CNG license on RLNG basis. The Authority is processing the application(s) for the same in light of the applicable provision(s) of Rule(s)/Law(s).

COMPLAINTS AND APPEALS

The OGRA deals with the complaints against the licenses in accordance with the Complaint Resolution Procedure Regulations, 2003. It entertains the consumer complaints without any fee and with almost no formalities. The consumers are not required to come to OGRA for filing the complaints. They can file the same through e-mail / online fax and normal post.

During the financial year 2021-22, the OGRA received/ processed 6754 complaints from all over the country against gas utilities SNGPL/SSGC. The status of complaints during FY 2021-22 is given as under:

Complaints received	Complaints decided	Gas connections provided	Relief granted (In million)
6,754	7,200	693	164.62

As per Section 12 & 13 of OGRA Ordinance 2002, the Authority is empowered to hear and decide appeal/review cases filed against the decision(s) of its delegates and the Authority itself.

During the financial year 2021-22, the Authority heard and decided Natural gas appeal/review cases as well as appeal/review cases pertaining to imposition of fine/penalties in CNG/LPG/Oil sector as under:

Natural Gas Appeal/Review Cases heard/decided	237 Nos.
CNG/LPG/Oil/Enforcement Cases heard/decided	41 Nos.

PUBLIC PROCUREMENT REGULATORY AUTHORITY

The Public Procurement Regulatory Authority (PPRA) was established in the year 2002, under the Public Procurement Regulatory Authority Ordinance, 2002 to build and strengthen Government capacity to develop a modern transparent and cost-effective Public Procurement System.

Status of the Authority

The PPRA is a body corporate as defined in the PPRA Ordinance 2002, having perpetual succession and a common seal, with powers subject to the provisions of the said Ordinance, to acquire and hold property, both moveable and immovable, and, sue and be sued by the name assigned to it.

Legal Framework

The Public Procurement Regulatory Authority is a statutory autonomous body of the Federal Government established under the PPRA Ordinance 2002, notified vide No. XXII dated 15th May, 2002. The Authority was created for monitoring the application of procurement laws covering goods, works and services with a view to improve governance, management, transparency, accountability and quality of public procurement. After consultation with stakeholders in 2004, the Government of Pakistan promulgated new procurement rules conforming to international best practices applicable on procurement carried out by the procuring agencies as defined under Section 2(i) of the PPRA Ordinance, 2002.

Functions, Powers and Responsibilities of Authority

- (1) Subject to other provisions of this Ordinance, the authority may take such measures and exercise such powers as may be necessary for improving governance, management, transparency, accountability and quality of public procurement of goods, services and works in the public sector.
- (2) Without prejudice to the generality of the powers conferred by sub-section (1), the Authority may:
 - a) Monitor application of the laws, rules, regulations, policies and procedures in respect of, or relating to the procurement;

- b) Monitor the implementation of and evaluate laws, rules, regulations, policies and procedures in respect of, or relating to, inspection or quality of goods, services and works and recommend reformulation thereof or revisions therein as it deems necessary;
- c) Recommend to the Federal Government revisions in or formulation of new laws, rules and policies in respect of or relating to the public procurement;
- d) Make regulations and lay down codes of ethics and procedures for the public procurement, inspection or quality of goods, services and works;
- e) Monitor public procurement practices and make recommendations to improve governance, transparency, accountability and quality of the public procurement;
- f) Monitor overall performance of the procuring agencies and make recommendations for improvements in their institutional set up;
- g) Provide and coordinate assistance to the procuring agencies for developing and improving their institutional framework and public procurement activities;
- h) Submit reports to the Government in respect of public procurement activities of procuring agencies;
- i) call any functionary of the procuring agencies to provide assistance in its functions and call for any information from such agencies in pursuance of its objectives and functions; and
- j) Perform any other function assigned to it by the Federal Government or that is incidental or consequential to any of the aforesaid functions.

Procurement Regulatory Framework

In accordance with the power conferred under Section 27 of the PPRA Ordinance 2002, the Authority has made/amended Regulations for improvement in the Public Procurement activities. Details of the regulations notified during the reported period are as under:

- i. Vide S.R.O.90(I)/2022 & S.R.O.91(I)/2022 regulations were notified on 12th January 2022 titled as “Procedure of filing and disposal of Review Petition under Rule 19(3), 2021” and “Redressal of Grievances Regulations, 2021” respectively.
- ii. The Authority vide S.R.O. 370(I)/2022 notified regulation on 25th February 2022 for the procuring agencies to use National Standard Procurement documents for national/international competitive bidding, available on the Authority’s website.
- iii. The Authority made amendments in the “PPRA Accounting Procedure Regulations” that was approved in 61st meeting of the PPRA Board held on 30th April, 2022 while the matter has been forwarded to the Printing Corporation of Pakistan through the Cabinet Division for notification of the same in the official Gazette of Pakistan.
- iv. The Authority vide S.R.O.591(I)/2022 notified regulations on 10th May, 2022 titled as “Manner of Advertisement Regulations, 2022”. In pursuance of said regulation, for procurements over five hundred thousand rupees, procuring agencies shall advertise the bidding documents procuring agency’s on PPRA’s website to ensure transparency, open competition and equal opportunities.
- v. The Authority vide S.R.O.592(I)/2022 notified regulations on 14th May, 2022 called as “Declaration of Beneficial Owner’s Information of the Public Procurement Contract Awarded Regulations, 2022”. Procuring agencies while engaging in the public procurement contract worth Rs.50 million and above shall make mandatory provisions of beneficial ownership information and after contract award shall publicize the beneficial ownership information of the company on PPRA’s website.

Monitoring & Evaluation

The PPRA is mandated to monitor public procurement practices and make recommendations to improve governance, transparency, accountability and quality of the public procurement. During the period from July 2021 to June 2022, following major activities were performed by the Authority's Monitoring and Evaluation Wing:

- i. Number of Evaluation Reports were issued to save public exchequer from possible misuse/embezzlement and to improve the procurement process ensuring value for money, transparency and quality of public procurement;
- ii. In order to facilitate national investigation agencies, number of queries were responded providing them expert opinion pertaining to the matters related to the public procurement;
- iii. Regulatory reviews were conducted, including some of the large and complex projects, to help bidders to redress their grievances and facilitate procuring agencies for improved public procurement proceedings and to avoid any potential irregularities;
- iv. Number of directives, suggestions and recommendations were issued to the procuring agencies and bidders in response to queries, clarifications and complaints raised by them.
- v. In accordance with the "Redressal of Grievances Regulations, 2021" constituted in terms of Rule 48(7) of the Public Procurement Rules, 2004 number of orders were issued and majority of orders were sustained by the superior courts.

Development of Standard Procurement Documents

In pursuance of section 27 of the PPRA Ordinance, 2002 read with Rule 23 (4) of the Public Procurement Rules, 2004, the Authority has developed the following Standard Procurement Documents:

- i. National Standard Bidding Document for Procurement of General Goods.
- ii. National Request for Proposal Document for Procurement of Consultancy Services.

- iii. National Standard Procurement Document for Procurement of Good through Closed Framework Agreements.
- iv. National Standard Bidding Document for Procurement of Therapeutic Goods (Pharmaceuticals).
- v. National Standard Bidding Document for Procurement of Information System (Supply and Installation).

These documents were notified after incorporating feedback from relevant stakeholders including procuring agencies and suppliers/contractors.

These documents shall be used both for national and international competitive bidding and shall become integral part of the e-Procurement (e-Pak Acquisition and Disposal) System. Above-mentioned documents shall contribute in cost reduction in terms of printing and purchasing of bidding documents, efficiency in bidding process, common terminologies and familiarity with the terms of bidding documents and reduced probability for deviations.

Monitoring of Advertisements/Tenders uploaded on Authority's website

The PPRA operates web portal where tenders issued by all procuring agencies are uploaded for advertisement and wider circulation. The Authority's Monitoring and Evaluation Wing monitors all the advertisements uploaded by the procuring agencies on real-time basis with a view to ensure compliance with Public Procurement Rules, 2004. Violations of the public procurement rules identified by the Authority are forwarded to the procuring agencies for taking corrective measures.

Explanations, Clarifications and Instructions issued

- i. Instructions were issued regarding "Publication of Contract Awards on PPRA's website without any reference to the amount of Contract".
- ii. Instructions regarding use of standard bidding documents available on the PRPA's website for procurement of general goods, standard request for proposal document for procurement of consultancy services, procurement of goods through closed framework

agreements, procurement of therapeutic goods (Pharmaceuticals) and procurement of information system (supply and installation);

- iii. General instructions for constitution of grievance redressal committee(s) in terms of rule 48(1) of the Public Procurement Rules, 2004.

e-Pak Acquisition & Disposal System (EPADS)

National Procurement Strategy (2013-2016) was developed to outline a common vision and outlook on making procurement process efficient and transparent in the country. The strategy was developed to remove the gaps in existing procurement regime. International experience suggests that technological innovations such as e-procurements and electronic reverse auctions can enhance the efficiency of procurement, eliminate bid rigging, strengthen transparency and achieve value for money. The digitalization of procurement processes eliminates the direct interface between procurement officials and bidders and thereby significantly reduces the chances of bribery and corruption. E-Procurement was highlighted as one of the major drivers in National Procurement Strategy to achieve transparency and value for money in the public procurement.

EPADS project is of national importance and significance, and through development of such a robust system, the PPRA intends to fully automate the public procurement process in Pakistan, by reducing human intervention to the maximum extent possible. The web-based e-Procurement system will encompass complete procurement cycle, from procurement planning to the close-out of the contract. The long-term benefits would include greater transparency, better governance, efficiency, cost-effectiveness, increased productivity, value for money, ease of doing business, and above all significant saving to public exchequer.

Significant progress is made against some of the key milestones mentioned as under:

- i. Feasibility study and gap analysis for the Federal, provincial and regional PPRAs is conducted.
- ii. Business process mapping for the Federal, provincial and regional PPRAs is separately conducted in accordance with their respective regulatory frameworks.

- iii. Separate Software Requirements Specifications (SRS) documents are developed for the Federal, provincial and regional PPRAs.
- iv. System development for piloting of e-Procurement system is completed i.e., UAT for User Management and Supplier Management Modules is completed.
- v. In order incorporate the feature of e-Payment system, coordination is being made with external entities i.e. Banks etc., to provide payment gateway APIs.
- vi. Contract is signed with PTCL for provision of Enterprise Cloud Hosting Services on Infrastructure-as-a-Service (IaaS) model for the e-Procurement System (EPADS).
- vii. MOUs signed with the Securities and Exchange Commission of Pakistan (SECP) and NADRA for system integration and information exchange.

Publication of PPRA Annual Reports:

In accordance with Section -17 of the PPRA Ordinance, 2002 reproduced here: *“within one hundred and twenty days from the end of each financial year, the Authority shall cause Annual Report to be prepared on its activities including inquires and investigations made by the Authority under this Ordinance during that financial year and release to the public after it has been seen by the Cabinet”*, Annual Report for the year 2020-2021 including pending/incomplete Annual Reports from 2008-2020 were prepared and approved from the PPRA Board. Subsequently these reports were forwarded to the Printing Corporation of Pakistan (PCP) for printing and onward submission to the Federal Cabinet.

Recruitment and Selection Activities

i. *Minority and Balochistan Quota*

Hiring process on five vacant positions i.e. Assistant - Punjab Quota, Minority (one position), Stenotypist - Punjab Quota, Minority (one position), Assistant - Balochistan Quota (one position) and Stenotypist - Balochistan Quota (two positions) are concluded after conducting written test/skill test and interview of shortlisted candidates. The recommendations of selection committee are forwarded to the PPRA

Board being the Appointing Authority for the approval of hiring of recommended candidates.

ii. **e-Procurement (EPADS) Project Team Hiring**

The Authority has achieved another milestone by recruiting highly qualified professionals for the Project management Unit (PMU) of e-Pak Acquisition and Disposal System (EPADS). It will up lift the project to the new horizon by providing a new dimension to the Public Procurement Process.

Capacity Building of PPRA Employees

PPRA aims to build the capacity of PPRA employees requiring them to attain professional certifications through renowned institutions like Chartered Institute of Purchasing and Supply (CIPS), Society for Human Resource Management (SHRM), Human Resource Certification institute (HRCI), Monitoring, Evaluation and Learning (University of Wolverhampton, UK), LUMS, Harvard University, Google etc. in their respective fields/ Wings (i.e. HR, Finance, Monitoring and Evaluation, Legal and IT and Research) in addition to the area of public procurement in particular.

The aforementioned proposal for the capacity building of PPRA employees was approved by the PPRA Board in 63rd meeting held on June 14, 2022. Moreover need based different trainings were arranged for the capacity building of PPRA’s employees.

The detail of trainings for the reported period is as under:

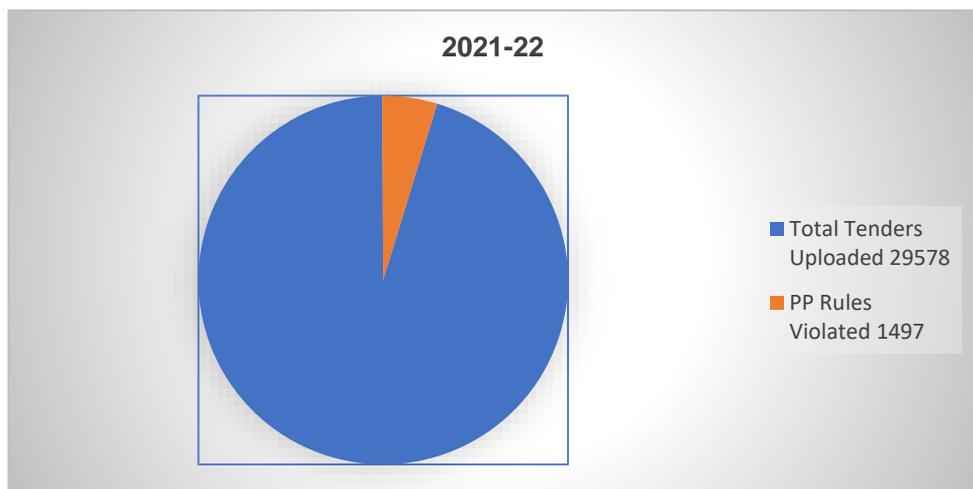
Training Programme	Organized by	Participants	Days
Stress Management	PPRA (Training Directorate), Islamabad	16	02
Office Procedures	Secretariat Training Institute (STI), Islamabad	05	14
Duties and Responsibilities of DDOs/Cashiers		01	05
Duties & Responsibilities General Ethics, Manners and Behavior of Drivers/DRs/Naib Qasids		06	05
E-Office Application		05	03
Office Procedures		04	14

Evaluating Regulatory Quality and Performance to Improve Public Productivity.	National Productivity Organization (NPO), Islamabad	03	03
Data Analysis Techniques for Effective Decision Making	Pakistan Institute of Management (PIM), Islamabad	01	03
Effective Communication Skills		01	03
Enhancing Leadership Skills		01	02
Dashboard Reporting and Advance Data Analysis with Excel		01	02
Contract Management		01	02
Effective Letters, Reports and Presentation		02	03
Taxation Laws of Pakistan		01	02
Project Planning and Management Project Monitoring and Evaluation System (PMES)		Pakistan Planning and Management Institute (PPMI), Islamabad	01
Procurement and Contract Management (Project Contract and Procurement Management)			03
Performance Management in Public Sector (Projects Performance Measurement and Management)	01		03
Financial Management (Public Financial Management System)	01		04
TOTAL		51	

Capacity Building of Procuring Agencies

During 2021 – 2022, PPRA arranged eleven (11) training sessions on Public Procurement Rules, 2004 and amendments to date in which 352 officers / officials of different procuring agencies were trained. The focus of training programmes is dissemination of the Public Procurement Rules 2004, recent amendments and their interpretation in its true spirit and procedures pertaining to modern business of procurement. As per the performance agreement, the Authority achieved the target despite of having restrictions of Covid-19 pandemic, and got very positive response from the procuring agencies. They appreciated the efforts of the Authority in clarifying the rules/regulations/procedures/guidelines in the light of recent amendments. The detail of Trainings is as under:

Level	Training Date	Participants	Organization / Venue
II	July 06 – 08, 2021	30	Joint Training Session of various organizations by PPRA at Islamabad
I	July 12 – 14, 2021	87	Pakistan Manpower Institute, Islamabad
I	Sep 17, 2021	27	Intelligence Bureau Academy, Islamabad
I	Sep 28 - 29, 2021	16	NLC (North) Karachi
I	Oct 04 – 05, 2021	12	NLC (South) Karachi
I	Dec 14 – 15, 2021	61	Joint Training Session of various organizations by PPRA at Islamabad
I	Jan 03, 2022	24	Intelligence Bureau Academy, Islamabad
I	Feb 02 – 03, 2022	26	Ordnance College Malir Cantt, Karachi
I	Apr 13, 2022	23	Intelligence Bureau Academy, Islamabad
II	May 23 – 25, 2022	25	Joint Training Session of various organizations by PPRA at Islamabad
I	June 28 – 29, 2022	21	Joint Training Session of various organizations by PPRA at Islamabad
		Total : 352	



TENDERS

Data (July, 2021 to June, 2022)

29578 tenders have been uploaded on PPRA website as

per Public Procurement Rule 12 with 1497 reported violations.

- 253 Procurement Plans of different Federal Procuring Agencies are uploaded on PPRA website as per Public Procurement Rule 8 & 9.
- 7448 Evaluations are uploaded on PPRA website as per Public Procurement Rule 35.
- 1185 Procurement Contracts are uploaded on PPRA website as per PPRA Regulation, 2009.

Tenders Data, July, 2021 to June, 2022					
Month	Tenders	Violation Indicated	% of Violation	PP Rule Compliance	% of Compliance
Jul-21	1716	85	4.95	17	20.00
Aug-21	2144	119	5.55	30	25.21
Sep-21	2323	137	5.90	22	16.06
Oct-21	2293	124	5.41	25	20.16
Nov-21	2750	110	4.00	35	31.82
Dec-21	2679	105	3.92	18	17.14
Jan-22	2515	109	4.33	24	22.02
Feb-22	2491	84	3.37	22	26.19
Mar-22	3075	169	5.50	27	15.98
Apr-22	2757	153	5.55	27	17.65
May-22	2557	197	7.70	38	19.29
Jun-22	2278	105	4.61	35	33.33
Total	29578	1497	5.06	320	21.38

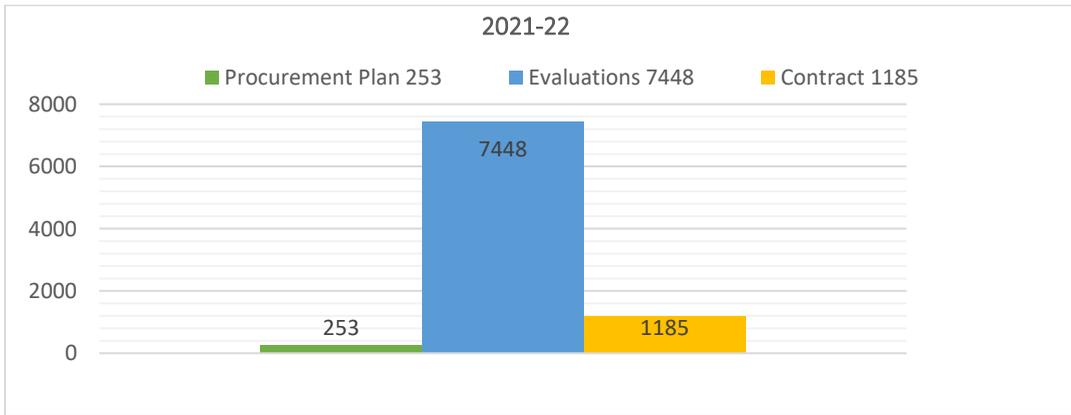


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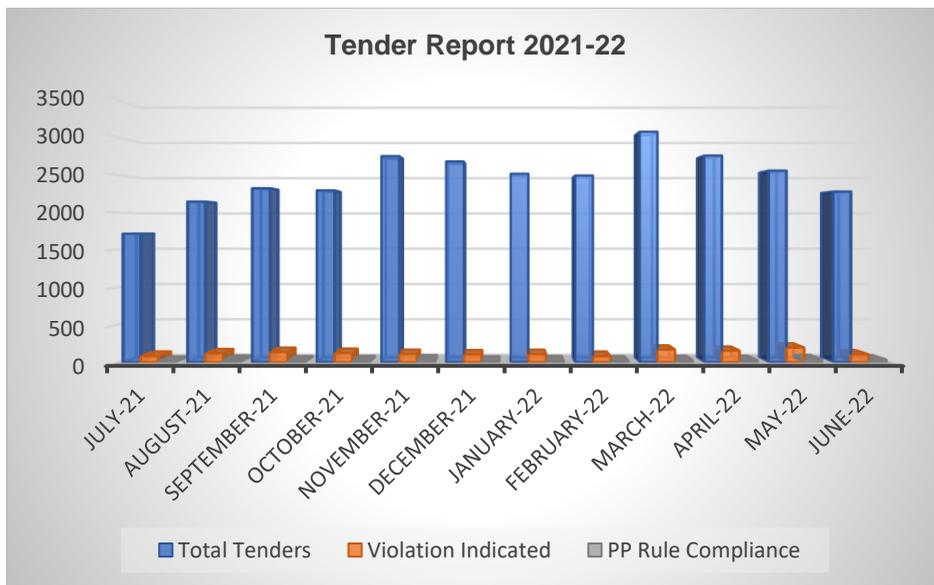


Table No : 2

Legal Opinion/Clarification

Year	Legal Opinion Rendered
2021-22	105

Legal Opinion/Clarification

Year	Legal Opinion Rendered
2021-22	105

Court Cases Detail

Court	Pending Cases	Disposed of
Supreme Court of Pakistan	04	06
Islamabad High Court	54	16
Sindh High Court	28	09
Lahore High Court	31	09
Peshawar High Court	03	01
Baluchistan Courts	01	01
All District Courts	29	0
Total Cases	150	42

Blacklisting

Year	Blacklisted Firms
2021-2022	41

Appeals & Review Petitions

Year	Decided appeals and Review Petitions	Pending
2021-2022	18	06

Legal Wing has also provided assistance in bringing necessary amendments in the PPRA Legal Framework (PPRA Ordinance, Rules and Regulations).

PAKISTAN TELECOMMUNICATION AUTHORITY

TELECOM SECTOR OF PAKISTAN

Key Regulatory Activities

The telecommunication sector - being the frontrunner for Pakistan's economy over the last couple of years - has played a pivotal role in the country's digitalization. International connectivity, bandwidth capacity, fiber footprint, and network redundancies are being improved to meet the ever-increasing demand for telecom and related services. Encouraging fair competition, keeping pace with rapid modernization of telecom systems, contributing to policymaking, and creating synergies by working in a partnership mode are just a few priority intervention areas wherein the Pakistan Telecommunication Authority (PTA) has achieved substantive improvements. In extending modern telecom services, conscious efforts are made to offer an effective governance and regulatory environment that would safeguard the interests of telecom users, service providers, investors, and the Government of Pakistan (GoP).

Today, the PTA is proud to inform that total tele density of Pakistan stands at 89.5% with 194.6 million mobile subscribers and 2.5 million fixedline subscribers across the country. Broadband revolution is setting in with full vigor with over 119 million subscribers of both fixed and mobile broadband and penetration crossing 54%. Total revenues reported by the telecom sector are over Rs. 531 billion (estimated) for July to March, 2022 (9 months) with investments crossing over US\$ 1,591 million (estimated) for July 2021 to March 2022. Total contribution made by the telecom sector in national exchequer in terms of taxes, duties and other levies stands at Rs. 244 billion (July, 2021 to March, 2022). Today 89% of the country population has access to internet/broadband services at one of the lowest rates in the region. Brief account of activities of the Authority during the period under review has been detailed in the ensuing pages:

REGULATORY ACTIVITIES

National Broadband Forum

Fiberization plays an important role in a world heading towards broadband technologies. In Pakistan, relatively lower speed of fixed broadband networks is causing staggered growth of broadband subscribers and lower internet speed. To address this issue, the PTA and *Huawei* Technologies Pakistan jointly organized a national broadband network forum themed 'Broadband for All,' where local and foreign stakeholders shared their insight on transformative technologies and viable solutions to challenges impeding broadband proliferation in Pakistan.

President Dr. Arif Alvi, who was the guest of honor on the occasion, linked Pakistan's progress to extensive digitalization of all sectors. The forum was followed by a panel discussion on challenges and issues confronting operators in the expansion of fiber networks across the country. The effectiveness of Fiber to the Home (FTTH) and wireless technologies for spread of broadband were highlighted in relation to different geographical areas. The private sector underlined the importance of government support as efforts to improve the footprint continue. The broadband network forum was the first of its kind arranged by the regulator, and will now be convened on a regular basis to expedite broadband proliferation in the country.

Spectrum Auction in Pakistan

The process for cellular mobile spectrum auction teed off in September 2020. In accordance with timelines mentioned in the 'Information Memorandum (IM) for the spectrum auction for Next Generation Mobile Services (NGMS) in Pakistan 2021,' the opening of applications and sealed bid offers from prospective applicants was completed on September 9, 2021. PTML (*Ufone*) won the auction upon scrutiny of its submitted bid by PTA. Total spectrum won by *Ufone* is 9 MHz in 1800 MHz band, which is 70.3% of the total offered spectrum in the said band during the current auction. This addition will increase *Ufone* spectrum holdings from 6 MHz to 15 MHz in 1800 MHz band, thereby enhancing quality and increasing its coverage footprint for voice and data services. This auction has generated revenue of US\$ 279 million.

Spectrum Auction in Azad Jammu & Kashmir and Gilgit- Baltistan

The first-ever cellular spectrum auction for NGMS in *Azad Jammu & Kashmir and Gilgit- Baltistan* successfully concluded at the PTA Headquarters on September 28, 2021. Two operators - CMPak (*Zong*) and PMCL (*Jazz*) - participated in the electronic auction for 1800 MHz band. After 18 rounds, *Zong* was declared winner of 10 MHz (2 blocks of 5 MHz) in 1800 MHz band against a price of US\$ 14.398 million. The spectrum sold in 1800 MHz band constituted 85% of the total offered spectrum in the said band for *Azad Jammu & Kashmir and Gilgit-Baltistan*. Furthermore, *Telenor, Ufone, and Zong* also won 1.2 MHz in 1800 MHz band. *Telenor* Pakistan was declared winner in 2100 MHz band for a spectrum of 15 MHz against the set base price. The spectrum sold in 2100 MHz band constituted 50% of the total offered spectrum in the said band. The total revenue generated from the spectrum auction for *Azad Jammu & Kashmir and Gilgit-Baltistan* stood at over US\$ 30 million. New licenses were issued to CMPak (*Zong*), *Telenor* Pakistan, and Pakistan Telecommunications Mobile Limited (PTML; *Ufone*) for the spectrum secured in the auction process for AJK and GB. The award of licenses for NGMS in the two regions will contribute towards strengthening uninterrupted provision of better telecom services to the people of AJK and GB in line with GoP's 'Digital Pakistan' vision.

5G Policy Guidelines & Trials

The PTA provided comprehensive input to MoIT&T for preparation of Draft 5G Strategic Plan & Policy Guidelines in December, 2021. The draft policy guidelines are published by MoIT&T for stakeholder consultation. The Authority has evaluated stakeholder feedback and in process of suggesting further improvements. The PTA has processed Ericsson 5G trial request, which in addition to low and mid bands will also conduct trial in mm- wave band.

LPWAN IoT License

In pursuance to Rolling Spectrum Strategy 2020-2023 issued by GoP, the PTA has achieved another milestone by introducing Internet of Things (IoT) LPWAN License. The new license "Low Power Wide Area Network (LPWAN)", which is available on PTA website, aims to facilitate the introduction of automation technologies in different industries and homes. In order to encourage the operators and promote the business in

this important segment of national economy, IoT LPWAN license is available at a nominal initial license fee of Rs. 100,000/-. The operators are allowed to operate in the 433.05-434.79 MHz and 920-925 MHz frequency band on sharing basis while ensuring the protection of primary services operational in adjacent frequency bands. Various companies have applied for this license which is under process. Besides the above mentioned shared use of frequency spectrum, applicants can also apply for license to use the exclusive frequency spectrum for IoTs.

The Authority has allowed the CMOs and other Local Access Providers to offer IoT services through their exclusively assigned frequencies under respective license conditions and no new license will be required from PTA in this case. These PTA initiatives will surely promote the investment in IoT business which will be instrumental in achieving the goal of digital infrastructure and services in Pakistan.

Mobile Termination Rate

In July 2021, the PTA issued a consultation paper wherein it was observed that current MTR of Rs.0.70 per minute in Pakistan is still higher than the benchmarking results of the MTR determination of 2018 and the MTRs prevailing in regional countries. Further, the Authority had also received requests from telecom operators to review the existing mobile termination rates. After industry hearing and thorough analysis, the PTA has determined the MTR for all types of calls (i.e. local, long distance and international incoming calls) terminated on mobile networks from other mobile networks or fixed networks in Pakistan and AJ&K/GB, to be Rs.0.50 per minute from January to June 2022, Rs.0.40 per minute from July 2022 to June 2023 and Rs. 0.30 per minute from July 2023 onwards.

4G Data Sites in Waziristan

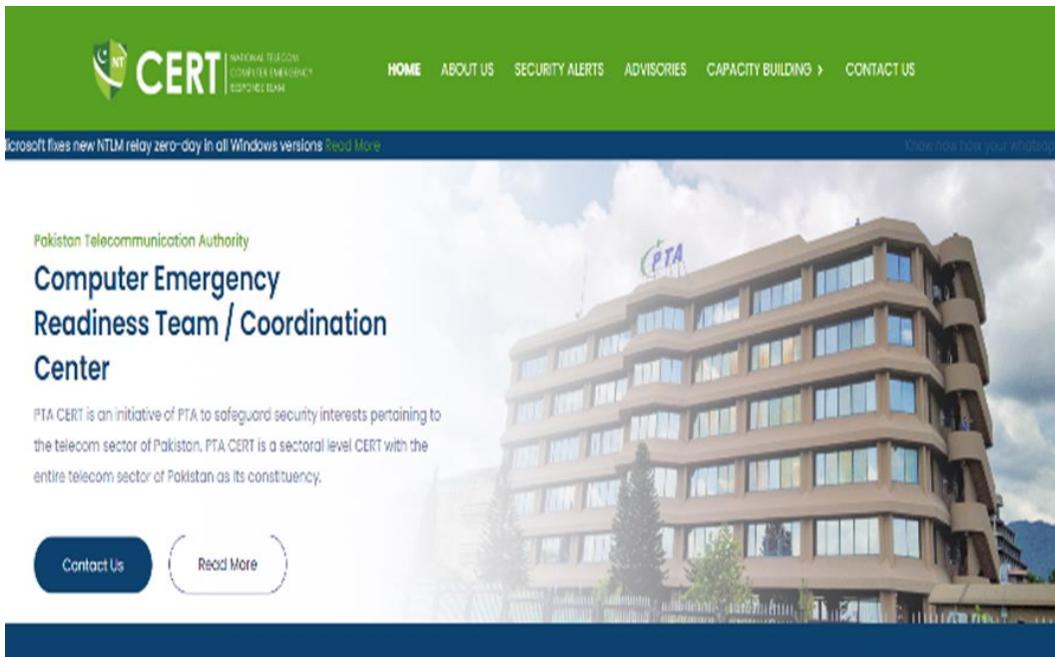
The PTA conducted a Quality of Service (QoS) survey in South Waziristan to check the status of telecom services. CMOs were asked to not only improve their services but also upgrade their 3G data sites. Accordingly, *Jazz* and *Ufone* which were providing 3G data services in *South Waziristan*, upgraded all of their 3G sites to 4G, allowing subscribers to enjoy high-speed data services. The Authority is continuously following up with CMOs to install more sites in the area so that better voice and data services can be extended to subscribers in line with the vision of the Prime Minister of Pakistan.

High Speed Internet Connectivity at K2 Basecamp

In line with the Government's vision of promoting tourism across the country and to provide better communication facilities to the mountaineers and trekkers, a 4G Base Transceiver Station (BTS) has been installed at K2 Base camp area of Concordia. The site has been named as Ali Sadpara in the memory of late mountaineer. Site has been made operational by the Special Communication Organization (SCO) to ensure communication facilities at the world's second tallest peak K2 base camp. It was inaugurated by the Prime Minister of Pakistan during his recent visit to *Gilgit-Baltistan*.

National Telecom Computer Emergency Readiness and Response Team (nTCERT)

The PTA Authority inaugurated Telecom CERT Portal in March 2021 and access was restricted to PTA licensees only for bilateral information sharing on emerging threats, however, after the demand from the public, the Authority further decided to launch national Telecom CERT (nTCERT) for awareness of Telcom operators and the general public.



Launching of nTCERT website is an initiative of the PTA to safeguard security interests pertaining to the telecom sector of Pakistan. Cyber Security alerts, Advisories and Cyber Security Awareness infographics are shared over the website for both telecom sector and the general public.

Salient features of nTCERT website includes

- i. Latest security advisories and alerts for the general public.
- ii. Awareness messages on safe usage of Internet services.
- iii. Capacity Building and Workshops information.
- iv. Latest information regarding CTDISR.
- v. Feedback from the general public on emerging threats and suggestions to improve.

Through nT CERT portal, the Authority get a high-level view of security posture of different telecom organizations. Also, telecoms can share incident details, IOCs anonymously to authority. Overall Advisories and Security Alerts are given in Table.

PTA Security Advisories Summary 2018-2022					
Year	Q1	Q2	Q3	Q4	Total
2018-19	9	11	9	10	39
2019-20	11	9	10	10	40
2020-21	11	14	12	11	48
2021-22	9	8	8	10	35
Total					162

Device Identification, Registration and Blocking System

Following its successful launch in 2019, DIRBS entered its third year of seamless functioning. The system continued to achieve its specific objectives of eliminating the grey handset market in Pakistan and getting rid of counterfeit, substandard, and non-GSMA approved handsets. Similarly, the wider impact of DIRBS entailed a sharp decrease in incidents of snatching and theft of mobile handsets, increased government revenues, a newly established handset manufacturing ecosystem, and 100% registered handsets across all cellular networks of Pakistan. Today, commercial imports have grown by up to 125% in three years. Following is

the impact of DIRBS on the status of blocked, banned, and barred devices in Pakistan:

- i. 29.18 million fake/replica mobile devices blocked.
- ii. 175,000 International Mobile Equipment Identity (IMEI) devices (reported stolen) banned.
- iii. 880,780 IMEI devices identified as cloned/duplicated against 5.28 million MSISDN barred on networks.
- iv. Local manufacturing in 2021 surpassed the finished device import for the 1st time in countries history.

Commercial Imports—Trends	
Calendar Year	Commercial Import + Local Manufactured Quantity (Million)
2016	21.60
2017	19.80
2018	17.20
2019	28.02
2020	38.06
2021	34.92
2022 (Jan-May)	13.35

Local Assembly and Manufacturing Trends

DIRBS has created a level playing field for all entities in Pakistan, resulting in establishment of local assembly plants. In view of the successful development of this industry, the PTA has issued MDM Regulations, 2021, in accordance with the Mobile Manufacturing Policy issued by GoP in June, 2020. The policy offers incentives including tax exemptions etc., for all entities that establish manufacturing plants in Pakistan.

As many as 30 local and foreign companies - both standalone and joint venture - have obtained 10-year MDM authorization from PTA and have established manufacturing plants for the purpose. Leading brands including *Samsung, Xiaomi, Oppo, Vivo, Nokia, Techno, and Infinix, ZTE* among others, have established their plants in Pakistan. Local manufacturing has enabled smart phone manufacturing in Pakistan,

created job opportunities in skilled areas, and promoted affordability for consumers. The accompanying Table provides a summary of local manufacturing and its impact on job creation, and reliability of locally manufactured 4G phones.

Calendar Year	Local Manufacturing Quantity (Million)	DIRBS Impact	Job Creation (approx)	Number of Companies
2016	0.3		200	3
2017	1.7		600	3
2018	5.2		3000	9
2019	11.7	Increase by 125% from 2018	8000	11
2020	13.1	2.16 Million 4G Smart Phones assembled in Pakistan	600	3
2021	24.7	10.06 Million Smart Phones Manufactured in Pakistan	2,000	30
2022 (May)	12.41	5.42 Million 4G smart Phones Manufactured in Pakistan	26,000	30

Consumer Support Centre

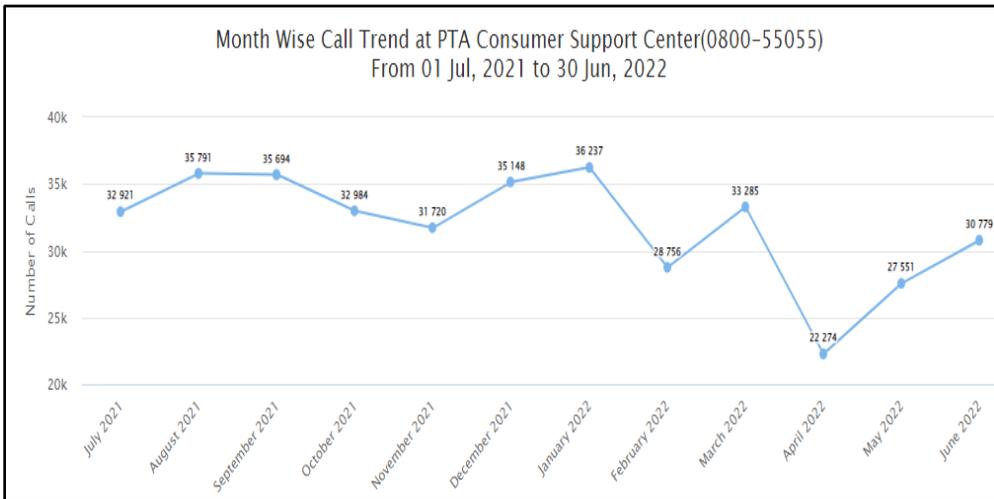
The PTA has launched Consumer Support Center (CSC) (Toll Free Number 0800-55055) in February, 2020 for the facilitation of telecom consumers. The CSC provides information and register complaints related to:

- i. Telecom services (Cellular Mobile Telephony Operators, Internet Service Providers, Fixed/ Wireless Telephony, etc.).
- ii. Device Identification Registration and Blocking System (DIRBS).
- iii. Web content reporting (blasphemy, pornography, etc.).

- iv. Mobile handset blocking/ unblocking.
- v. UAN, Toll Free, UIN.
- vi. Allocation of short code/ CVAS Registration.

General public/consumer can call at 0800-55055 from 9:00 AM to 9:00 PM which is available round the year (operational 365 days) without any break.

On Average during July 2021 to June 2022, CSC receives 32,000 calls per month. Average calls at Consumer Support Center are around 1,100/day. The facility is testimony to PTA’s commitment to provide innovative international quality services to address consumer needs. Month wise trend of calls received at CSC is given graph.



Pakistan Citizen Portal

The Prime Minister of Pakistan inaugurated online mobile Application named Pakistan Citizen Portal (PCP), where people can lodge complaints and concerned departments and offices concerned are bound to respond in the specific timeline to address their complaints. The PM Office is overseeing the progress on those issues. The PTA is in receipt of complaints through PCP since November 12, 2018. To handle these complaints, a dedicated section is available and working to resolve the complaints from concerned telecom operator/licensee on top priority. Status of complaints is given Table:

Status of Complaints received at PTA through PCP Portal from 12 November 2018 to 30 June, 2022

Total Complaints Received	62,593
Total Complaints Resolved/Addressed	62,033
Redressal/ Disposal %	99%
Positive Feedback/Satisfaction %	62%

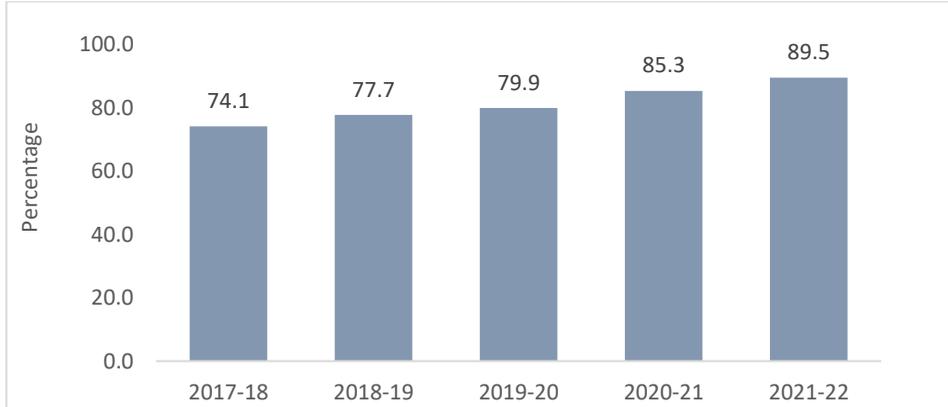
Activities on Social Media

The PTA is effectively utilizing its social media space to not only inform consumers about various telecom policies and developments, but also to seek feedback on regulatory decisions. It has also leveraged the social media in its campaigns to raise public awareness on fraud and unwanted SMSs and calls, reporting of unlawful online content, prohibition on import, sale, and use of signal boosters among other issues. In February 2022, the PTA organized the ‘Connected Pakistan: Gender Inclusion in ICTs, Shaping Digital Futures’ event. Pictures and videos from the event were posted online in real time on social media as well as images highlighting the importance of female participation in ICT sector.

Year	Replies on <i>Twitter</i>	Replies on <i>Facebook</i>	Total Replies
July – Dec 2021	1,234	1,644	2,878
Jan-June 2022	1,368	1,241	2,609

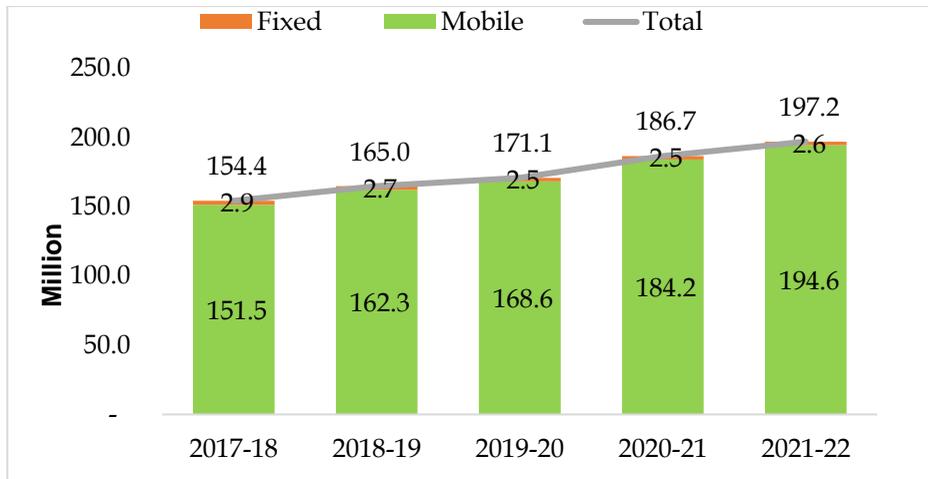
INFO-GRAPHICS OF PAKISTAN TELECOM INDUSTRY

Teledensity (%)

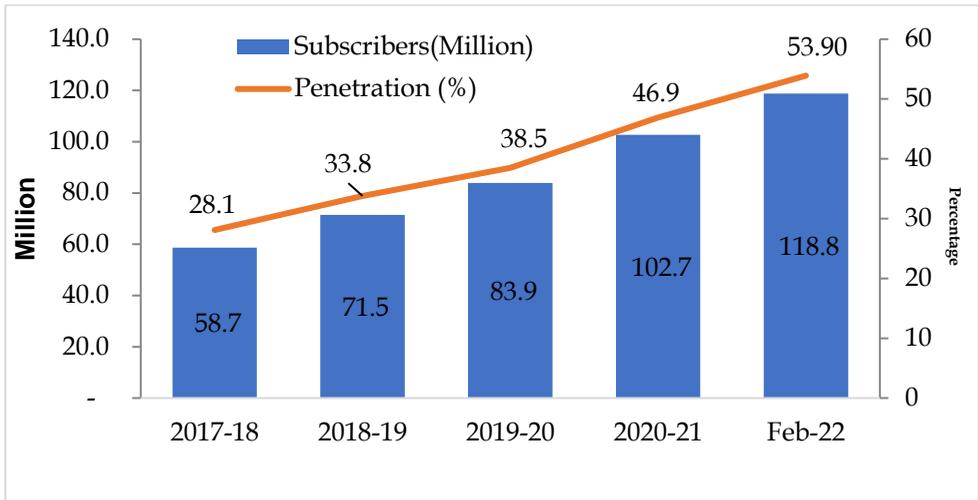


Subscribers

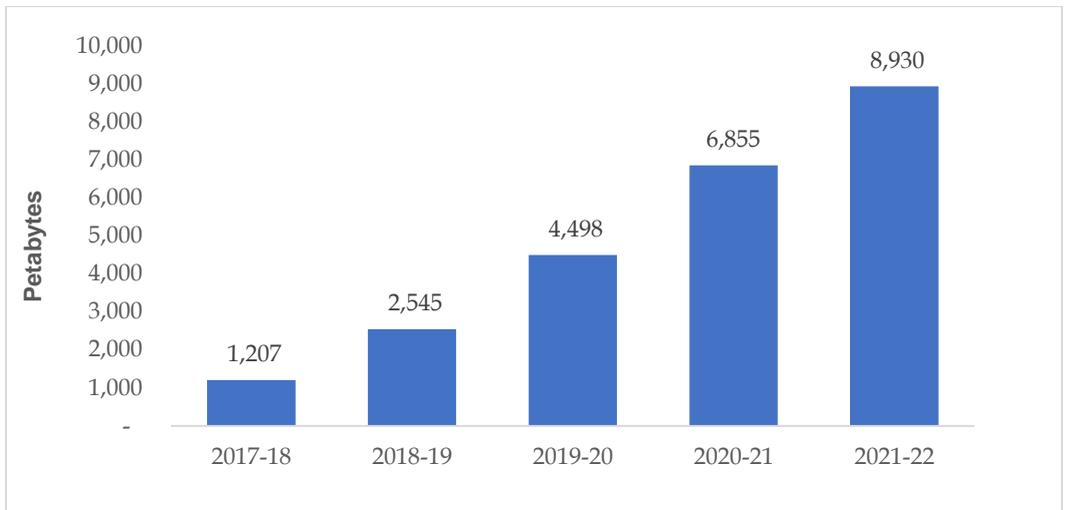
(Mobile and Fixed) (Million)



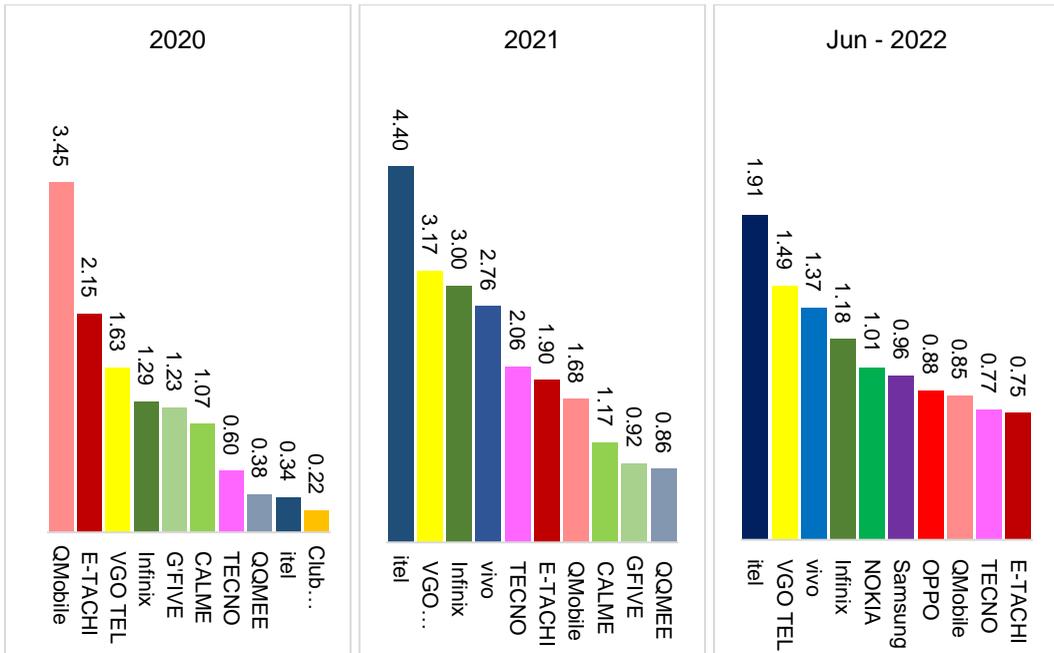
Broadband Subscribers (Million) & Penetration (Percentage)



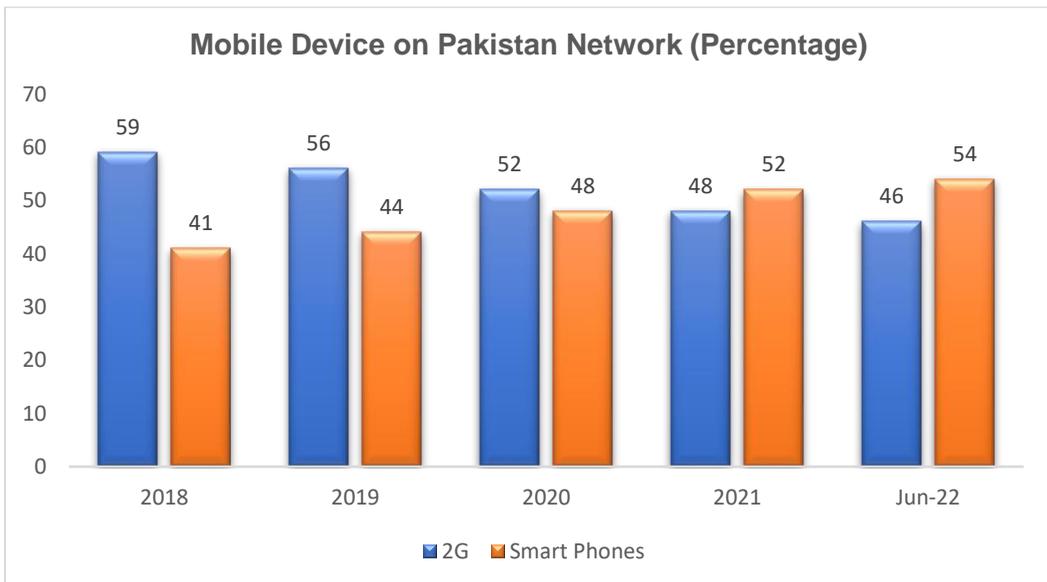
Data Usage (Petabyte)



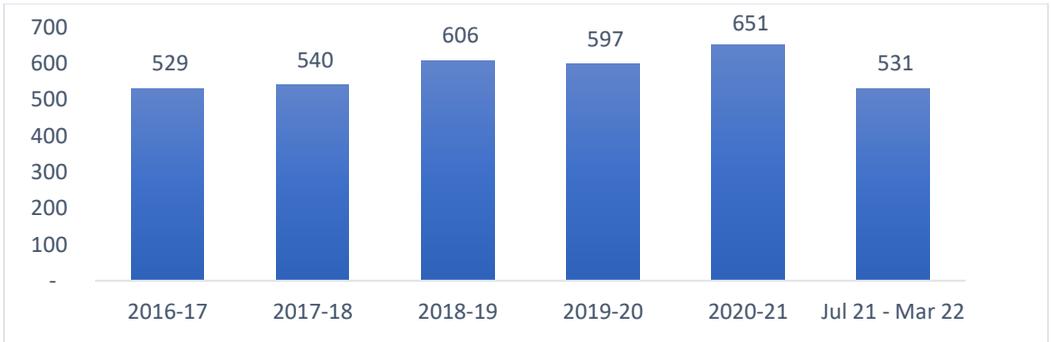
Mobile Devices : Local Assembly/Manufactured Top 10 Brands (Million)



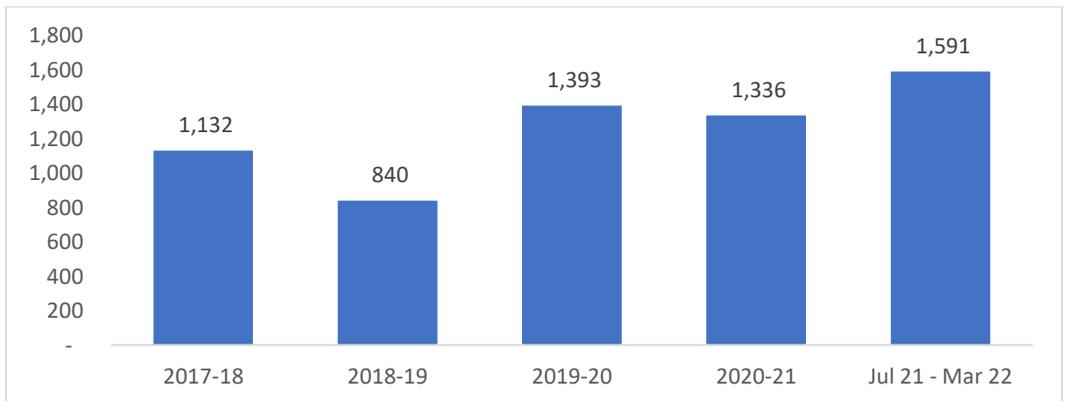
Mobile Device on Pakistan Network (Percentage)



Telecom Revenues (billion PKR)



Telecom Investment (million US\$)



Telecom Contribution to Exchequer (Rs. Billion)				
Period	GST	PTA Deposits	Others	Total
2016-17	43.81	39.68	77.43	160.91
2017-18	57.8	22.6	88.9	169.4
2018-19	26.6	26.0	62.9	115.4
2019-20	48.8	141.2	101.8	291.9
2020-21	67.8	44.8	116.3	229.0
2021-22 (Jul-Mar)	61.3	83.4	100.0	244.8

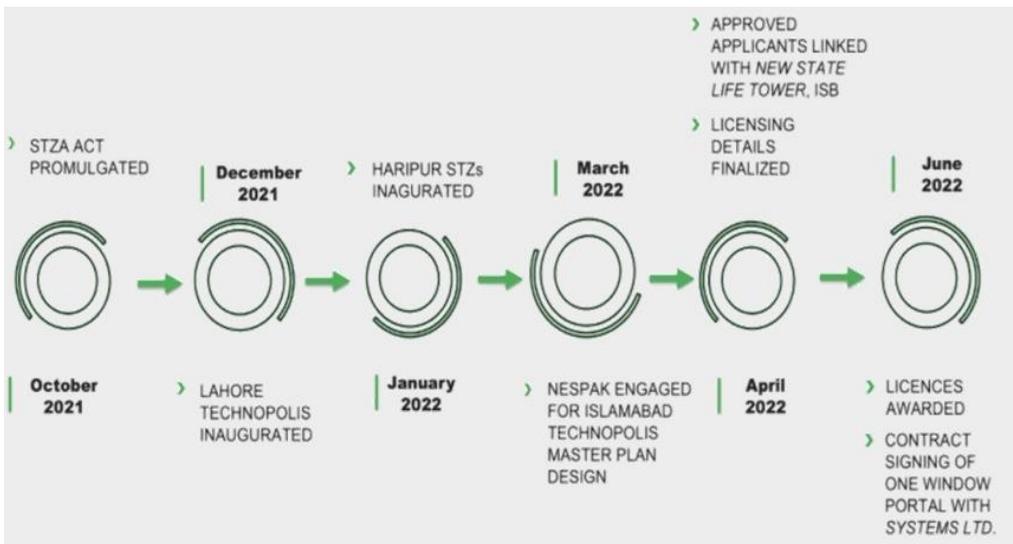
SPECIAL TECHNOLOGY ZONES AUTHORITY

Introduction

The Special Technology Zones Authority Act (STZA) was passed in October, 2021. STZA is established with a mandate to provide world-class digital and physical infrastructure through setting up Special Technology Zones (STZs) across the country and putting Pakistan on the global technology map. The Authority aims to build a technology ecosystem for entrepreneurship, R&D, and tech-driven innovation in the country for the youth by providing institutional and legislative support, and ease of doing business along with special fiscal and monetary incentives to facilitate and promote technology sector.

The genesis STZs is based on Triple Helix Model of Innovation, connecting and clustering together the Technology Industry, Government Universities/Training Institutes to foster the culture of innovation, Research and Development and developing the ecosystems which contribute towards increase in tech exports of the country.

STZA is mandated to provide institutional and legislative support for the technology sector with the aim to develop internationally competitive and export oriented structures and eco-systems, to attract foreign direct investment, develop collaboration eco-system connecting academia, research and technology industry, to initiate innovation in production system and products, to increase the standards and quality of technology goods and services, to increase productivity and decrease the costs of production through high-tech interventions, intensive innovation and futuristic entrepreneurship, to enable job creation, to commercialize technological knowledge.



Special Technology Zones

STZs are ring-fenced areas, approved and notified by STZA, through which the technology-driven knowledge ecosystem will be supported and special incentives for investors will be provided. These areas may be new parcels of land notified for the development of STZs, existing infrastructure that can be declared as an STZ, or expansion of STZs in any region. STZs aim to attract the technology sector by providing fiscal and tax incentives as envisaged under the STZA Act, 2021 to attract foreign direct investments, incentivize futuristic entrepreneurship, enable job creation, and commercialize technological knowledge.

Zone Developers (ZD)

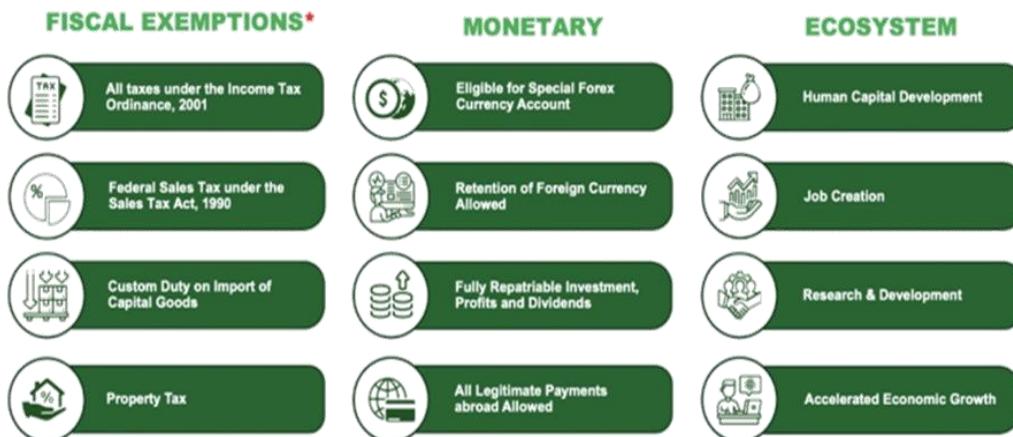
Zone Developers (ZD) are infrastructure development companies, public or private, that will be responsible for development, operation and or management of the whole STZ, or a part of the whole STZ, and licensed by the Authority.

Zone Enterprises (ZE)

Zone Enterprises (ZE) are responsible for driving the innovation culture within STZs by operating and managing a technological enterprise within the zone. ZEs are involved in either technology businesses or supporting

technology businesses and may be a high-tech production unit, a software house, a university, a venture capital fund operator, and alike.

Incentives for Zone Developers & Zone Enterprises



*Exemptions are valid for the period of 10 years from the date of issuance of license

Sectors in Focus

Following categories/sectors relating to Zone Enterprises are promoted in STZs across Pakistan.

R&D, operations, development, financing, and investment in Artificial Intelligence and Machine Learning, Big Data Analytics, Quantum Computing, Cloud Computing, Internet of Things (IoT), Robo Advisory, Distributed Ledger Technology (DLT), Natural Language Processing (NLP), Augmented Reality/Virtual Reality (AR/VR), Robotics, Wearables, Mobile Payment, Fintech and Blockchain, Biotech and Genomics, EdTech, Science and or Technology Institution, Technology Skill Development Centers, Venture Capital firms, Telemedicine, Biomedical Technology, Internet of Things (IoT), 3D-Printing, Electric Vehicles, Automobiles, Sustainable and Renewable Energy, Green Energy, Agri-Tech, Converging Technologies, ICTS, IT and ITeS, Nanotech, Medical Devices, Pharmaceutical, Creative Industries, Ed-Tech, Semiconductors, Ecommerce, Satellites, Electronics, Smart Phones and Laptops, Fine Chemicals, New Materials, Precise Instruments, Environmental Technologies, Tertiary Industries, other major S&T industrial domains,

industries, sectors, and other existing and upcoming or emerging digital and technology areas.

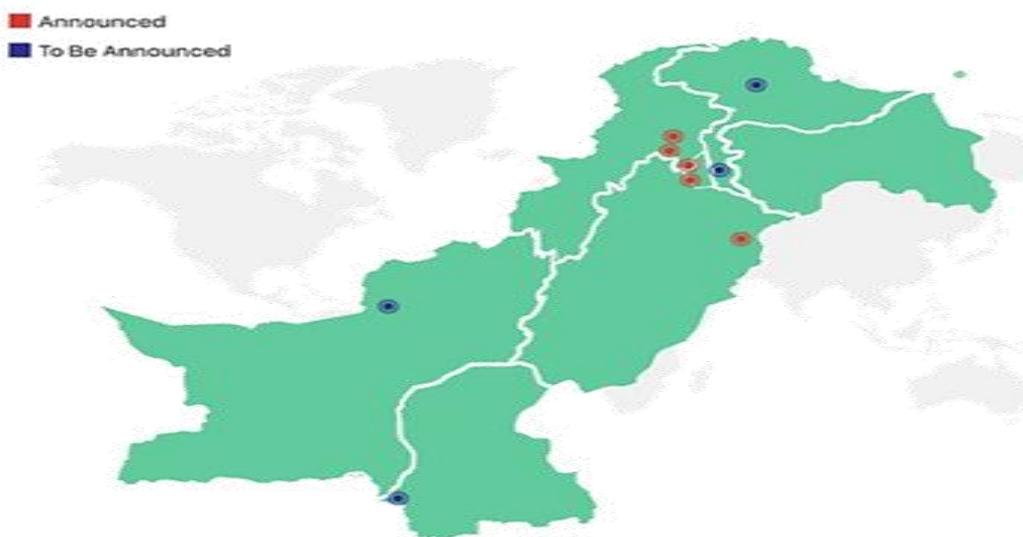
Operational Progress

Approved Zones under National Rollout Plan

STZA has approved and notified the following Zones in *Lahore, Haripur* and *Islamabad*.

STZA is in the process of planning the rollout of STZs in *Sindh, Azad Jammu & Kashmir, Gilgit Baltistan* and *Balochistan*. STZA BoG has approved consideration of Zones in all federating units under National Rollout Plan which is to be completed by June, 2023. STZA has also provisionally approved the University of Agriculture Faisalabad as an Agri-tech zone.

STZA BoG has approved the clusters strategy for Islamabad to provide immediate support and incentives to IT and technology industry as envisaged under STZA Act, 2021 in the last BoG meeting. In this regard, several sectors of Islamabad will soon be declared as Zones in collaboration with CDA. A similar exercise is being undertaken in Karachi, Lahore, and Peshawar to kick start rollout of Clusters of STZs.



Sr. #	Technology Zone	Location	Area
1	Islamabad Technopolis	Islamabad	140 Acres
2	Lahore Technopolis	Lahore	791 Acres
3	PAF-IAST	Haripur	94 Acres
4	Pakistan Digital City	Haripur	10 Acres
5	New State Life Tower	Islamabad	300,000 Sq ft

Update on Islamabad Technopolis

The Masterplan of Islamabad Technopolis has been developed by NESPAK and finalized in consultation with STZA. It has been developed to establish a futuristic innovation cluster with next generation technology infrastructure on the principles of sustainability and eco-friendliness in Islamabad. STZA has submitted the master plan to CDA for approval which is expected to be approved by CDA Board of Directors shortly.

Special building bylaws have been drafted in consultation with CDA and other relevant stakeholders to ensure homogeneous development of infrastructure in Islamabad Technopolis Special Technology Zone. The amended bylaws will be adopted by CDA building department after approval from CDA Board of Directors.

CDA has laid a 150 ft road to provide access to the STZ, along with energizing streetlights. Islamabad Technopolis signboards have been installed throughout Islamabad. For initial construction work, IESCO has installed a 200 KVA transformer. Further, 2 transformers of 80 MW have been approved by IESCO for the zone.

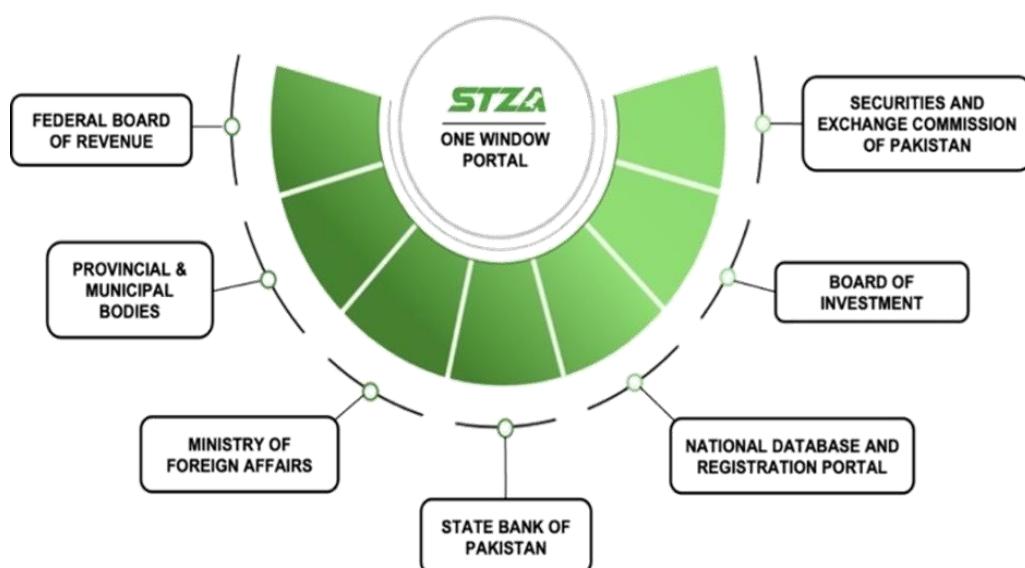
Licenses Awarded

More than 85 Zone Developer and Enterprise Applications have been received so far with an additional 240+ local and foreign interests in pipeline in areas of Research & Development, Hi-Tech Manufacturing, IT & ITeS, Block chain, Cyber security, Agri tech, and others.

STZA One Window Enterprise Portal

“an automated single-entry centralized hub for paperless end-to-end on boarding process”

The STZA One Window Portal is intended to increase the ease of doing business for licensed domestic and global technology companies in Special Technology Zones in Pakistan. The activity is a key component of the STZA’s overall vision of developing a scientific and technological ecosystem through development of zones to accelerate technology development in the country.



Operationalization of STZ Incentives

The Authority is working with relevant stakeholders to operationalize incentives for investors in the true essence and spirit envisaged under STZA Act, 2021 and removes all possible lacunas to provide confidence to investors.

Provincial Administrative/Legislative Framework

Provincial Administrative/Legislative Framework has been prepared and shared with provinces for adoption. The framework is under discussion with all provinces.

Amendments in Customs Act, 1969 have been incorporated for waiver on customs duty on import of Capital goods by Zone Developers and Enterprises for consumption within the Zone as envisaged under STZA Act, 2021 if they are not manufactured locally.

Amendments in Sales Tax, 1990 have been incorporated to exempt withholding of sales tax on imports of capital goods.

Amendments in Income Tax Ordinance, 2001 have been incorporated to waive taxes on dividend income, profit and gains and long-term capital gains of Zone Developers and Zone Enterprises as per STZA Act, 2021.

State Bank of Pakistan (SBP) has issued special forex regulations to allow opening and maintaining special currency accounts to Zone Developers and Zone Enterprises.

FREQUENCY ALLOCATION BOARD

The Frequency Allocation Board (FAB) was established under Section 42 of the Pakistan Telecommunication (Re-organization) Act, 1996. The Board took over the functions of spectrum planning and management performed by the then Pakistan Wireless Board (PWB). Under the Act, the Board has the exclusive authority to allocate and assign portions of the radio frequency spectrum to the Government, providers of telecommunication services and telecommunication systems, radio and television broadcasting operations, public and private wireless operators and others.

Major Development Activities of FAB during the FY 2021-22

i. ***Updation of Pakistan Table of Frequency Allocations (PTFA) in accordance with the ITU Radio Regulations Edition-2020***

The updated PTFA was approved by the Board in 46th Meeting of FAB and the same has been uploaded on website of FAB for access of all wireless users.

ii. ***NGMS Spectrum Auction in Pakistan 2021***

Auction for spectrum in Pakistan was successfully concluded in September, 2021 for the spectrum approved by the Board in 1800 MHz and 2100 MHz Bands. M/s Ufone acquired 9 MHz spectrum in 1800 MHz Band in this auction for Pakistan worth USD 279 million, which was assigned by FAB accordingly.

iii. ***NGMS Spectrum Auction in AJK & GB 2021***

Auction for spectrum in Pakistan was successfully concluded in September, 2021 for the spectrum approved by the Board in 1800 MHz and 2100 MHz Bands at the cost of USD 30.32 million:

- a. M/s CMPak (Zong) won 2x 11.2 MHz in 1800 MHz Band
- b. M/s Telenor won 2x 15 MHz in 2100 MHz Band and 2x 1.2 MHz in 1800 MHz Band
- c. M/s PTML (Ufone) won 2x 1.2 MHz in 1800 MHz Band

iv. ***Renewal of Cellular Mobile Licenses in Pakistan***

Licenses of M/s Jazz (ex-Warid) & M/s Telenor were renewed in line with policy of the Federal Government and as per the terms & conditions contained in their licenses at total price of USD 449.2 Million each in October and December, 2021. License of M/s Jazz was also renewed for USD 486.2 million in April, 2022. The spectrum associated with the said Licenses was assigned/ approved by FAB respectively.

v. ***Renewal of Cellular Mobile Licenses in AJK & GB***

Licenses of M/s Jazz, M/s Ufone & M/s Telenor in AJ&K and GB expired on 25th June, 2021 at the cost of 40.5 million. The same were renewed in line with policy of the Federal Government and as per the terms & conditions contained in their licenses. The spectrum associated with the said Licenses was assigned/ approved by FAB.

vi. ***Rationalization of Spectrum in 1800 MHz Band in Pakistan***

First ever exercise for rationalization of frequency spectrum was successfully completed in Pakistan after the spectrum auctions in 2021 in consultation with PTA and support of Cellular Mobile Operators.

vii. ***Rationalization of Spectrum in 1800 MHz Band in AJK & GB***

First ever rationalization of frequency spectrum was successfully completed in AJ&K and GB after the spectrum auctions in 2021 in consultation with PTA and support of cellular mobile operators.

viii. ***Preparation of Report on Roadmap for release of Spectrum for introduction of 5G services submitted to MoIT&T for the 5G Strategic Plan and Roadmap for Pakistan***

MoIT&T hired a consultant with the assistance of World Bank for development of 5G Strategic Plan and Roadmap for Pakistan including identification of suitable spectrum for 5G. FAB shared its detailed report regarding availability of suitable spectrum for 5G with PTA, MoIT&T and Consultant for early introduction of 5G services in Pakistan in line with the vision of Digital Pakistan. Consultant prepared a 5G Readiness Report for Pakistan providing an overview and guidelines for introduction of 5G services in Pakistan.

ix. ***Identification of available Spectrum for future NGMS Auctions***

The FAB identified readily available spectrum for future auction by PTA for NGMS/5G. The same has been circulated in the draft agenda for 47th Meeting of FAB for consideration/ approval. Spectrum across 8 frequency bands has been identified for future NGMS/5G auctions.

x. ***Approval of Spectrum in 850 MHz & 2300 MHz Bands for Future/subsequent Auction in Pakistan, AJ&K & GB***

In the Meeting of 46th FAB, the Band 2300 – 2400 MHz was approved for future auctions (NGMS/5G) by PTA in Pakistan, AJ&K and GB.

xi. ***Framework for Spectrum Sharing/Trading***

The draft framework for spectrum sharing/trading was prepared by PTA as per Telecom Policy 2015. Detailed discussions/ meetings were held with PTA and MoIT&T. FAB provided comprehensive input/comments. The framework is now under process for formal approval by the Federal Government. No action is pending on behalf of FAB.

xii. ***Framework for Administrative Incentive Pricing (AIP)***

The draft framework for AIP was prepared by PTA as per Telecom Policy 2015. Detailed discussions/ meetings were held with PTA, PEMRA and MoIT&T. FAB provided comprehensive input/comments. The framework is now under process for formal approval by the Federal Government.

xiii. ***Framework for Spectrum Re-farming***

The draft framework for spectrum re-farming was prepared by PTA as per Telecom Policy 2015. Detailed discussions/ meetings were held with PTA, PEMRA and MoIT&T. FAB provided comprehensive input/comments. The framework is now under process for formal approval by the Federal Government.

xiv. ***National Broadband Policy 2021***

Telecom Policy 2015 is up for renewal as it has completed its 5 years tenure. MoIT&T decided to replace the Telecom Policy 2015 with National Broadband Policy 2021. Detailed discussions/ meetings were held with MoIT&T, PTA and all other stakeholders including telecom

operators. FAB provided comprehensive input/comments. The said draft Policy is now under process at MoIT&T.

xv. ***Introduction LEO Satellite Systems in Pakistan (StarLink)***

The PTA and MoIT&T received requests from StarLink (SpaceX) LEO Broadband Satellite Operator for introduction of their services in Pakistan. FAB submitted its detailed report/ input/ comments to both PTA and MoIT&T for consideration.

xvi. ***Identification of Spectrum for WiFi 6E in Pakistan***

The FAB shared detailed report/ recommendations with PTA for adoption of WiFi-6E in Pakistan in the frequency range 5925 – 6425 GHz based on international adoption of this technology.

xvii. ***Framework for Telecom Infrastructure Sharing***

The draft framework for Telecom Infrastructure Sharing was prepared by PTA as per Telecom Policy 2015. Detailed discussions/ meeting were held with PTA. The FAB provided comprehensive input/comments. The framework is now under process by PTA.

xviii. ***Meeting of 46th FAB***

Agenda for the 46th Meeting of the Board was prepared by the FAB. There were total 11x agenda points. The meeting was held on 15th July, 2021. Minutes of the Meeting were issued on 11th August, 2021. All the decisions of the Meeting were successfully implemented.

xix. ***Clearance of Cell / BTS Sites for Cellular Mobile and WLL Licensees***

CMTO's	Proposal Processed	Approval issued
Telenor	1047	604
Jazz	2282	421
Zong	1847	1063
Uofne	384	326
WLL/ISM	9	1049
Total	5569	3463
Grand Total	9032	6926

xx. ***Establishment of New FM Sound Broadcasting Stations***

The FAB under the Pakistan Telecommunication (Re-organization) Act 1996, PEMRA Ordinance and Government Policies has been facilitating broadcast media especially the establishment of new Commercial/ Non-commercial FM broadcast stations all over Pakistan. During the fiscal year 2020-21, thirteen (13) new cases for establishment of FM Broadcasting stations have been approved by the Board.

xxi. ***Allocation of Frequencies to Civil Armed Forces, Govt. Agencies, Foreign Missions, Delegates and Private Users etc.***

The FAB approved four hundred and four (104) applications for the establishment of radio frequencies in HF/VHF/UHF/SHF range to the Government and Private sector users.

xxii. ***GMDSS (Global Maritime Distress and Safety System)***

The GMDSS (Global Maritime Distress and Safety System) is installed on all commercial ships above 300 gross tonnage. In case of distress situation, only holder of a GMDSS Certificate can send distress alert to other ships or coast. Training is conducted at Pakistan Marine Academy and Maritime Training Institute, Karachi. FAB HQs has the mandate to design the syllabus for GMDSS training. Old booklet GOC (General Operator Booklet Cards) have been replaced with new world standard Digital Holographic Smart Cards certificates and 516 out of 1277 cards have been replaced so far.

The GMDSS card is renewed/revalidation after 5 years. 395 GMDSS GOC Certificates and issuance of new Holographic Digitized Smart Cards. 224 GMDSS GOC verifications were made to various worldwide shipping companies via email.

xxiii. ***Establishment of Frequency Monitoring Station at Faisalabad***

Establishment of Monitoring Station at Faisalabad was approved by DWP in 18th March, 2021. Subsequently, monitoring station has been established on 7th February, 2022 and made functional.

xxiv. ***Monitoring Activities at FAB***

The FAB has been actively monitoring the Radio Frequency (RF) spectrum for detection, identification and subsequent reporting of

unauthorized usage/violation by non-licensees and licensees. The FAB not only monitored the operational wireless services in Pakistan but also conducted comprehensive cross border spillover survey of Cellular Mobile Operators (CMOs) and FM services/ signals along the border areas.

A total of 4296 monitoring cases were reported to PTA/ PEMRA during the financial year 2021-2022 as per following details: -

S.No	Type of Monitoring	Complaints	Complaint Resolved/Reported to		
			PTA	PEMRA	Other
i.	Complaint Based Interference Cases	3710	3710	-	-
ii.	Unauthorized use of (DECT 6.0 Phone)	04	04	-	-
iii.	Unauthorized use of Mobile Signal Booster	44	44	-	-
iv.	Unauthorized use of spectrum	293	278	15	-
v.	PM Portal Complaint	245	245	-	-
Total			4296		

S. No.	Type of Monitoring	Locations	Reported to
i.	Cross Border Spillover surveys at Pak-India borders in Punjab and AJ&K	228	Reported to Indian Administration through MOFA

xxv. **Frequency Coordination of PAK Satellite Networks**

The FAB is acting as the notifying administration of Pakistan for satellite networks. Frequency coordination of PAK Satellite Networks have been actively pursued with the affected administrations during the last one year in order to conclude frequency coordination on mutually acceptable technical conditions, ensuring interference free operations of satellites across the shared frequency bands and coverage areas. Furthermore, issues regarding the cross-border interference have also been taken up with the neighboring countries. Details of the same are as under:

- a) Comments / objections / proposals in respect of coordination between satellite / terrestrial networks have been exchanged with sixty-nine (69) administrations. Agreement of frequency

coordination has been successfully concluded with Administrations of Malta, Kazakhstan, Bulgaria, Brazil, United Kingdom, and Norway.

Satellite Filings Notices including C-Notice Filing of PAKSAT-MM1-38.2E-KA1 at 38.2°E in accordance with RR No. 9.6 of Article-9 of the ITU-R Radio Regulations and PART-A Filing of PAKSAT-MM1-38.2E-30B at 38.2°E under No. AP30B#6.1A for additional use of Pakistan have been submitted to ITU.

- b) Comments for the resolution of spillover of signals/cross-border interferences due to the transmissions of Cellular Mobile/FM Broadcasting Networks have been exchanged with Administrations of India, Afghanistan and Iran.

xxvi. ***Development of Online Application System***

Presently, applications for frequency allocation/ assignment for wireless communication and radio broadcasting systems are manually filled and submitted to PTA and PEMRA on prescribed application forms. Subsequently, said applications are forwarded to HQ FAB for evaluation and further processing. The proposal of processed application is then circulated to Board Members for NOC. The approval and rejection for frequency assignment / site clearance request is issued by FAB HQs.

The aforesaid working procedure is being transformed into web-based application to reduce the processing time and improve the efficiency of the department. The B Version of the Online Application System has been successfully completed. After verification of all process, final version will be launched during current financial year.

xxvii. ***E-Office***

Keeping in line with the GoP Vision of “Digital Pakistan”, the FAB has automated its office work to make it efficient, secure and Paperless. The E-office application system has been successfully launched in October 2021 and working efficiently.

xxviii. ***Development of Obstacle limitation Surface (OLS) application System for height clearance***

Presently, the FAB is performing duties for issuance of height clearance for BTS and installations as per SRO9 (KE) 2021 dated 25th February, 2021 (Amended Rule – 68 of CAA Rules – 1994).

The aforesaid working procedure has been automated and transformed into first of its kind software application system in Pakistan as per the International Civil Aviation Organization (ICAO) standards to improve accuracy and minimize existing processing time taken for issuance of height clearance. The beta-version of the OLS application system is currently in use for the issuance of height clearance.

xxix. ***Digitization of FAB official files Record***

The digitization of records of all departments under the purview of the FAB was carried out and successfully completed utilizing indigenous resources. The said project was completed in three-phase, a total of 14,207 files (approximately 2.1 million pages) have been scanned. The digitized and archived record will be utilized as an online repository.

xxx. ***Session on National Preparations for ITU WRC-2023***

The FAB in collaboration with PTA and Ericsson, hosted a session on national preparations for ITU World Radio Communication Conference – 2023 (ITU WRC-23) at FAB Headquarters, Islamabad on 20th July, 2022.

Head of Govt. & Industry Relations, Ericsson conducted the session that was attended by senior officers from the FAB, Ministry of IT&T and PTA. The session highlighted the importance of ITU WRC-23, agenda items & preparatory process. The participants identified and discussed the key agenda items that are priority areas for Pakistan's ICT sector with special focus on efficient spectrum management and emerging technology propagation. It was agreed that all stakeholders should be part of the national discussions in order to present & maintain a coherent national approach at the ITU WRC-23.

The World Radio Communication Conference (WRC) is a global conference on spectrum management held after every four years by the International Telecommunication Union (ITU) to review and revise the Radio Regulations, the international treaty governing the use of radio-frequency spectrum and geostationary-satellite and non-geostationary-satellite orbits.

NAYA PAKISTAN HOUSING AND DEVELOPMENT AUTHORITY

Naya Pakistan Housing and Development Authority (NAPHDA) was established under NAPHDA Act, 2020 for the purpose of planning, development, construction and management of real estate development schemes and projects with particular focus on affordable housing. NAPHDA aims at addressing the housing needs of low and middle income segment, through sustainable policy measures / reforms. Besides, NAPHDA was also assigned several additional tasks in collaboration with other stakeholders, mainly revival of construction sector through appropriate policy measures, digitalization of cadastral land records, master planning of major cities, digital projects approval regime based on one window digital portals along with backend automation and automated application tracking system. Details will be covered in the succeeding paras.

Achievements

Housing by Federal / Provincial Government Authorities

Consequent to creation of requisite enabling environment for development of affordable housing both by the private sector and state owned authorities / organizations, NAPHDA worked with all provincial housing authorities and private sector for initiation of affordable housing projects. NAPHDA signs an agreement with the government entities / private sector for the provision of enabled end users, cost subsidy (Rs 300,00 per house) and loan under Tier 1 of the government markup subsidy scheme (GMSS). Summary of housing units planned / under construction is as under:-

Type of Projects		No of Units			Aprx
		Approved	Under Construction	Completed	
FGEHA		14,662	14,662	0	59.43
WWF / WWB		3,564	0	3,564	9.62
Govt Orgs Dev Auths		34,894	9,320	0	36.72
Peri Urban	Punjab (Phase I & II), KP	4,322	839	-	8.0586
	Punjab (Phase-III)	4,776	-	-	8.5968

Private Lands	Eligibility Letter issued (27)	10,633	4,800	-	47.096
	Approved /	43,443	-	-	-
Akhuwat Foundation (Interest free loan)		18,499	-	18,499	9.09
Housing Loans under GMSS		28,277	28,277	-	99.8
Total		163,070	57,898	22,063	278.42

Low Cost Housing by Private Sector with Government's Support

With all facilities / incentives offered by the Government, the private sector has submitted 339 proposals under negotiated procurement for the public private partnership scheme to NAPHDA, out of which 127 projects comprising 259,399 housing units have already been shortlisted. Negotiations with 84 private parties have been conducted so far. Twenty-seven (27) private parties for construction of 10,633 housing units have been referred to the banks. Work would start on acceptance / approval by banks. The concept is that houses would be built by the private sector. Banks would help in financing and NAPHDA would provide enabled end users.

Measures to Promote Construction and Housing Sectors

After thorough consultations with all stakeholders including representatives of construction industry, State Bank of Pakistan, FBR, provincial governments and development authorities, major impediments hampering the growth of construction industry were identified for priority intervention. These included issues related to taxation, project financing through banks, project approvals and mortgage/housing finance. As per this regime, taxes were significantly reduced for all types of construction. However, for low cost housing units 90 percent taxes were waived off. Further details of such measures are covered in the ensuing paras:

- i. **Federal Taxes** : To address issues concerning volume and process of taxation, NAPHDA worked as a bridge between the construction industry and FBR. After necessary deliberations and consultations with all stakeholders including Association of Builders and Developers (ABAD), an incentive tax package up to

31st December, 2021 including a fixed tax regime was introduced with following salient features:

- (1) Fixed taxes on reduced rates levied on per square foot of construction and per square yard of real estate development.
- (2) Conditional / time-bound exemption from Section 111 of Income Tax Ordinance (concerning explanation of source of investment).
- (3) No withholding taxes on materials except for cement and steel.
- (4) No withholding taxes on services except those rendered by companies.
- (5) Exemption of tax on dividends paid to shareholders by Builders and Developers opting for taxation under this scheme.
- (6) One-time exemption from capital gains tax on personal accommodation, not exceeding 500 square yards in case of houses and 4,000 square feet in case of flats.
- (7) Advance tax on auction of properties reduced from 10% to 5%.
 - ii. **Provincial Taxes:** Tax and Duties on sale and purchase of property which were 4-7% in different provinces were reduced to 2% by the provincial governments.
 - iii. **Housing and Development Finance by Banks:** Banks were asked to make 5% of their respective domestic private sector credit available for housing finance and construction related activities. Hence, banks were to finance Rs. 383 billion to housing and construction by 31st December, 2021. Till 30th June, 2022, banks have financed Rs. 405.7 billion.
 - iv. **Project Approval through One Window Digital Portal:** Development authorities were following archaic system / methodology of processing project approvals, involving inordinate delays and malpractices. Hence, in consultation with all provincial governments a largely automated and simplified approval regime was evolved. All development authorities are presently in the process of developing one window digital portals along with backend automation and automated

application tracking system. This would minimize human interaction and approvals would be accorded as per laid down, reduced timelines.

- v. **Constitution of National Coordination Committee on Housing, Construction and Development (NCCHCD):** NCCHCD was constituted to monitor progress of the housing sector and resolve issues faced by the construction industry. The Committee, comprising all provincial Chief Secretaries, concerned Federal Secretaries, Chairman, FBR and Governor, State Bank met on weekly basis.
- vi. **Master Planning of Major Cities:** All provincial development authorities were directed to update existing master plans and where necessary, develop fresh master plans of all major cities/urban centers. NAPHDA has been assigned the task to oversee this process and ensure its timely completion.
- vii. **Digitalization of Cadastral Land Records:** Survey of Pakistan was assigned the task of digitizing cadastral land record of Pakistan. NAPHDA is coordinating and overseeing the process. Phase-I of the project comprising cadastral land record of all state lands and two major cities (Islamabad and Lahore) will be completed by December, 2022.
- viii. **Online Portal for Registration and Processing of Cases for NPHP:** An online portal for registration and processing of the cases has been designed. Pilot project of Registration Drive Phase-III (28th February to 18th March, 2022) was completed in twelve (12) *Tehsils* of Punjab. Future Registration and Processing of the cases will be carried out through online Portal.

DEVELOPMENT WING

The Federal Government is running Sustainable Development Goals Achievement Programme (SAP) to make interventions as per demands of the people of different areas/regions across the country. The Ministry of Planning, Development and Reforms had approved an allocation of Rs.64,190.00 million from PSDP for the FY 2021-22 for execution of the programme. In terms of SAP's guidelines approved by the Federal Cabinet, a steering committee headed by the Federal Minister for Ministry of Planning, Development and Special Initiatives including Parliamentarians as members, was constituted which is responsible for overall supervision of the programme including approval of allocation/release of funds etc. During the period, five (05) meetings of the Steering Committee on SAP were held. Moreover, SAP's Guidelines have been revised to remove the on-ground difficulties and notified on 13th June, 2022.

Out of the total budget of Rs. 64,190.00 million allocated to SAP during the FY 2021-22, the break-up of funds transferred / released to the respective Provincial Governments and Ministries / Divisions for execution of development schemes is as under:-

Sr. No	Name of Provincial Governments / Ministries / Divisions	Rs. (in million)
i.	Government of the <i>Punjab</i>	29,033.907
ii.	Government of <i>Khyber Pakhtunkhwa</i>	18,328.328
iii.	M/o Housing and Works (<i>Balochistan</i>)	200.000
	Government of <i>Balochistan</i>	1,347.765
	Sub Total of <i>Balochistan</i> Province	1,547.765
iv.	Ministry of Interior (ICT)	1,080.000
Grand Total:		64,190.000

Sector-wise summary of progress in the SAP schemes during FY 2021-22 is as under:

Sr. No.	Sector	Schemes	Completed	Incomplete Schemes
i.	Clean Drinking Water	233	72	161
ii.	Education	88	64	24
iii.	Electricity	5,385	658	4,727
iv.	Gas	03	-	03
v.	Health	35	08	27
vi.	Interventions Leading to SDGs	405	167	238
vii,	Roads	1,595	737	858
viii.	Sanitation	1,508	666	842
	Total:	9,252	2,372	6,880
