

Government of Pakistan
Cabinet Secretariat
Cabinet Division



**Year Book
2023-24**

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FOREWORD

Rule 25 of the Rules of Business, 1973 requires every Division of the Federal Government to prepare and upload on its website, a Year Book on its activities and achievements during the year. It should contain information, which can be used for reference purposes.

As per Rules, the Year Book is a permanent record and is required to be prepared and uploaded on Ministries'/Divisions' website at the end of each financial year for information of the Cabinet as well as the general public. The online publication of the Year Book, besides reflecting recognition of the public's right to information, is basically a mechanism and a step towards openness & transparency.

As required under the Rules, the Cabinet Division has prepared its Year Book for the year 2023-24. The objective of this book is to keep the public informed on the important activities undertaken by the Cabinet Division and the organizations /entities/departments under its administrative control.

It is hoped that this publication will adequately keep the public informed and serve as a useful reference book for scholars and researchers.

Kamran Ali Afzal
Secretary,
Cabinet Division

Islamabad,
May, 2025

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FUNCTIONS OF THE CABINET DIVISION

FUNCTIONS OF THE CABINET DIVISION

Cabinet Division is the pivotal secretarial setup of the Federation of the Islamic Republic of Pakistan and symbolizes the mode of dispensation of the executive authority of the State under the Constitution of Islamic Republic of Pakistan, 1973 and the Rules of Business framed thereunder.

The following functions have been allocated to the Cabinet Division under the Rules of Business, 1973:

1. All secretarial work for the Cabinet, National Economic Council and their Committees, Secretaries' Committee.
2. Follow up and implementation of decisions of all the bodies mentioned at (1) above.
3. National Economic Council: Its constitution and appointment of members.
4. Secretaries' Committee.
5. Central Pool of Cars.
6. All matters relating to President, Prime Minister, Federal Ministers, Ministers of State, Persons with Ministers' status without Cabinet rank, Special Assistants to the Prime Minister.
7. Appointments, Resignations, Salaries, Allowances and Privileges of Provincial Governors.
8. Strength, terms and conditions of service of the personal staff of the Ministers, Ministers of State, Special Assistants to the Prime Minister, dignitaries who enjoy the rank and status of a Minister or Minister of State.
9. Rules of Business: Setting up of a Division, allocation of business to a Division and constitution of a Division or group of Divisions as a Ministry.
10. Implementation of the directives of the President/Prime Minister.
11. Preparation of Annual Reports in relation to Federation on observance of Principles of Policy.
12. Budget for the Cabinet: Budget for the Supreme Judicial Council.

13. Coordination of defence efforts at the national level by establishing effective liaison between the Armed Forces, Federal Ministries and the Provincial Governments at the national level; Secretariat functions of the various Post-War Problems.
14. Communications Security.
15. Instructions for delegations abroad and categorization of International conferences.
16. Security and proper custody of official documents and Security Instructions for protection of classified matters in Civil Departments.
17. Preservation of State Documents.
18. Coordination: Control of fixed line office and residence telephones, mobile phones, faxes, internet/DSL connections, ISD, toll-free numbers, green telephones etc., staff cars, Rules for the use of staff cars; common services such as teleprinter service, mail delivery service, etc.
19. Civil Awards: Gallantry Awards.
20. Toshakhana.
21. Repatriation of civilians and civil internees from India, Bangladesh and those stranded in Nepal and other foreign countries, and all other concerned matters.
22. Resettlement and rehabilitation of civilians and civil Government servants uprooted from East Pakistan including policy for grant of relief and compensation for losses suffered by them.
23. All matters arising out of options exercised by and expatriation of Bengalis from Pakistan.
24. Grant of subsistence allowance to Government servants under the rule making control of the Government of East Pakistan and its corporations, and their families stranded in West Pakistan.
25. Management of movable and immovable properties left by Bengalis in Pakistan.
26. Administration of the "Special Fund" for POWs and civilian internees held in India and War-displaced persons.
27. Defence of Pakistan Ordinance and Rules.

28. Stationery and Printing for Federal Government official Publications, Printing Corporation of Pakistan.
29. National Archives including Muslim Freedom Archives.
30. People's Works Programme (Rural Development Programme).
31. Pride of Performance Award in the field of arts.
32. Pride of Performance Award in academic fields.
33. Pakistan Tourism Development Corporation and its subsidiaries.
34. Treaty Implementation Cell.
35. Islamabad Club.
36. Pakistan Commissions of Inquiry Act, 2017.
37. Naya Pakistan Housing and Development Authority.
38. Administrative control of the National Electric Power Regulatory Authority (NEPRA), Pakistan Telecommunication Authority (PTA), Frequency Allocation Board (FAB), Oil and Gas Regulatory Authority (OGRA), and Public Procurement Regulatory Authority (PPRA).
39. Prime Minister's Performance Delivery Unit (PMDU) including Pakistan Citizen Portal (PCP), operation and management of which shall be managed by Prime Minister's Office (Public).
40. (i) Warrant of precedence;
(ii) Pakistan Flag;
(iii) Coat of Arms, National Emblem, monograms, seals;
(iv) Standard time for Pakistan;
(v) Public holidays; and
(vi) Gazette of Pakistan
41. Institutional Reforms Cell
42. Special Technology Zones Authority
43. Sheikh Sultan Trust
44. Pakistan Cricket Board
45. National Seed Development and Regulatory Authority
46. Cannabis Control and Regulatory Authority
47. Administrative functions in respect of the National Anti-Money Laundering and Counter Financing of Terrorism Authority Act, 2023 (LIII of 2023)
48. National Anti-Money Laundering and Counter Financing of Terrorism Authority of Pakistan
49. National Engineering Services Pakistan (NESPAK)

**ACTIVITIES OF THE CABINET DIVISION
2023-24**

CABINET WING

The Cabinet Wing deals with the following:

- (i) All matters relating to the President, the Prime Minister, Federal Ministers, Ministers of State, persons of Ministers' status without Cabinet rank, Special Assistants to the Prime Minister;
- (ii) Strength, terms and conditions of service of the personal staff of Ministers, Ministers of State, Special Assistants to the Prime Minister, dignitaries who enjoy the rank and status of a Minister or Minister of State;
- (iii) Rules of Business: Setting up of a Division, allocation of business to a Division and constitution of a Division or group of Divisions as a Ministry.

During the financial year 2023-2024, the Cabinet Wing de-notified the caretaker Government of Mr. Anwaar ul Haq Kakar. The Wing also organized the oath taking ceremonies and notified the President, the Prime Minister, Federal Ministers (18) and Ministers of State (02) of the current Government, in March, 2024. Further it also notified the Adviser (01), Special Assistants to the Prime Minister (03) of the current Government.

The Cabinet Wing prepared, examined and processed thirty-four (34) Summaries during the financial year 2023-2024. Moreover, twelve (12) questions received from various Ministries, Divisions and Departments regarding the interpretation of the Rules of Business were properly addressed. Furthermore, fifteen (15) proposals from Federal Secretariat for change in their respective allocation of business were received and examined. The Wing has also been conducting the exercise substituting the words "Federal Government" with the "Appropriate Authority" in statutory instruments with respect to the instruments falling under the domain of the Cabinet Division.

The Cabinet Wing also deals with the appointment/removal/resignation of Provincial Governors; administration of Governor's Salaries, Allowances and Privileges Order, 1975; acting

arrangements during leave/absence of the Provincial Governors under Article 104 of the Constitution. During the year 2023-24, appointment/removal/resignation of following Provincial Governors were made:-

Resignations/Removals	Appointments
Mr. Muhammad Baligh-ur-Rehman, Governor Punjab	Sardar Saleem Haider Khan
Mr. Haji Ghulam Ali, Governor Khyber Pakhtunkhwa	Mr. Faisal Karim Kundi
Malik Abdul Wali Kakar, Governor Balochistan	Mr. Jaffar Khan Mandokhel

Moreover, all acting arrangements during the leave/removal/resignation of the Provincial Governors were made as per the relevant provisions of the Constitution of Islamic Republic of Pakistan, 1973.

The Cabinet Wing deals with issuance of policy/instructions on participation in international conferences, meetings, workshops, seminars and symposia etc., abroad and the categorization of these visits abroad as obligatory and non-obligatory. Moreover, cases on the instructions regarding its interpretation and comments/views received from the Federal Secretariat were properly disposed off.

The Federal Cabinet in Case No. 119/Rule-19/2014/201 dated 2nd March, 2024 submitted by the Cabinet Division, has been pleased to authorize this Division to update the list of "obligatory" visits in consultation with the concerned Ministries/Divisions and to issue updated instructions on visits abroad. In this regard, a letter along with proforma was devised and issued to all Ministries/Divisions on 06-03-2024 for obtaining proposals to enable this Division to review and update the list of obligatory visits. Instructions were issued to all Ministries/Divisions vide letter No.9-148/2002-Min-II dated 07-03-2024 for information and compliance. The Cabinet Division also issued clarification regarding class of travel for visits abroad vide O.M. No. 9-148/2002-Min-II dated 09-07-2024.

Secretaries' Committee Meetings 2023

1.	01/SCM/2023	11.01.2023
2.	02/SCM/2023	12-10-2023
3.	03/SCM/2023	28-12-2023

Secretaries' Committee Meetings 2024

1.	01/SCM/2024	23-05-2024
2.	02/SCM/2024	04-07-2024

Significant issues such as amendment in Laws/Rules to replace the word “Federal Government” with “Appropriate Authority”, Implementation of Cabinet Decisions, Implementation of Procurement Processes through E-Pak Acquisition and Disposal System (EPADS), Enhancing Government Effectiveness, Task Management System and Non-Implementation of the Recommendations of the Public Accounts Committee matters were taken up regularly.

The Wing also issued Annual Calendar for Public and Optional Holidays for the year 2024 along with notification of Public Holidays throughout the country. It also handles the arrangement for the SAARC Cabinet Secretaries' meeting. However, no meeting took place in the year 2023-24.

CABINET COMMITTEES WING

The Committees Wing consists of two sections:

- i. Cabinet Committees Section
- ii. Progress-II Section

The Cabinet Committees Wing provides secretarial support to the National Economic Council (NEC), Executive Committee of the National Economic Council (ECNEC), and the Committees of the Cabinet in disposal of work. During the year 2023-24, it provided support to NEC, ECNEC and the following Committees of the Cabinet:

- i. Economic Coordination Committee (ECC)
- ii. Cabinet Committee on Privatization (CCoP)
- iii. Cabinet Committee on Energy (CCoE)
- iv. Cabinet Committee for Disposal of Legislative Cases (CCLC)
- v. Cabinet Committee on Inter-Government Commercial Transactions (CCIGCT)
- vi. Cabinet Committee on State Owned Enterprises (CCoSoEs)
- vii. Cabinet Committee on Chinese Investment Projects (CCoCIP)

During the financial year 2023-24, ninety- nine (99) meetings of the said fora were held, wherein five hundred and ninety-one (591) decisions were taken. Detail of meetings held and decisions made by the Cabinet Committees is as follows:

Sr.#	Name of the Forum	Meetings	Decisions Taken
i.	National Economic Council (NEC)	02	10
ii.	Executive Committee of the National Economic Council (ECNEC)	09	89
iii.	Economic Coordination Committee of the Cabinet (ECC)	32	276

iv.	Cabinet Committee on Privatization (CCoP)	06	16
v.	Cabinet Committee on Energy (CCoE)	06	28
vi.	Cabinet Committee for Disposal of Legislative Cases (CCLC)	24	133
vii.	Cabinet Committee on Inter-Government Commercial Transactions (CCIGCT)	11	13
viii.	Cabinet Committee on State Owned Enterprises (CCoSoEs)	08	25
ix.	Cabinet Committee on Chinese Investment Projects (CCoCIP)	01	01
	Total	99	591

The Cabinet Committees Wing is responsible for:

- i. Submission of proposals for constitution of NEC, ECNEC and other Cabinet Committees along with Terms of Reference;
- ii. Convening meetings of the above-mentioned fora, recording minutes/decisions of the meeting;
- iii. Submitting the decisions of the Cabinet Committees for ratification of the Federal Cabinet.
- iv. Issuing the ratified decisions of the Cabinet Committees to the concerned Secretaries of Ministries/Divisions to implement the decisions.
- v. Follow-up with the concerned Ministry/Division to implement the decisions.
- vi. Preparing an Annual Report of the National Economic Council (NEC) as envisaged in clause 5 of the Article 156 of the Constitution, 1973 in consultation with Ministry of Planning, Development and Special Initiatives and its submission to both the Houses of the Parliament after approval of the Federal Cabinet.

ADMINISTRATION WING

The Administration Wing provides all support services to the Cabinet Division. It deals with matters relating to: a) human resource management of the Cabinet Division b) vehicles c) procurement d) repair and maintenance of machinery and equipment, furniture and fixtures e) stationery. Besides this, preparation of budget/re-appropriation and all financial matters of the officers and staff, Mail Delivery Service, including Bag Service between Islamabad and the provincial capitals are dealt by the Administration Wing. The Wing also deals with matters relating to the Central Pool of Cars.

Activities during 2023-24

Administrative/HR Matters:

- i. Seven (07) contingent employees were appointed during the FY 2023-24 with the concurrence of Finance Division.
- ii. 161 vacant posts of different cadres from BPS-01 to 15 were advertised on 14-01-2024.
- iii. 23 Naib Qasid, 01 Aya, 01 Sweeper, 01 Cleaner, 01 DMO, 01 Chowkidar, 01 Dispatch Rider, 03 Record Sorters and 37 Staff Car Drivers were appointed against vacant posts.
- iv. The following cases were processed:
 - a) Nineteen (19) cases of marriage grant
 - b) Fifty-Six (56) cases of educational stipends.
 - c) Seven (07) cases of deputation
 - d) Fourteen (14) cases of LPR/Retirement
 - e) Two hundred and fifty (250) cases of leave
 - f) Six (06) cases of disciplinary proceedings.
- v. Administrative and Establishment matters, relating to Cadre Posts (BS-16 and above).
- vi. Administrative matters (Appointment/Posting/Transfer/Promotion/Disciplinary cases etc.) relating to the Private Secretaries/Sr. Private Secretaries/ex-cadre officers (Directors/Deputy Directors/Assistant Directors,

Superintendents, APSs etc.) in BS-16,17,18 & 19 of the Cabinet Division.

- vii. Promotion cases of APS (BS-16) as Private Secretary (BS-17) were processed.
- viii. Cases of disciplinary proceedings were processed and finalized.
- ix. Cases of re-imbusement of fees/stipends were processed.
- x. Matters, relating to official passports/ private passports in respect of officers/officials of the Cabinet Division.
- xi. Grant of leave (all types), including processing of LPR/Retirement/Leave Encashment etc.
- xii. Distribution of work within the Cabinet Division.
- xiii. Deputation/Repatriation cases of the ex-cadre officers in BS-16 & above.
- xiv. Processing of matters, relating to issuance of Airport Entry Passes to Advisors/SAPMs/Coordinators having status of FM/MoS and other entitled officers/officials of Cabinet Division.
- xv. Processing of mandatory courses of officers (MCMC, SMC & NMC).
- xvi. Other miscellaneous assignments/work assigned by the seniors etc.

Miscellaneous Activities:

S.No.	Activities	Processed
i.	Medical claims reimbursed	446
ii.	HBA granted to officers/officials	48
iii.	Motor Car Advance granted to employees	32
iv.	Motorcycle Advance granted to employees	55
v.	GP Fund Advance granted to employees	91
vii.	Officers nominated for trainings/courses (STI)	08
vii.	Officers/Officials nominated for trainings/courses (Islamabad Station)	08

Pension Cell:

S.No.	Year 2023-24	Cases
i.	Pension Cases (Fresh)	40
ii.	Family Pension/Benevolent Fund Grant Cases of Retired/Deceased Employees/Pensioners finalized	24
	Total	64

The Pension Cell finalized the following cases on retirement of employees:

- i. Encashment of LPR/Lump sum leave pay cases.
- ii. Final payment of GP Fund dues.
- iii. TA on retirement cases.
- iv. Farewell grants.
- v. Family pension cases in light of the Prime Minister's Assistance Package for the families of Government employees who died in service.
- vi. Family pension of retired employees/pensioners.
- vii. Revision/Transfer and Restoration of pension cases of retired employees.
- viii. Education stipends to the children of the deceased employees who died in service.
- ix. Benevolent Fund grant cases in respect of the families of deceased employees/pensioners.
- x. Contribution of pension cases.
- xi. Completion of all kinds of pension papers of pensioners.
- xii. Maintenance of the latest report of pensioners, year-wise.
- xiii. Cases of ID cards for pensioners.

Residential Accommodation:

- i. Total cases for residential accommodation for the employees of the Cabinet Division were four hundred and eighty (480) and budget allocated for this purpose was fully utilized during the year 2023-24.

- ii. Normally payment of hiring is processed twice in a financial year on six month basis.

PERs and Synopsis of Employees:

- i. 303 numbers of Synopsis of PERs for the Departmental Promotion Committee (DPC) meetings of the officials of the Cabinet Division.
- ii. 67 cases of Annual Medical Examination of officers in BS-17 & above.
- iii. 57 cases of security verification of employees BS-1 to BS-15 of the Cabinet Division.
- iv. Maintaining of PERs/ACRs Dossier in respect of officers / officials of the Cabinet Division (Main).
- v. Sending PERs and Certificates to the Establishment Division in respect of cadre group's officers.
- vi. Periodical security vetting of officers/officials employed in secret sections of the Cabinet Division and for issuance of Airport Security passes.
- vii. Collection and forwarding the Declaration of Assets forms to the Establishment Division in respect of officer/officials of the Cabinet Division.
- viii. Dealing with Census forms on behalf of the Cabinet Division and submission of the same to the Establishment Division.

Financial Related Matters:

- i. Fixation of Pay & Allowance of approximately 800 officers/officials of the Cabinet Division, Advisors, SAPM etc.
- ii. Preparation of TA/DA bills including foreign tours, on retirement/transfer, venter creation receiving and disbursement of cash, payment of advance to the staff car drivers, payment of contingent bills conveyance charges etc.
- iii. Overtime, Medical Chargers, hiring, late sitting, HBA, MCA, Motor Cycle Loans, GF Fund Advance etc.

- iv. Maintenance of Service-Books of the employees of the Cabinet Division, updating of leave account and verification of service books from AGPR.
- v. Budget matters, savings / surrender / excess and appropriation/expenditure control registers.

Logistic Support:

Admin Wing provided logistic support to the offices of Advisors/SAPMs and all officers of the Cabinet Division for disposal of Official Business. The following tasks were also completed during the FY 2023-24:

- i. Installation of additional CCTV Cameras in VVIP Parking & Basement of the Cabinet Division for safety and security purpose.
- ii. Establishment of office of Advisor to the Prime Minister at 4th Floor.
- iii. Renovation of the 'Day Care Centre' of the Cabinet Division by providing educational & sports toys, baby carts, and colorful paintings at Day Care Centre.

IT Department:

- i. Help-desk system has been providing assistance in hardware and software operations to the offices of the Cabinet Division. It has also been extended to e-filing operations.
- ii. IT Centre provided technical support in each meeting of Federal Cabinet and its Committees meetings held. During the period under consideration, 34 Federal Cabinet meetings and 99 Cabinet Committees meetings were given IT support.

Parliamentary Business:

In addition, the Administration Wing processed the following Parliamentary Business:

S.No.	Items	No.
i.	Resolutions	30
ii.	Questions/Answers	20
iii.	Motions	10
iv.	Adjournment Motions	01
v.	Calling Attention Notices	02
vi.	Standing Committee Meetings	12
vii.	Economy Cut Motion (Budget 2024-25)	44
viii.	Bills	16

Coordination Matters:

- i. Internal Coordination includes; dissemination/gathering information from all Wings of Cabinet Division, Attached Departments and Sub-ordinate Offices of the Cabinet Division.
- ii. Coordination among all Ministries/Divisions/Departments. Questions pertaining to Federal Government required by Supreme Court of Pakistan, Prime Minister's Office, Aiwan-e-Sadr, National Assembly, Senate of Pakistan and by any Ministry/Division.
- iii. Handling of complaints received through Pakistan Citizen's Portal monitored by Prime Minister of Pakistan.
- iv. Task Management System of Prime Minister's Delivery Unit monitored by Prime Minister of Pakistan.
- v. Resolution of Public Complaints in pursuance of Wafaqi Mohtasib's Directives.

Pakistan Citizen's Portal:

Complaints	Resolved	In Progress
24	24	-

Task Management System:

Tasks	Completed Tasks	In Progress
51	19	32

Complaint Cell:

During the year 2023-2024, the following complaints were disposed of / forwarded to the concerned authorities for redressal of grievances:

Complaints	Status
55	All complaints were disposed of / forwarded to the concerned agencies

Toshakhana:

A sum of Rs.1,19,920/- was deposited in the Government Treasury towards retention cost of gifts declared by the recipients under the following Heads of Account:

C	Non-Tax Receipt
C03	Miscellaneous Receipt
C038	Others
C03843	Sale proceeds of Darbar and other presents.

Moreover, record of Toshkhana gifts upto 30th June, 2024 has also been uploaded on the Website of Cabinet Division.

Green Line Connection & Issuance of Security Passes:

i.	Green Telephone Connections installed	=	64
ii.	Green Telephone Connections closed	=	79
iii.	Green Telephone Connections shifted	=	13
iv.	Replacement of Green Telephone Sets	=	10
v.	CLI of Green Telephone set	=	04
vi.	Security Passes issued	=	204
vii.	Security Passes returned	=	175
viii.	Cypher Messages received	=	2146

Central Pool of Cars

In pursuance of Schedule-II of Rule 3(3) of the Rules of Business, 1973 and Rule 28 of the Rules for the use of Staff Cars 1980, the Cabinet Division maintains a Central Pool of Cars (CPC) consisting of vehicles of different categories.

Subject to availability, staff cars are provided from the Central Pool to the following:

- i. Ministries/Divisions for the use of State guests, members of foreign delegations and VIPs visiting Pakistan.
- ii. Federal Ministers, Ministers of State, Advisors and any other dignitary or office holder, when their staff cars are temporarily off-road for repairs, for a period not exceeding fifteen days.
- iii. The Provincial Governors, the Chief Ministers, Chief Justices of High Courts, Provincial Ministers and other officers of similar ranks and status visiting Islamabad.

In addition, the CPC has been mandated to administer Staff Car Rules, Transport Monetization Policy, process summaries for the Prime Minister for provision of protected/higher engine capacity vehicles to different dignitaries. It also includes dealing with all matters concerning the staff cars of the Federal Government.

The CPC carried out following activities during the financial year 2023-2024:

- i. Arranged meetings of the Vehicles Authorization Committee to fix/revise the authorization of vehicles for the Ministries/Divisions and Departments;
- ii. Entertained more than 333 requests received from the Ministries/Divisions and Departments for provision of vehicles for protocol duties with the visiting foreign delegations;
- iii. Prepared/processed various Summaries for provision of protected/higher engine capacity vehicles to various dignitaries, for approval of the Prime Minister;

- iv. Ensured repair/maintenance and proper upkeep of protocol vehicles of CPC;
- v. Responded to various queries of the Ministries/ Divisions and Departments regarding Staff Car Rules, 1980, condemnation of vehicles and Transport Monetization Policy;
- vi. Issued instructions to the Ministries/Divisions and Departments regarding observance of Staff Car Rules, 1980 and proper utilization of the vehicles authorized to the Ministries/Divisions and Departments for protocol/operational and general duties.

MILITARY WING

Military Wing was established in 1956 under the Cabinet Division to function as secretariat of Defence Planning. It is mandated for planning of war in the civil sector and to assist and support armed forces under the Rules of Business, 1973. It is also responsible for defence matters at the national level. It is headed by a serving Brigadier and assisted by officers from all three armed forces. Main functions of the Military Wing are as follows:

- i. To coordinate National War Effort and serving as lynchpin for maintaining uninterrupted liaison among Federal Ministries, Armed Forces and Provincial Governments.
- ii. To prepare and revise the Federal War Book, 1983.
- iii. To activate Federal War Book on the orders of National Security Council (NSC)/Defence Cabinet Committees (DCC) and relevant Defence Planning Committees (DPCs)/Policy Committees/Boards for meeting during any emergency situation in the country. To issue notification regarding all stages of war, emergencies as stipulated in Defence of Pak Ordinance (DPO) and Defence of Pak Rules (DPR) upon approval from NSC/DCC.
- iv. To act as secretariat for 30 Federal Defence Planning Committees chaired by the respective Federal Secretary of Administrative Ministry/Division, Secretaries Coordination Committees (SCC) chaired by the Cabinet Secretary & DCC and assist Provincial Defence Planning Committees (9 in each Province) including monitoring of progress of overall Defence Planning.
- v. Ensure safe custody of various secret Publications/Defence Planning Reports.

Activities/Achievements during FY 2023-24

- i. Annual Defence Planning meetings were held during the FY 2023-2024:

a. Main committees' meetings:

Date of Meetings	Agenda of Meetings	Ministries
14-09-2023	Water	Ministry of Water Resources
03-10-2023	Underground Shelters	Ministry of Housing and Works
02-11-2023	Food Supplies	Ministry of National Food Security and Research
08-11-2023	Road and River Transport	Ministry of Communications

b. Provincial/Sub-committee Meetings:

Date of Meetings	Agenda of Meetings	Venues
26-09-2023	Meeting of Provincial Strategic Communication Committee on Defence Planning.	Khyber Pakhtunkhwa
05-11-2023	Meeting of Road & River Sub Committee on Defence Planning.	Islamabad
07-11-2023	-do-	Punjab
29-11-2023	Meeting of Internal Security Provincial Committee on Defence Planning.	Sindh
18-04-2024	Meeting of Provincial Finance Committee on Defence Planning.	Khyber Pakhtunkhwa
18-07-2024	Meeting of Provincial Strategic Communication Committee on Defence Planning.	Khyber Pakhtunkhwa

c. The Provincial Defence Planning mechanism has been reviewed in light of the study approved by the Cabinet Secretary, based on the 18th Amendment to the Constitution of the Islamic Republic of Pakistan, 1973 wherein devolved role of provinces/regional governments has

been activated through eight (08) Provincial/Regional Defence Planning Committees (PDPC). The activation of PDPC in real scenario has been geared up in all provincial/regional governments in order to strengthen Pakistan's defence potential.

- ii. Major achievements during the FY 2023-24 are given below:
 - a. A constant liaison was kept with the Armed Forces, the Federal Ministries/Divisions and the provincial governments for follow-up actions on decisions taken in various Federal Defence Planning Committees.
 - b. Revision of the Federal War Book, 1983 is in progress based on the inputs received from all stakeholders.
 - c. Scrutiny of Defence Planning documents viz Committee Reports and War Books was carried out.
 - d. Annual Safe Custody Certificates from various Federal Ministries/Divisions, Provincial/Regional Governments and Departments for Federal War Book and other related documents were sought.
 - e. **23rd March Parade, 2024:** The Military Wing of the Cabinet Division coordinated all matters related to the Pakistan Day Parade at Shakar Parian Parade Ground, Islamabad with the Joint Staff Headquarters, the General Headquarters and the Provinces. However, the Parade had to be cancelled at eleventh hour because of unsuitable weather conditions.
 - f. The annual audit of Secret Service Fund of Intelligence Bureau's Headquarters, Islamabad was conducted in February, 2024.

iii. 6th Aviation Squadron

Military Wing is also responsible to manage operational, administrative and training matters of the 6th Aviation Squadron. The 6th Aviation Squadron is maintaining a fleet of helicopters for the VVIP missions, rescue missions, relief and recovery operations. These missions/operations are carried out with the approval of the Prime Minister.

a) Detail of Missions

(1st July, 2023 to 30th June, 2024)

S.No.	Type of Missions	Hours flown
i.	VVIP Mission (PM's Office)	450.7
ii.	VIP Missions (Foreign Dignitaries)	
iii.	Technical / Maintenance Test Flying	28.6
iv.	Training Flying	375.6
	Total	854.9

b) Detail of Relief and Rescue Operations: 22.4 hrs flown in Bambi Bucket (Firefighting operations at Margala Hills, Islamabad).

c) **Any Other Activity:** 22 Hiring Missions were conducted as per request of Provincial Governments, Departments and various organizations.

d) Technical up-gradation

S.No	Types
i.	8 major inspections conducted
ii.	2 helicopters recovered from out station missions by replacement of spares
iii.	Service Bulletin AW139-672 Hydraulic Number 4 pump line installation (replacement of Pipe Assembly, Bracket, Special Block, Special Cushion, and Grommet) completed on 6 helicopters.

e) Trainings

S.No	Types
i.	Conversion Training
ii.	Continuation Training
iii.	Special Operations Mission (Bambi Bucket) Training

iv. Detail of Flying Hours during FY 2023-24 (6th AVN SQN)

Months	Type of AC/Hel	Hrs Flown	Total Hours			Total
			Adm	Trg	Comm	
Jul, 2023	AW-139	134.1	1.6	32.5	100.0	134.1
Aug, 2023	AW-139	91.7	15.0	9.5	67.2	91.7
Sep, 2023	AW-139	50.7	2.2	17.0	31.5	50.7
Oct, 2023	AW-139	65.3	1.8	18.9	44.6	65.3
Nov, 2023*	AW-139	79.3	0	47.1	32.2	79.3
Dec, 2023	AW-139	86.9	0	53.2	33.7	86.9
Jan, 2024	AW-139	53.1	0	42.0	11.1	53.1
Feb, 2024	AW-139	46.6	6.8	18.2	21.6	46.6
Mar, 2024	AW-139	71.6	0	43.2	28.4	71.6
Apr, 2024	AW-139	41.4	0.7	17.3	23.4	41.4
May, 2024	AW-139	78.1	0.5	38.2	39.4	78.1
Jun, 2024	AW-139	56.1	0	38.5	17.6	56.1
Total		854.9	28.6	375.6	450.7	854.9

AWARDS WING

Activities during 2023-24

Announcement of Awardees

After approval of the President, the awards were announced on 14th August, 2023 through Press Release No.1/1/2023-Awards-I, dated 14th August, 2023. The President Islamic Republic of Pakistan conferred Pakistan Civil Awards upon 715 individuals including 41 Foreign Nationals/Pakistanis living abroad and 299 Covid-19 martyrs. The details of conferment of Pakistan Civil Awards, 2023 is as under:

Sr. No.	Name of Pakistan Civil Awards	Total
1.	Nishan-i-Pakistan	01
2.	Nishan-i-Imtiaz	07
3.	Hilal-i-Pakistan	02
4.	Hilal-i-Shujaat	01
5.	Hilal-i-Imtiaz	32
6.	Hilal-i-Quaid-i-Azam	19
7.	Sitara-i-Pakistan	01
8.	Sitara-i-Shujaat	20
9.	Sitara-i-Imtiaz	66
10.	President's Award for Pride of Performance	72
11.	Sitara-i-Quaid-i-Azam	03
12.	Sitara-i-Khidmat	03
13.	Tamgha-i-Shujaat	24
14.	Tamgha-i-Imtiaz	460
15.	Tamgha-i-Khidmat	01
Total:		715

Investiture Ceremonies:

The Award Wing of the Cabinet Division arranged the Investiture Ceremony for conferment of Civil Awards, 2023 at *Aiwan-i-Sadr*, Islamabad on 23rd March 2024. The Investiture Ceremonies were also held on 23rd March, 2024 at the Joint Staff

Headquarters and Provincial Capitals where Governors of the Provinces conferred the Civil Awards.

Special Investiture Ceremonies:

Four Special Investiture Ceremonies were held at Aiwan-e-Sadr, Islamabad to confer Pakistan Civil Awards upon following foreign dignitaries:-

- i. "Hilal-i-Pakistan" upon His Excellency He Lifeng on 31st July, 2023.
- ii. "Nishan-i-Pakistan" upon His Holiness Dr. Syedna Mufaddal Saifuddin on 5th December, 2023.
- iii. "Nishan-i-Pakistan" upon HRH Prince Khalid bin Salman bin Abdulaziz Al-Saud on 23rd March, 2024.
- iv. "Nishan-i-Pakistan" upon Prince Rahim Aga Khan on 7th June, 2024.

Policy & Guidelines for Pakistan Civil Awards - 2024:

To uphold the prestige and sanctity of the highest National Awards revised Policy & Guidelines for Pakistan Civil Awards - 2024 were approved by the Prime Minister. Similarly, the "Quantified Proformae for Evaluation" was also improved, increasing their numbers from six to twelve, with focus on benefits received by the public and excellence in fields, rather than routine career achievements. Moreover, Composition of Awards Committee was also revised and the number of Awards Sub-Committees were increased from three to four.

Invitation of Nominations for Pakistan Civil Awards-2024:

In the light of Policy & Guidelines for Pakistan Civil Awards - 2024, nominations for conferment of Pakistan Civil Awards, 2024 were called on 26th February, 2024 from specified nominating agencies with the cut of date of 15th April, 2024 which was later extended upto 31st May, 2024 to finalize nomination for Civil Awards.

Scrutiny of Documents at Cabinet Division level:

All the nominations received from the specified nominating agencies were scrutinized in the Cabinet Division by the Scrutiny Committee before submission to the four (04) Awards Sub-

Committees and short comings in the nominations were forwarded to the concerned nominating agencies for their removal.

Meetings of Awards Sub-Committees and Main Awards Committee:

The recommendations received from specified nominating agencies were considered / scrutinized by the four (04) Awards Sub-Committees. The recommendations of these Sub-Committees finally reviewed/scrutinized by the Main Awards Committee.

National Programme for the Independence Day Celebrations

A National Programme for celebration of Independence Day on 14th August, 2023 was prepared in consultation with all Ministries/Divisions and the Provincial Governments, which was submitted for approval of the Prime Minister. The programme was circulated to all Ministries/Divisions and the Provincial Governments for implementation.

Flag-Hoisting Ceremony, 2023

The Flag-Hoisting Ceremony was held at Jinnah Convention Center, Islamabad on 14th August, 2023. The Prime Minister of Islamic Republic of Pakistan was the Chief Guest at the ceremony. Chairman Senate, Federal Ministers, Ministers of State, Officers of the Armed Forces, prominent diplomats and personalities attended the ceremony.

FINANCE AND ACCOUNTS WING

Finance and Accounts Wing consists of three sections; Planning & Monitoring Cell, Audit & PAC Section and Accounts-II Section. The activities of the Wing are supervised by the Chief Finance & Accounts Officer.

The Planning & Monitoring Cell (P&M Cell) deals with PSDP Projects of the Cabinet Division and all attached departments/organizations/executing agencies. P&M Cell processes/analyses cases of PC-I, release of PSDP funds and coordination with departments/organizations/executing agencies and the Planning Commission. The Cell also arranges DDWPs/reviews and other project-related meetings, preparation of briefs for CDWP/external review and other PSDP related meetings/activities pertaining to the Cabinet Division's PSDP projects.

The Planning & Monitoring Cell dealt with the following four PSDP projects during the financial year 2023-24.

- i. Strengthening and Modernizing National Archives of Pakistan.
- ii. Facilitation of Tourism in Islamabad-Marketing & Promotion (Revised).
- iii. Sustainable Development Goals (SDGs) Achievement Programme (SAP).
- iv. Infrastructure Development of Islamabad Technopolis.

The other activities performed by P&M Cell include:

- i. Attended two (02) meetings of National Assembly Standing Committee for consideration of budgetary proposals for inclusion in the Cabinet Division's (PSDP) Portfolio.
- ii. Attended two (02) Central Development Working Party (CDWP) meetings and four (04) Pre-CDWP meetings for consideration and approval of the Cabinet Division's projects.

- iii. Undertook four (04) Departmental Development Working Party (DDWP) meetings for consideration and approval of the Cabinet Division's projects.
- iv. Undertook four (04) internal review meetings of PSDP funded projects and attended four (04) quarterly review meetings in M/o Planning Development & Special Initiatives.
- v. Funds were released on quarterly basis to development projects and five (05) PC-Vs were submitted to Planning Commission.
- vi. Coordinated matters related to Intelligent Project Automation System (i-PAS), Project Monitoring & Evaluation System (PMES) and System Application and Processing (SAP).

The Wing deals with all budgetary matters of current expenditure in respect of Demand No. 03 & 04. It deals with release of funds to the Federal Ministers/Ministers of State on account of pay, allowances, TA/DA, medical reimbursement, appropriation, re-appropriation and surrender of funds.

The achievements of Accounts-II section are as under:

- i. Prepared annual budget proposals for the year 2024-25 and thereafter forwarded BOs & NISs according to the ceiling i.e. Rs.3,376.564 million to Budget Wing, Finance Division under respective Demands in favour of the Cabinet Division and its attached Departments/Organizations..
- ii. The section obtained proposals for foreign exchange budget from all concerned Wings and allied departments/organizations of the Cabinet Division and, accordingly, presented to the Finance Division for its approval.
- iii. Funds amounting to Rs.159,585,962 were released during 2023-24 to Ministries/Divisions on account of pay and allowances, TA/DA, and medical reimbursement, in respect of Federal Ministers/Ministers of State.

- iv. Prepared Medium-Term Performance Budgets for the financial years 2024-25 to 2026-27.
- v. Forwarded Cabinet Division's Performance Report 2022-23 to the Finance Division.
- vi. Arranged funds for two (02) newly created Regulatory Authorities.

The Wing also deals with all audit matters of the Cabinet Division as well as its sixteen (16) component offices including Audit & Inspection Reports (AIRs), Draft Audit Reports/Proposed Draft Paras (PDPs), Special Audit Reports, Printed Appropriation Accounts as well as Auditor General's Reports. The significant function is to deal with meetings of the Departmental Accounts Committee (DAC) and the Public Accounts Committee (PAC) and compliance of their decisions/directives.

The achievements of Audit & PAC section are as under:

Thirty-two (32) meetings of the DAC were arranged. The minutes, thereof, were prepared, ratified from Audit, signed from members of DAC, approved from competent authority and then finally sent to Audit Office for compliance.

Three (03) meetings of PAC were dealt with and directives of PAC were sent to respective offices for compliance.

LITIGATION & DEVOLUTION WING

Litigation and Devolution Wing is headed by the Joint Secretary (Litigation and Devolution). The activities of the Wing are given below:

- i. To deal with court cases of the Federal Government as per Secretariat Instructions/SOPs;
- ii. To get the reports/para-wise comments drafted from the concerned wing and to get the same vetted from Law & Justice Division along with nomination of Counsel;
- iii. To continue/notify Commissions under Pakistan Commission of Inquiry Act, 2017 and to deal with the ancillary matters of these Commissions;
- iv. To deal with the residual matters/issues of employees of the devolved Ministries/Divisions of the Federal Government;
- v. To deal with the residual issues pertaining to the President/Prime Minister's directives.

During the FY 2023-24, 756 cases were processed and forwarded to the quarter concerned or dealt by the Litigation and Devolution Wing after filing para-wise comments/concise statements in the respective Courts of law where Cabinet Division was a proforma party or otherwise. Some cases have been decided by the Courts, while others are pending adjudication at various legal forums. The cases filed against the Federation of Pakistan were defended in various courts of law with the assistance of the Government Counsels / DAGs / AORs (Advocates on Record) nominated by the Law and Justice Division, etc.

The details of cases received in Litigation and Devolution Wing during FY 2023-24 is given below:

S. No.	Name of Court (s)	Cases
i.	Supreme Court of Pakistan, Islamabad	92
ii.	Islamabad High Court, Islamabad	88
iii.	Lahore High Court, Lahore	206

iv.	Sindh High Court, Karachi	138
v.	Peshawar High Court, Peshawar	171
vi.	Baluchistan High Court, Quetta	09
vii.	Lower Courts, across Pakistan	31
viii.	Federal Services Tribunal	11
ix.	Wafaqi Mohtasib (Ombudsman)	10
	Total	756

Litigation and Devolution Wing was also assigned the subject "Pakistan Commission of Inquiry Act, 2017" under which two (02) Commissions of Inquires were constituted as ordered by the Federal Cabinet during the financial year 2023-24.

- i. Inquiry Commission on Faizabad Dharna.
- ii. Inquiry Commission on Correspondence of 25th March, 2024 made by the six Judges of the Islamabad High Court.

ORGANIZATIONS WING

The Organizations Wing is responsible for looking after the administrative matters of the following:

- i. National Documentation Wing
- ii. Pakistan Tourism Development Corporation
- iii. National Archives of Pakistan, Islamabad
- iv. Printing Corporation of Pakistan, Islamabad
- v. Institutional Reforms Cell
- vi. Assets Recovery Unit
- vii. Abandoned Properties Organization
- viii. Sheikh Sultan Trust (SST), Karachi
- ix. Islamabad Club
- x. Pakistan Cricket Board
- xi. National Engineering Services Pakistan

NATIONAL DOCUMENTATION WING

The National Documentation Wing (ND-Wing) is an archival repository of primary source material on the British rule in India, the Independence Movement, in general, and the Muslim political movements in particular till the creation of Pakistan.

As per entry 20 of Schedule II [Rule 3(3)] of Rules of Business 1973, acquisition and preservation of State Documents is also one of the responsibilities entrusted to the National Documentation Wing.

ND Wing compiles documents on specific topics of national interest through research of the record, either in the Government departments or in private custody. Compilation of documents on vital issues, assists the Government in formulation of important National policies.

ND Wing is the largest repository of primary source material in Pakistan comprising over 27 million pages of documents on microfilms that have been acquired either from local sources or from abroad, particularly, from the British Library, London. This repository facilitates scholars/researchers all over the world.

During the FY 2023-24, ND-Wing carried out the following activities:

Consultation of the Declassified Cabinet Record by students/researchers

The Cabinet record pertaining to various Ministries/Divisions are declassified by the Committee constituted by the Secretary Cabinet which covers the period from 1947 to 1980. The record is being widely studied by researchers and students for their M.Phil, Ph.D and Post-Doctoral research, etc. During the year 2023-24, twenty students/scholars locally as well as from abroad consulted the declassified Cabinet record.

NDW Reference Library

NDW Reference Library has a vast collection of historical material and has Books, Journals, Articles, Newsletters, Newspapers, Biographies, Dictionaries and Encyclopedias

collection comprising of 12,916 books as secondary source material for research and reference.

Year Book of the Cabinet Division

The Year Book of the Cabinet Division for 2022-23 was compiled, edited and uploaded on the website of the Cabinet Division in the month of March, 2024.

Acquisition of Vital Government Records

The following files pertaining to Cabinet Wing of the Cabinet Division and State Documents have been acquired for preservation during the period from July, 2023 to June, 2024.

Record Description	Period	Files / State Documents Acquired	State Documents Pages Acquired
Cabinet Record	1972-1973	273	73,027
State Documents	2023-2024	56	357

Preservation of Vital Government Records

The following records pertaining to Cabinet Wing and State Documents have been preserved during the period from July, 2023 to June, 2024:

Record Description	Period	Files/State Documents Preserved	Files/State Documents Pages Preserved
Cabinet Record	1972-1973	661	32,405
State Document	2023-2024	56	357

Quality Control of Digitized Records

In order to comply with the international standards regarding digital preservation of vital archival records, quality control of 316 files comprising of 18,403 documents have been carried out to ensure quality, accuracy and consistency of digital images during the reporting period.

Reconciliation of Record

Three level process, i.e. "Record acquisition proformas, Record digitized by Data Processing Assistants and Record posted to backup storage server after quality control" has been carried out for 1110 files comprising of 52,073 document pertaining to Cabinet record for the years 1970-1972.

Digitization of State Documents

Out of total 2224, State Documents 1590 received from various Ministries/Divisions/Departments were digitized and preserved during the reporting period and remaining are under process.

Digitization of Microfilm Rolls

1489 microfilm rolls acquired from British Library (London) comprising of 244,737 documents were digitized and scanned during the reporting period for research scholars, other research organizations and individuals for completion of their M.Phil, Ph.D thesis and research publications.

Reprographic Services and Assistance to the Researchers

Twenty researchers inland and abroad from different institutions and organizations visited the ND-Wing for research and reference purposes. In this context, de-classified documents were provided to the researchers on the following topics:

- Princely States, Abolition of Sardari System, Frontier Crimes Regulation (FCR) in Baluchistan (1969-1982)
- Revolutionary Women : Gendering the Pakistan Freedom Movement
- Women of Partition : Their Rehabilitation and Settlement, 1947-58
- Dimensions of Shia Sunni Conflict / Kurram Agency
- Anti Rowlett Act : Protest in Colonial Lahore
- Socio-Religious and Political History of Kohat District (1849-1947)
- Durand Line (1893 & 1946-48)
- Foreign Policy of Pakistan (1954-55, 1962-63 & 1980-81)

- Zia ul Haq: The Strategies to consolidate Power and Legitimacy
- Higher Education in South Asia, 1920-71
- Pakistan Political History (1947-1986)
- History of Higher Education in Pakistan (1920-71)
- Ideological Matters of Pakistan
- Walton Refugees Camp, Lahore
- Hur Movement in Pakistan
- Poonch Jagir
- Central Province Relations & Ethnic Politics in Pakistan
- State formation in Pakistan during 1950's
- Development of Local Government System in Pakistan (1947-2001)
- Democracy, Franchise and Elections in Pakistan (1947-71)

The Cabinet Division's Library (Main)

The Cabinet Division's Library is a repository of books and official record including Gazettes, Notifications, etc. The Library collection comprises 13,112 books on various subjects. It also deals with matters relating to compilation of press clippings relevant to the Cabinet Division, purchase of books and newspapers.

Records Section

Records Section is responsible to maintain the record of non-current files in the Record Room in accordance with the procedure prescribed in the Secretariat Instructions.

In pursuance of Appendix E, Para 83, Annexure-V of the Secretariat Instructions, a quarterly return on recording, indexing of files and weeding of old record in respect of the Cabinet Division and its constituents is submitted to the Pakistan Public Administration Research Centre (PPARC), Islamabad which is under the administrative control of the Establishment Division.

Quarterly Reports for the quarter from July to September 2023, October to December 2023, January to March 2024 and April to June 2024 on recording, indexing of files and weeding of non-current record, received from various Wings/Sections and

departments under the administrative control of the Cabinet Division were compiled and forwarded to the Pakistan Public Administration Research Centre (PPARC), of the Management Services Wing, Establishment Division.

PAKISTAN TOURISM DEVELOPMENT CORPORATION

Introduction

Pakistan Tourism Development Corporation (PTDC) was incorporated in March, 1970 under the Companies Act 1913 as a Public Corporation Limited by shares. The Corporation is owned by the Government of Pakistan which is governed through its Board of Directors.

Financial Sustainability of PTDC

A Tourism Endowment Fund has been established with a seed money of rupees one billion by the Federal Government, rupees 250 million by KPK and rupees 100 million by Punjab to provide sustainable source of funding for its tourism promotional activities. The income derived from the investment of endowment fund is mainly used for the promotional activities of tourism carried out by PTDC.

Furthermore, the entity is also heading towards self-sustainability as the 10% share from the motels/properties leasing and 50% share from the leasing of motels in GB will provide regular source of income to PTDC to manage its staff salaries and operational expenses. The burden on Federal Government has already been lessened considerably after the downsizing of staff and present annual allocation for staff salary and operational expenses are around Rs.124 million.

Total Number of Present Employees

At present 51 employees are working in PTDC.

Budget Allocation for the last 03 Years from PSDP Projects

Rs. In Million

2021-22	2022-23	2023-24
165.00	162.851	126.487

Major Achievements during 2023-24

Tourism Promotion & Marketing Initiatives

Development & Launching of Brand Pakistan “Salam Pakistan”:

'Tourism Brand Pakistan' for the first time in history has been developed with an aim to project and promote Pakistan's distinctive tourism identity in national and international markets through a comprehensive marketing and promotional strategy.

The formal launching of the brand “Salam Pakistan” was done by the honorable Prime Minister Mian Muhammad Shahbaz Sharif in a grand ceremony held on August 4, 2023. The Prime Minister of Pakistan speaking at the occasion welcomed the National and International dignitaries present on the historic occasion and appreciated the launch of “Salam Pakistan” and its role in promoting indigenous tourism. He expressed the hope that the brand dedicated to tourism will greatly improve the soft image of Pakistan across the globe.

Development of Musical Score for Brand Pakistan:

A musical score/video has also been prepared for Brand Pakistan which covers the beautiful tourist sites of Pakistan from north to south. Starting from the heights of Karakoram range it ends on the humming waves of Arabian sea. Musical score is the composition of all the famous instruments of every area of Pakistan.

Development of National Tourism E-Portal:

An exclusive e-portal (www.salampakistan.gov.pk) has been developed to provide a world class exposure to Pakistan's tourist attractions through one click. The portal consists of a user-friendly interface to interact with the prospective tourists and provide them online connectivity to view Pakistan's tourist sites through virtual galleries, videos and documentaries to avail the various available services.

D-8 Ministerial Conference on Tourism Promotion 4th to 6th August 2023:

The 3rd Ministerial meeting was patronized by the highest level of Federal Government. High level delegations from all member countries and representatives from MOFA, Provincial Tourism departments, tourism trade associations and other key stakeholders also participated in this meeting. Deliberations were made on different areas of mutual cooperation in tourism and a draft of declaration and joint statement of the 3rd Ministerial meeting was finalized.

Printing of new tourism leaflets and posters:

PTDC has developed and published new leaflets highlighting the religious tourism, sightseeing tourism, historical tourism etc. Some of them are as under:

- Pakistan Tourism Guide (English/Chinese and Korean languages)
- Buddhist Heritage trail (English/Chinese and Korean languages)
- Sikh Heritage Trail
- Journey into light (Sufi Trail)
- Northern Areas of Pakistan
- Islamabad Guide Map
- Taxila – The Gate way to the ancient Gandhara Kingdom
- World Heritage Sites
- Rock Art Tourism along Karakoram Highway
- Ecotourism in Pakistan
- Mountaineering and Trekking in Pakistan
- Pakistan Tourist Map

Upgradation of Tourist Information Centre at F-6 Markaz Islamabad:

Tourist Information/ Facilitation Centre at F-6 Markaz Islamabad has been upgraded to keep pace with the digital world. Tourists can get all the information regarding the best tourist destinations of Pakistan and how to get on these destinations etc.

Participation in International Tourism Expos:

To promote Pakistan as a friendly tourist destination and showcasing its rich potential of tourism on the global level, PTDC has started participating in mega International Events of tourism along with provincial tourism departments, TDAP and private tour companies. Following are some of the key global travel shows where PTDC has showcased its tourism potential during the last year:

- Travel and Adventure Show in New York (16-19th January, 2024).
- Thailand International Travel Fair (TITF), Bangkok (25-28th January, 2024).
- ITB Berlin Germany (4-6th March, 2024).
- China Outbound Travel Mart Beijing (24-26th April, 2024).
- Seoul International Travel Fair (8-12th May, 2024).

Facilitation to Private Sector:

A major barricade in development of tourism industry has been lack of coordination with major private sector stakeholders. PTDC in the past one year took considerable measures to improve horizontal and vertical coordination that includes close liaison with tourism associations such as Pakistan Association of Tour Operators (PATO), Pakistan Housing Authority (PHA), Travel Agents Association of Pakistan (TAAP), Tourism experts NGOs and Academia.

National Tourism Promotion Events:

a. Cultural Caravan on World Tourism Day 2023 (26th September, 2023):

PTDC along with partner organizations organized a one-day Culture Caravan to Taxila to celebrate World Tourism Day 2023 on 26th September 2023. The participants of Cultural Caravan including diplomats and various government officials were given the tour of Archaeological Sites at Taxila, the 2200 years old University in Taxila, UNESCO World Heritage Site Jaulian and Gandhara Art and Craft Village Taxila. The event was organized to explore the rich history of the region and engage with the experts to provide insight into the significance

of Gandhara Heritage. Large number of people including researchers, media persons, diplomats and local community members participated in this event. On this occasion a seminar was also held to promote Buddhist Heritage Tourism in the region of Gandhara in Pakistan.

b. *International Mountain Day 2023 (11-12th November, 2023):*

PTDC along with Hashoo Group, PNCA, and Lakeshore Club, organized a two-day event on International Mountain Day on 11-12 November 2023. A National Conference on Sustainable Mountain Tourism was held in PNCA, where the panelists gave their valuable input on how to promote sustainable tourism in the mountain areas of Pakistan and how to prevent ecosystem degradation in the mountain areas. An Eco hike was also organized on Trail-V of Margalla Hills, National Park to create awareness among the masses about the importance of mountains in human life. On this occasion a photographic competition was also organized by PTDC.

c. *Promotion of Medical Tourism:*

PTDC and Ministry of National Health, Services, Regulation and Coordination are working jointly to promote medical tourism in the selected markets abroad. A dedicated web portal <https://mtp.nhsrc.gov.pk> has also been launched to provide all the information about medical tourism in Pakistan.

d. *Chitral Symposium (12th December,2023):*

Symposium was held on 12th December, 2023 in Peshawar to discuss and explore potential collaborations that can significantly contribute to the growth and development of tourism and economic prosperity in the scenic Chitral valley. Managing Director, PTDC presented the idea of promotion of mountaineering and trekking in the region of Chitral which has a large number of peaks above 7000 meters and several trekking routes.

e. Familiarization (Fam) Trip for Chinese Tour Operators 8-19th October, 2023:

A group of Chinese tour operators was jointly organized by the Pakistan Mission in China and PTDC from 8th to 19th October, 2023. The 15-member delegation visited various tourist places in Islamabad and Gilgit-Baltistan. PTDC managed the trip of Chinese tour operators. On this occasion a briefing session for these tour operators was also held at PTDC head office where MD PTDC gave them a detailed presentation on the potential of tourism in Pakistan. On this occasion, PTDC and PATO also arranged a B2B session and dinner for the Chinese tour operators where Pakistani tour operators get a chance to meet them and develop B2B linkages.

f. Pakistan Travel & Tourism Symposium 2024 (10-11th June, 2024):

The two day “Pakistan Travel and Tourism Symposium” organized by PTDC from 10th to 11th June, 2024 at Pakistan National Council of Arts (PNCA) Islamabad. The symposium themed "Building the National Economy through Tourism" where more than 20 foreign delegates and more than 400 national and international tourism professionals, industry experts, and decision-makers participated and shared their ideas for development of a future road map for the sustainable growth of tourism industry of Pakistan.

On this occasion, a tourism Expo was also organized to showcase Pakistan’s rich tourism potential and create G2G, B2B and G2B linkages among the industry stakeholders. This Symposium was designed to explore and enhance critical facets of the tourism sector, with a focus on green investments, improving connectivity, responsible tourism, and the conservation of natural and cultural heritage. The event aimed to foster a transformative dialogue among stakeholders to address pivotal challenges, forge synergies, and capitalize on opportunities in the evolving tourism landscape.

g. Virtual Meetings / Webinars to promote Pakistan as tourist destination:

- PTDC held a meeting with Mr. Zhang Heqing, Cultural Counsellor, Embassy of The People's Republic of China in Islamabad to discuss the promotion of bilateral tourism between Pakistan and China. Mr. Heqing informed that year 2023 was celebrated as China-Pakistan Year of Tourism Exchange.
- Pakistan Tourism Development Corporation (PTDC) and Pakistan Embassy at Myanmar organized a webinar with the participation of officials from both sides to explore the potential to promote Buddhist heritage and religious tourism in Pakistan and to develop B2B linkages among the tour operators of both countries. To promote B2B linkages series of webinars / virtual tourism forums were arranged with representatives of tourism industry of different countries such as Central Asian States, China, Turkey, Iran, Sri Lanka, Russia, Thailand, Indonesia, South Korea, Manama, Syria, Jordan, Mexico, Netherlands etc.

Representation on International Forums

Participation in International Conference and high-level meetings.

Participation in UNWTO Meetings:

Managing Director PTDC participated in the 25th General Assembly of UNWTO held at Samarkand from 16th to 20th October, 2023.

Participation in SCO Year of Tourism 2023 Forum (23rd-25th November, 2023):

A Four-member delegation from Pakistan headed by Additional Secretary, Cabinet Division attended the SCO Year of Tourism 2023 Forum at International Exhibition Centre of China's Xinjiang Uyghur Autonomous Region (XUAR) in Urumqi from 23rd-25th November 2023. The Forum was an initiative to promote tourism in SCO region and to encourage cooperation between the

member states. In the forum, discussions were held in different sessions to share best practices, and to develop strategies for the development of the tourism sector for the socio-economic growth in the region.

1st meeting of Educational Institutions Specialized in Tourism of ECO Member States:

A delegation of three members including the Vice Chancellor of Kohsar University Murree, Director Riphah University Islamabad and Faculty member from College of Tourism and Hospitality Management (COTHM) from Pakistan participated in 1st meeting of Educational Institutes having specialization in Tourism of ECO Member States held at Baku from 3rd-5th December, 2023.

ECO Meeting on Tourism and Transport Task Force:

Managing Director PTDC attended the Economic Cooperation Organization (ECO) Meeting on Transport and Tourism via zoom link held on 20th December, 2023. MD PTDC also gave a presentation on the initiatives of Pakistan to improve connectivity between ECO member States.

Tourism Human Resource Development

Training of Trade and Investment Officers about Tourism in Pakistan:

Managing Director PTDC was invited by TDAP to deliver a briefing session to the newly deputed Trade Counselors to different countries. Managing Director, PTDC gave them a detailed presentation on the potential of tourism in Pakistan and investment opportunities in tourism and hospitality sectors in different regions of Pakistan. All Trade Officers were also provided with a digital marketing toolkit on Pakistan Tourism which has been developed by PTDC. It has also been planned to organize two virtual Tourism Forums in each month with different countries in coordination with the above-mentioned Trade Officers to develop B2B linkages and to promote bilateral tourism with different countries.

MOU with University of Baltistan for setting up Center of Excellence for Mountain Tourism on 11th December, 2023:

A Memorandum of Understanding has been signed between the Pakistan Tourism Development Corporation (PTDC) and the University of Baltistan, Skardu to establish a Center of Excellence for Mountain Tourism in Skardu. The purpose of this MoU is to establish a working partnership between the two organizations to carry out different projects of research and capacity building for the sustainable development and promotion of mountain tourism in Pakistan especially focused on local communities of mountain areas. A calendar of various activities has been developed to start work on this initiative.

Tourism Research

Production of Tourism Barometer (Addition 2023):

It has been noticed that there is serious shortage of Tourism related data and research in Pakistan. To fill this gap, PTDC has started gathering tourism related data from all the Provincial / regional departments of the country. The data collected from industry stakeholders, will be greatly helpful for the industry professionals to get useful information about Pakistan Tourism sector at one place. <https://salampakistan.gov.pk/publications>.

Transfer & Leasing out PTDC Properties

Transfer of PTDC properties to Provinces:

In May 2019, the Government decided to transfer PTDC properties located in different provinces to the tourist departments of respective provinces as per an agreed mechanism. As many as 34 PTDC Motels located in Punjab, Khyber Pakhtunkhwa, Balochistan and Sindh have been transferred to the Provincial Governments to further privatize them to encourage private sector investment in tourism and hospitality sector. Provincial Governments will give these properties on long lease to private sector for further upgradation of these motels up to the standards of three star facilities and annually 10% of lease money will also be shared with PTDC to carry out tourism promotional activities.

Leasing of PTDC's Properties in Gilgit Baltistan:

13 properties in Gilgit-Baltistan have been leased to reputed firms through open competitive bidding process. These firms are upgrading these properties while keeping intact their heritage value and ecosystem. For the purpose of this transaction, the process provided in Public Procurement Rules was followed. So far six properties in GB have been leased out through open competitive bidding against the annual rent of 45.150 million. Four motels and three lands have been leased out to M/s Green Tourism (a state-owned enterprise) on profit sharing basis for further development and operationalization as per the standards of at least three start boarding facilities.

Future Development Projects

Development of Project for Aiwan-e-Sayahat:

The aim of the PTDC Headquarter (on 13.5 Kanal Land in F-5) is to create a “Tourism Center of Gravity”, from where all initiatives in tourism and facilitation to both foreign and domestic tourists will emanate. It will also provide institutional support to stakeholders within the tourism industry.

Easy access to the tourist related facilities under one roof shall increase efficiency, coordination and enhance productivity of National Tourism Coordination Board (NTCB) / Pakistan Tourism Development Corporation (PTDC), thereby helping in realizing tourism objectives. The project besides creating synergy, will enhance tourism image of the country and will extend support to economic development through employment generation and related business activities. It will also provide long-term financial sustainability to PTDC as it will generate a handsome revenue from the rent of space in this office complex. This project will be done on Public-Private Partnership (PPP) mode.

Development of Eco-friendly Glamping Resort in Islamabad:

PTDC owns a 25 acre piece of land near Sports Complex on Garden Avenue. PTDC intends to develop a model Eco-friendly Glamping Resort along with allied facilities to promote ecotourism in Islamabad Capital Territory. This project will be done on Public-Private Partnership (PPP) mode. Work to prepare PC-II of this project has started.

NATIONAL ARCHIVES OF PAKISTAN (NAP)

The National Archives of Pakistan (NAP) was established in December 1973 as an Attached Department of the Ministry of Education after bifurcation of the Directorate of Archives and Libraries, which was working as a sub-office of the Ministry of Education at Karachi since 1951. The administrative control of the NAP was transferred to the Ministry of Culture, Sports and Tourism in 1978. On 9th January, 1997 NAP was attached to the Cabinet Division.

The National Archives of Pakistan has preserved the record of Federal Ministries/Divisions/Attached Departments, Private Collections, Newspapers and Periodicals, Media Reports and Government Publications. The most significant private collections relate to Quaid-i-Azam Mohammad Ali Jinnah, Mohtarma Fatima Jinnah and All India Muslim League, collectively named as Archives of Freedom Movement. The NAP also provides reference services to the Ministries, Scholars, Historians, and Students of Ph.D/M.Phil from within the country and abroad. NAP has also preserved a huge collection of newspapers and periodicals which dates back to 1848.

The NAP also holds exhibitions on the national days and such other special occasions.

Functions

As defined under the National Archives Act, 1993, the NAP performs following functions:

- i. To ensure conservation, and where necessary, restoration, of all public record and other archival material;
- ii. To make use of all types of reprographic techniques for reproduction where necessary;
- iii. To describe and arrange all public record and other archival material acquired by the National Archives of Pakistan;
- iv. To provide facilities for research and reference;

- v. Subject to the terms and conditions on which they are acquired, to reproduce or publish any public record and other archival material;
- vi. To examine any record in the custody of a public office and to advise such office with regard to the care and custody of such record;
- vii. To accept and preserve record which is transferred to the National Archives of Pakistan;
- viii. At the request of the administrative head of any public office, to return to that office for such period as may be agreed upon between the Director General and the administrative head concerned, the public record transferred from that office to the National Archives of Pakistan;
- ix. To acquire by purchase in accordance with the delegated financial authority, donation, request or otherwise any document, book or other material which is, or is likely to be, of enduring National or Historical value;
- x. To perform such other functions as are necessary for the purpose of the said management and control and as may be assigned by the Federal Government.

During FY 2023-24, following activities/achievements were accomplished:

Visit of Ambassador of Indonesia:

A delegation from Embassy of Indonesia headed by the Ambassador visited the National Archives of Pakistan on 3rd July, 2023. National Archives of Pakistan representative briefed them regarding the activities and role of National Archives of Pakistan. The aim of visit was to arrange/mount an exhibition of photographs of Quaid-i-Azam Mohammad Ali Jinnah with Mr. Soekarno, the founding father of Indonesia. They also visited NAP building and appreciated the efforts of the NAP for preserving archival material.

Celebration of Indonesia – Pakistan Brotherhood:

The National Archives of Pakistan celebrated Soekarno's Legacy in Building Stronger Bonds of Indonesia and Pakistan Brotherhood with the co-operation of Indonesia Embassy, Islamabad & National Archives of Indonesia and National Library of Pakistan, Islamabad. In this connection, the NAP mounted an exhibition of rare documents and other archival material having National significance and historical value. Photographs relating to Mr. Soekarno's Legacy and Quaid-e-Azam Muhammad Ali Jinnah were also displayed at premises of National Library of Pakistan, Islamabad. The exhibition was inaugurated by Senator Mushahid Hussain Syed on 29th November, 2023. The exhibition remained open for public and students of schools/colleges from 29th November, 2023 to 2nd December, 2023.

Senator Mushahid Hussain Syed, Director General, National Archives of Indonesia, Director General, National Library of Pakistan, Islamabad and Director, National Archives of Pakistan, Islamabad addressed the audiences. At conclusion of ceremony, artists of Indonesia sung a song praising Quaid-i-Azam Mohammad Ali Jinnah.

Training / Workshop on “Record Management”:

The National Archives of Pakistan (NAP) organized a Training / Workshop on “Record Management” from 12th to 16th February, 2024. The NAP also invited nominations of suitable candidates from all Federal Ministries/Divisions/Departments and relevant Departments & Institutions of the Provinces for the said training course. Sixty-two (62) officers and officials from various Ministries / Divisions / Departments and Institutions participated in the said workshop. Director General, NAP welcomed the participants and briefed the participants about roles and functions of NAP. Director, NAP supervised the Training / Workshop and Deputy Director, Archivist and Sr. Technical Assistant assisted in the said Training Course.

On the completion of Training/ Workshop Director General, NAP awarded certificates to the participants of the said training and officials of NAP.

Celebration of International Archives Day:

The International Council on Archives (ICA) declared 9th June, 2024 as an International Archives Day. All member countries of ICA celebrate the Archives Day to create awareness among the public about the importance of the record and Archives as they provide the foundation for their right and identity and also create awareness about the benefits of the record management for good governance and development.

The National Archives of Pakistan organized a quiz competition among the students of various schools and colleges of Rawalpindi/ Islamabad. Director, NAP welcomed the dignitaries and distinguished guests. Archivist, NAP delivered the lecture to the participants on "Importance of Archives in the World".

Fifteen (15) students of various schools / colleges from Rawalpindi and Islamabad participated in the competition. They took keen interest in history of Pakistan and archival collections. The Islamabad Model College for Girls, G-9/2, Islamabad won the competition. City School and College, Rawalpindi got second position and Fauji Foundation College for Boys, Rawalpindi got third position. On the completion of event, Director General, NAP distributed the shields to the winning teams and individual prizes to the participants.

In connection with National Archives Day, the National Archives of Pakistan also arranged an exhibition of rare photographs and historical documents on the event in the premises of NAP. The exhibition remained open for general public and students of schools / colleges. They took keen interest in the history of Pakistan and archival collections.

Celebration of Independence Day:

- i. The National Archives of Pakistan celebrated Independence Day with the cooperation of National Library of Pakistan, Islamabad. The exhibition was inaugurated by Director General, National Library of Pakistan on 11th August, 2023. The exhibition remained open for public from 11th to 16th August, 2023. In this connection the National Archives of Pakistan celebrated

this event by mounting an exhibition of rare documents and other archival material having National significance and historical value and photographs depicting struggle for Pakistan Movement in the premises of National Library of Pakistan, Islamabad.

- ii. The National Archives of Pakistan also celebrated Independence Day with the co-operation of Lok Virsa, Islamabad. The exhibition was inaugurated by the Federal Minister of National Heritage and Culture on 11th September, 2023. The exhibition remained open for public and students from 11th to 16th September, 2023. In this connection, the National Archives of Pakistan mounted an exhibition of rare photographs and historical documents relating to Kashmir and depicting struggle for Pakistan Movement in the premises of Lok Virsa, Islamabad. They took keen interest in the history of Pakistan and archival record.

Quaid's Day Celebration:

- i. The National Archives of Pakistan celebrated Quaid's Day with the cooperation of National Library of Pakistan and Lok Virsa, Islamabad. The exhibition was inaugurated by the Federal Minister, National Heritage & Culture Division on 17th December, 2023. The exhibition remained open for public from 17th to 27th December, 2023. An exhibition of rare documents and photo graphs relating to the struggle for Pakistan Movement was held by NAP on the occasion in the premises of Lok Virsa, Islamabad.
- ii. The NAP also arranged an exhibition of rare documents and photographs in the premises of Islamabad Model College for Girls, F-8/1, Islamabad. This exhibition was inaugurated by the Principal of Islamabad Model College for Girls on 20th December, 2023.

Memorandum of Understanding:

In compliance of directive of Honourable President of Islamic Republic of Pakistan and to proceed further to sign Memorandum of Understanding (MOU) with various Universities

and Organizations, the National Archives of Pakistan held meetings with different Universities and Organizations about the following agenda:-

- i. To establish the Front Desk of Archives in the Universities.
- ii. To facilitate the Universities by offering internship programme for students in the National Archives of Pakistan.
- iii. To display the valuable collections of rare documents and photographs through exhibitions in the universities.

In view of the above, the National Archives of Pakistan has signed MOU with The University of Azad Jammu & Kashmir, Muzaffarabad (AJK).

Internship Programme:

The National Archives of Pakistan (NAP) organized an Internship Programme from 1st to 8th September, 2023 for 19 students from various Universities of Islamabad. On the completion of Internship Programme, shields/certificates were awarded.

Invitational Training Programme to the Republic of Korea:

Korean Culture and Heritage Foundation, Republic of Korea, organized a short term Invitational Training Programme from 29th May to 8th June, 2024 relating to cultural heritage.

Multilateral Training Programmes under China Aid:

Zhejiang Normal University, Jinhua, People's Republic of China organized various Multilateral Training Courses/Seminars in different disciplines programme under China Aid. Archivist from National Archives of Pakistan attended Training Course/Seminar titled "Enhancing Public Service Capacity of Public Officials in Belt and Road Initiative Partner Countries" from 18th June to 1st July, 2024.

Review Committee Meetings:

The mandatory work of the NAP is to examine and evaluate the non-current record. For this purpose, Government of Pakistan has constituted a Review Committee under clause-7 of the National

Archives Act, 1993 consisting of the Director General, one departmental representative and two academicians nominated by the Federal Government.

The Review Committee's meeting was held on 9th August, 2023 under the Chairmanship of Director General, NAP. The academician members from Quaid-i-Azam University, Islamabad were also present in the meeting. The Committee reviewed the Non-Current D-Category record of the following Ministry and Department:-

- a. Ministry of Defence, Rawalpindi = 930 files
- b. Wafaqi Mohtasib Secretariat, Regional Office, Quetta = 734 files

Development Project (PSDP):

The NAP is executing a PSDP Project titled "Strengthening and Modernizing National Archives of Pakistan" at a total cost of Rs.115.160 million for three (03) years. Twenty (20) qualified personnel were recruited to take up the digitization of documents of historical significance. The brief objectives of the Project are:-

- i. Development of front-desk in major universities nationwide as per directive of the President of Pakistan.
- ii. Establishment of IT Section.
- iii. Improvement of security system in the NAP.
- iv. Procurement of vehicles for the acquisition of record nationwide, transportation of exhibition material and for mobile digitization unit.
- v. Digitization of "A" category record, rare manuscripts, Quaid-e-Azam papers, freedom movement and other historical record.
- vi. Procurement and installation of modern computer equipment, machinery, furniture and fixture.
- vii. Improve the human resources through creation of new posts in the National Archives of Pakistan.
- viii. Procurement of preservation material/equipment for the restoration of the brittle documents which needs immediate strengthening and preservation.

Destruction of Non-Current “D” Category Record:

The Review Committee recommended to dispose off non-current “D” Category Record/files of the following Ministries and Department through recycling.

- i. Ministry of Defence = 1052 files
- ii. Ministry of Aviation = 926 files
- iii. National Archives of Pakistan = 732 files

Accrual/Acquisition of Record:

The NAP has preserved private collections, newspapers, periodicals, media reports, and Government public record of the Ministries/Divisions/Attached Departments/Organizations. The following new additions have been made during the period:

S. No.	Archival Materials	Volumes
i.	Mr. Muhammad Saeed, Ex-Chief Customs Officer, Islamabad donated book titled “Pakistan 1 st August, 1947 to 31 st August, 1947”.	01book
ii.	Mr. Mukhtar Paris Shah, Administrator, Abundant Property Organization (APO) donated books titled “Multan”.	06 books
iii.	Professor Dr. Mehmood Ali Anjum, Lahore donated books for Archives Library.	07 books
iv.	Mr. Saud Mukhtar, Islamabad donated books for Archives Library.	01 book
v.	National Library of Pakistan donated books.	02 books
vi.	Different books and one Holy Quran received as donation for Archives Library.	17 books
vii.	Books received from Ms. Shahida Latif as donation for Archives Library.	02 books
viii.	Different books purchased from MS Saeed Books Bank seller.	46 books
ix.	A-Category files received from Universal Service Fund (USF), Ministry of Information Technology & Telecom, Islamabad for permanent preservation in National Archives of Pakistan.	507 files

S. No.	Archival Materials	Volumes
x.	A-Category files received from Ministry of Planning, Development and Special Initiatives, Economic (Appraisal Section), Islamabad for permanent preservation in the National Archives of Pakistan.	1843 files

Digitization:

The National Archives of Pakistan has digitized the following collections:

S. No.	Archival Material	Pages
i.	The record of AJ&k Refugees placed in the <i>Poonch</i> House Complex, Rawalpindi has been scanned by a team of National Archives of Pakistan during the period	70,383 pages
ii.	Digitized from Microfilming Rolls	9,458 images
iii.	Various Newspapers	7,388 pages
iv.	Manuscripts	33,363 pages
v.	A-Category Record through Projects.	2390,590 pages
	Total	2511,182 pages

Conservation of Archival Material:

The Conservation Section of NAP has done conservation of 12692 documents, which includes de-acidification, restoration, fumigation, lamination, repair and binding of miscellaneous records, i.e. Quaid-i-Azam Papers, Mohtarma Fatima Jinnah Papers, Muslim League Record, old Newspapers and Periodicals, etc.

- a. Full cloth binding = 16 folders
- b. Simple binding = 25 folders
- c. Re-binding with leather = 212 books
- d. Sectional binding = 08 books

Research & Reference Services Provided to Scholars:

The National Archives of Pakistan provides research and reference services to a large number of scholars/researchers/

students. In this regard, 135 new scholars were awarded membership tickets while 494 scholars from various walks of life visited the National Archives of Pakistan and consulted the archival material during the period.

15,879 soft and 28901 hard copies were prepared from archival records and provided to various research scholars.

PRINTING CORPORATION OF PAKISTAN (PCP)

The Printing Corporation of Pakistan (PCP) was incorporated as a self-financing Private Limited Company under the Companies Act, 1913 on 1st January, 1969. The then Central Government Presses, stationed at Rawalpindi, Lahore, Karachi and Dacca were converted into PCP.

PCP has three Printing Presses, located at Islamabad, Lahore and Karachi with its Headquarters at Islamabad. PCP is under the administrative control of the Cabinet Division, and its affairs are controlled by a Board of Directors comprising eight members from various Government entities. The Managing Director, PCP is the Chief Executive of the Corporation, whereas, the Secretary, Cabinet Division is the Chairman and Additional Secretary, Cabinet Division is Vice Chairman of the Corporation.

The main functions of PCP are as under:

- i. As Principal Printer for the Government of Pakistan, PCP undertakes maximum printing work of the government/autonomous bodies;
- ii. It also acts as a printing adviser to the Government of Pakistan and its agencies; and
- iii. A role to keep a check on the printing rates of the private printers in relation to Government printing has also been envisaged for the PCP.

Despite its transformation into a corporation, PCP has retained its essential character as a service organization of the Federal Government.

PCP undertakes all the important printing jobs of the Federal Government viz.a.viz. Ministries/Divisions/Departments and Autonomous and Semi-Autonomous Bodies etc. The printing work carried out by the PCP is classified as under:

- i. Extraordinary and weekly Gazettes of Pakistan.
- ii. Annual budget publications of the Ministry of Finance.
- iii. Senate/National Assembly proceedings including questions and their replies, debates.

- iv. Confidential/Secret and classified jobs.
- v. Summaries for the Cabinet.
- vi. Printing work of the Election Commission of Pakistan including ballot papers, election forms, election manuals and other election-related material. This occasional work is undertaken for printing when general/local government elections and referendum are to be held.
- vii. Telephone Directories of PTCL, whenever, offered.
- viii. Census Forms and Publications.
- ix. Challan Books of National Highways and Motorways Police.
- x. Official stationery, i.e. registers, pads, letterheads, envelopes, file covers and invitation cards etc.
- xi. Books of Allama Iqbal Open University
- xii. Books of Punjab Text Book Board
- xiii. General Publications.
- xiv. CDNS Stationary

Performance during FY 2023-24

PCP completed 3619 jobs worth Rs.1545.194 million of various Ministries/Divisions and their attached Departments/allied organizations.

Major clients of PCP

The major clients of the PCP were as under:

- i. President's Secretariat
- ii. Prime Minister's Secretariat
- iii. Election Commission of Pakistan
- iv. Election Commission, AJK
- v. Election Commission, Gilgit-Baltistan
- vi. Central Directorate of National Savings
- vii. National Highways and Motorway Police
- viii. Senate of Pakistan
- ix. National Assembly
- x. Ministry of Finance
- xi. Ministry of Interior
- xii. Cabinet Division

- xiii. Ministry of Health
- xiv. Allama Iqbal Open University
- xv. Punjab Text Book Board

Sales Tax of Rs.160.829 million was generated by PCP and deposited into government treasury during the year 2023-24. The gross sale of PCP comes to Rs.1545.194 million (including sales tax), which is 116.17% (without GST) against the sales target of Rs.1300.000 million. A table showing press wise detail of sales target, sales and its achievement is as under:

PCP Press	Sales target (Rs. In million) (July, 2023 to May, 2024)	Consolidated Sales in 11 months (July, 2023 to May, 2024)	
		Sales	Achievement
Islamabad	641.663	944.847	147.25%
Lahore	275.000	327.379	119.05%.
Karachi	275.000	112.139	40.78%
Total	1191.663	1384.365	116.17%

INSTITUTIONAL REFORMS CELL (IRC)

Introduction

The Federal Cabinet, in its meeting held on 28th August, 2018 decided to constitute inter-alia, a Task Force on Civil Service Reforms to be headed by Advisor to the Prime Minister on Institutional Reforms and Austerity. The Cabinet further decided in the same meeting to set up an Institutional Reforms Cell (IRC) in the Prime Minister Office to serve as Secretariat to the constituted Task Force. In pursuance of the decision, the Cabinet Division notified IRC on 10th September 2018 with Advisor to the Prime Minister on Institutional Reforms & Austerity as its head.

Sanctioned Strength

IRC has a total sanctioned strength of sixteen i.e. 04 officers (1 Joint Secretaries, 3 Deputy Secretaries) and 12 staff members. The detail of the sanctioned vis-a-vis filled positions, as on 30th June 2024, is as under:

	Post	Sanctioned	Filled	Vacant
Officers	Joint Secretary	01	01	Nil
	Deputy Secretary	03	01	02
Staff	APS	04	02	02
	Assistant	04	03	01
	Naib Qasid	04	02	02
	Total	16	09	07

Budget and Expenditure

Joint Secretary (IRC) is the Administrative Head of the Cell and exercises the administrative and financial powers delegated by Principal Accounting Officer (PAO). Year-wise budget and the actual expenditure position of the IRC since its establishment is as under:

Year-wise budget vis-à-vis Actual Expenditure (Pak. Rupees)			
Financial Year	Original Budget Grant	Revised Estimate	Actual Expenditure
2018-19	41,983,000/-	11,122,000/-	10,451,189/-

2019-20	36,500,000/-	23,316,000/-	15,450,224/-
2020-2021	36,197,000/-	19,856,000/-	14,759,134/-
2021-2022	36,500,000/-	20,516,000/-	16,564,116/-
2022-23*	36,315,000/-	2,011,826/-	2,011,826/-
2023-24	6,000,000/-	20,740,000/-	19,536,980/-

* The IRC was shifted from Prime Minister Office to the Establishment Division and Funds were transferred to the Establishment Division's ID.

Functions & Mandate

Functions and mandate of IRC have evolved as under:

- a) The Cell was established as secretariat to the Taskforce on Civil Service Reforms in September, 2018.
- b) It also served as focal unit of the Implementation Committee after the same was formulated by the Cabinet in July, 2019.
- c) After the constitution of Cabinet Committee on Institutional Reforms (CCIR) in July 2020, IRC was declared the Secretariat of the Committee and was given the task of examining, evaluating and refining the summaries before the same were submitted for the consideration of the committee.
- d) In addition to above, the Cell has all along served as a support unit to its Head i.e. the Advisor to Prime Minister on Institutional Reforms in carrying out his assigned mandate of reforms.

Overview of the Activities & Accomplishments

On the direction of Prime Minister of Pakistan, the Cabinet Division constituted the "Committee for Reducing Federal Government Expenditures" comprising senior government officers and renowned economists. IRC has provided secretarial support to this Committee. The Committee has offered the following recommendations:

- Immediate actions focus on travel restrictions and the use of tele-conferencing,
- Economy class travel for Ministers and all categories of Government officials,
- Prohibiting support staff on foreign visits and 5-star hotel stays,

- Withdrawal of official vehicles from those benefiting from car monetization,
- Limiting the provision of security vehicles to essential use only,
- Rationalizing travel allowances and concessions for foreign postings.

The medium-term recommendations directly relate to downsizing of the Federal Government and contribute to the national exchequer.

Salient Activities during the year 2023-24

Listed below are some of the salient and specific activities carried out by the Cell during the year 2023-24:

- i. IRC has successfully performed the role of secretarial support in convening the meetings / preparing minutes / coordinating and preparing draft report of the Committees.
- ii. The Cabinet Division has constituted the following Committees which are being provided the necessary support and assistance as well.
 - a. Committee for Reducing Federal Government Expenditures (Dated 11th March 2024).
 - b. Sub-Committee for Rationalization of Structure of Federal Government and its Functions (Dated 06th May 2024).
 - c. Committee on Rightsizing of the Federal Government (Dated 21st June 2024).
 - d. Committee on Rationalizing Pakistan's Mission Abroad (Dated 21st June 2024).
- iii. Being a continuous activity, IRC followed up the ongoing reforms initiatives with the Ministries concerned during the year. These initiatives fell into four broad categories, namely (a) Civil Service Reforms (b) Federal Government Restructuring (c) Business Processes Re-engineering, and (d) Restructuring of the key Public Sector Institutions.

ASSETS RECOVERY UNIT (ARU)

Assets Recovery Unit (ARU) was established in September 2018, pursuant to the Cabinet Decision for the purpose of recovery of unlawful assets abroad. It is headed by the Special Assistant to the Prime Minister (SAPM) with members from National Accountability Bureau (NAB), Federal Investigation Agency (FIA), Federal Board of Revenue, (FBR), State Bank of Pakistan (SBP), Securities & Exchange Commission of Pakistan (SECP), Financial Monitoring Unit (FMU) and NADRA. ARU does not recover any assets directly rather it assists in recovery of stolen assets.

Presently, the Unit is dormant and its operations remained confined to coordination with the investigation agencies. Pursuant to a reference filed by NAB, the ARU continued coordination with the NAB authorities and facilitated provision of information/ details about investigations against delinquent Public office holders, who were found responsible for the loss of official record relating to illegal transfer of £ 190 million/AI-Qadir Trust case for personal gains. The Islamabad Accountability Court's proceedings are being attended by the ARU officers and officials as prosecution witnesses.

ABANDONED PROPERTIES ORGANIZATION (APO)

The Abandoned Properties Organization (APO) was established under the Abandoned Properties (Management) Act, 1975, to manage the properties left by “specified persons” i.e. those citizens of Pakistan who had the domicile of former East Pakistan and left the country after 16th December, 1971.

APO is a self-financing organization, with offices at Islamabad and Karachi. Under Section 4 of the above-mentioned Act, the Federal Government has constituted a Board of Trustees (BOT) for the overall control and management of the Abandoned Properties in Pakistan. The composition of the Board is as follows:

- | | | |
|-------|--|----------|
| i. | Additional Secretary (III), Cabinet Division | Chairman |
| ii. | Representative of Ministry of Law and Justice, Islamabad. | Trustee |
| iii. | Joint Secretary (Expenditure) Finance/Cabinet Division, Islamabad. | Trustee |
| iv. | Chief Commissioner, Islamabad Capital Territory | Trustee |
| v. | Member(Estate), Capital Development Authority, Islamabad | Trustee |
| vi. | Chief Engineer (North), Pak PWD, Islamabad | Trustee |
| vii. | Secretary, Law, Government of Sindh, Karachi | Trustee |
| viii. | Chief Engineer (South), Pak PWD, Karachi | Trustee |
| ix. | Commissioner, Karachi | Trustee |

APO holds title of the following properties:

Immoveable Properties

Nature of Properties	APO, Islamabad	APO, Karachi	Total
Plots	05	354 (disputed)	359
Houses	10	06	16
Shops	04	-	04
Buildings	-	02	02
Godown	-	01	01
Land (Okara)	13 Kanals	3074 acres (litigation)	3075.62 acres

Moveable Properties

(Rs. In Million)

Investment by APO	Total Value
Pakistan Investment Bond	14016
NIT Units (Face Value)	27
Shares (Face value)	41
Total	14,084

Abandoned Properties(Management) Act, 1975 has been amended by the Federal Government in 2019 through the Finance Act, 2019. According to the amendment, the sale proceeds of abandoned property, including the amounts already received, shall be deposited in the Federal Consolidated Fund, provided that the deposited amounts shall, in the prescribed manner, be refunded in the light of any court order, international settlement, etc. Finance Act 2019 also disallowed APO from investing its funds further. However, Finance Act 2024 withdrew the above amendment and now APO can invest in any security approved by the Federal Government.

During the financial year 2023-24, achievements of the APO are as under:

- a) APO has deposited an amount of Rs. 2.539 billion in the Federal Consolidated Fund, from its resources in the financial year 2023-24.
- b) Rupees 53.293 million have been recovered as rent of APO's properties.
- c) Strengthening of internal controls by maintaining single expenditure account at Islamabad.
- d) APO houses at Islamabad and Karachi have been rented out after observing the prescribed procedure.
- e) APO met its expenditure within approved budget for the financial year 2023-24 and implemented austerity measures.

SHEIKH SULTAN TRUST (SST)

The Trust was established under a registered 'Trust Deed' dated 09.08.1974 under the name of Peoples Foundation. A plot of land measuring 3,872 sq yds was purchased from Karachi Municipal Corporation in 1974/1975 and a 10-storey building with basement and ground floor was constructed. Second floor of the building is used as a car parking and A.C. Plant room. In 1976 the Trust purchased the adjacent plot measuring 2,547 sq yds from Municipal Corporation of the City of Karachi. Sheikh Sultan Trust completed the construction of its building No.II in 1986. This building consists of basement, ground floor and four (4) floors. In 1976, the Trust also got lease of plot of land measuring 21 kanals 19 marlas and 89 sq ft. at the junction of Race Course Road and Lawrence Road, (China Chowk) Lahore. The Lahore plot was acquired on 99 years lease from the Evacuee Trust Property Board, Lahore.

The Peoples Foundation was renamed in 1978 as Sheikh Sultan Trust under Presidential Order No.4 1978 which also reconstituted its BoT. Later, its objectives were modified vide Martial Law Order No.6 of 1979 which were notified (No.F.24(2)/78-Pub dated 26.03.1978) in the Gazette of Pakistan Extraordinary of 26th March, 1978. Initially, the trust was under the Ministry of Education, but since October, 2004, it has been operating under the control and supervision of Cabinet Division.

Board of Trustees (BoT):

The BoT was reconstituted by the President of Pakistan in November, 2000 and has remained unchanged since then. The BoT is headed by the Finance Minister. The major activity of the Trust is to maintain the property and to derive income from rent to meet the expenses of the Trust towards staff salaries, maintenance expenses, electricity expenses and other necessary expenses.

Administrative Setup:

In the beginning, Additional Administrator BS-21 was appointed for running the affairs and matters of the Trust including its finances, but since 2001, the designation was changed and Administrator (BS-21) was appointed for the same purpose as mentioned above. The day to day affairs of the Trust are managed by the Administrator, who is the sanctioning authority for

expenditures and responsible for staff appointments as per requirements. Currently, SST deploys a regular staff of twenty-four, ranging from Assistant Director to Sweepers and Guards. In addition, SST also has contract staff of four officials which handle technical matters.

Finances:

All expenses of Sheikh Sultan Trust including electricity, telephone bill, salaries, bonus, maintenance and other necessary work etc., are paid from own funds of Sheikh Sultan Trust, which are lying at the disposal of Sheikh Sultan Trust. The main source of SST Funds is its rental income from which the Trust's day to day expenses are met.

During the current financial year (2023-24), funds amounting to Rs.1,119/- millions are available in SST budget. Last financial year's income was Rs.80,714,833/-.

Charitable Work:

Monthly Stipend for 09 Special Persons @ Rs. 2000/- each	Rs.18,000 per month
Defunct <i>Hilal-e-Pakistan</i> Pensioners (15 Pensioners)	Rs. 19,336 per month

ISLAMABAD CLUB

Introduction

Islamabad Club was established in the year 1967-68 to provide recreational and sports facilities for the Government servants, diplomats and other inhabitants of Islamabad; the new Capital of Pakistan. The Club initially registered as a limited company, titled "The Islamabad Club" under the Companies Act of 1913. In 1978, through the Islamabad Club (Administration) Ordinance No.XXXIII of 17th July, 1978, the Club ownership was resumed by the Government of Pakistan and the Company was dissolved under the Ordinance *ibid*. President of Pakistan is Patron of the Club.

Islamabad Club is a statutory body under the administrative control of the Cabinet Division, Government of Pakistan. It is an unincorporated club comprising of its members and is functioning under the ambit of Ordinance *ibid* and the framework provided under the Club Rules 2022; approved by the Federal Government. Moreover, the Islamabad Club Regulations 2022; including Membership, Financial, Service & Procurement Regulations were formed and implemented under the obligation of Club Rules, 2022 for day to day functioning of the Club.

Club is not recipient of any Government grants/PSDP funding etc. The administration and assets of the Club are vested in the Administrator who is appointed by the Federal Government and is aided and advised by a Managing Committee which is also appointed by the Federal Government. The Managing Committee is comprised of five (5) members from Service and three (3) members from the private sector/civil society, with ten years of membership standing. Managing Committee (MC) is the principal policy making forum. However, the entire decision making is done by the MC/Administrator in the light of the recommendations of the Committees and Sub-Committees.

Club Management structure comprises of Secretary of the Club assisted by Department Heads for the execution and oversight of the policy given by the Administrator and the Managing Committee. The key cardinal principles governing the whole operations of the Club are to utilize the internally generated

funds for the key objectives of the Club and to ensure that the resources of the Club are utilized through a consultative and transparent process. Islamabad Club is committed to facilitate and provide the best services to our members and their families.

Islamabad Club is functioning in pursuance of Islamabad Club (Administration) Ordinance No. XXXIII 1978 and the Islamabad Club Rules and Regulations also framed thereunder. Accordingly, members are entitled to use the Club facilities and are also entitled to invite guests to the Club. The Club property is being utilized judiciously in the best interest of the Club and its members.

Safety and security of its members and their guests is one of the top priorities of the Islamabad Club. The Club has well-trained security staff to maintain secure environment within the Club premises. The security team is equipped with all the necessary skills and equipment to ensure safety for all its members & guests. Furthermore, a dedicated Safety & Security Officer is also part of the team and is responsible for safety trainings and maintaining safety related equipment.

The Islamabad Club offers membership to various classes including Honorary Membership for the President and Prime Minister of Pakistan, Parliamentarian membership for sitting members of Senate and National Assembly, Service membership for high-rank government and defense officers. Additionally, there are categories for diplomats, non-diplomats, corporate entities, and private individuals, each with specific conditions such as employment status, residency, and social standing. Memberships are granted through a selective process requiring endorsement of the Club's senior members with 10 years of membership standing as a proposer of the applicant under rules and regulations of the Club. Applicable membership fee for different categories is as under;

Legislators (Permanent Membership)	Rs. 500,000
Legislators (Tenure Membership)	Rs. 200,000 <i>(valid Tenures only)</i>
Service (Permanent Membership)	Rs. 500,000
Non-Service (Permanent Membership)	Rs. 3,500,000

Associate (Diplomat)	For 6 months \$ 750 For one year \$ 1500 For two years \$ 3000
Associate (Non-Diplomat)	\$5000
Corporate	Rs. 40,000,000/- (40 million)

The Club property is properly managed. It has been allotted an area of 352 acres as per following details:

- i. Main Club measuring 11.46 acres
- ii. Golf Course measuring 233.4 acres
- iii. Polo Ground, Cricket Ground, Futsal measuring 102.5 acres
- iv. Riding Club & Others measuring 5.5 acres

Financial Performance:

Financial Year 2023-24 (as of June 30th 2024)

Description	Amount (PKR in million)
Total Revenue	2257.603
Total Expenditure	2242.544
Net Profit / (Deficit)	15.059

Total Assets & Liabilities (as of June 30th 2024)

Description	Amount (PKR in million)
Total Assets	3398.32
Total Liabilities	3244.45

Recently completed: Major Projects and Assets Based Enhancements

- i. Additional Polo Corals
- ii. Extension of Polo Marquee
- iii. Flood Lit Cricket Ground (Infrastructure, Ground & Pavilion)
- iv. Flood Lit Golf Practice Driving Range (PDR)
- v. Renovation of Golf Lounge
- vi. Lake/Fishing & Boating Club

- vii. Walking Tracks at Polo & Golf Grounds
- viii. Cycling Track
- ix. Children Park & Open Gym
- x. Flood Lit Basket Ball
- xi. Flood Lit Futsal Court

The following activities/achievements have been made by the Islamabad Club during financial year 2023-24:

i. **Construction**

- Physical Therapy Centre
- Day Care Centre
- Washrooms for Disabled Persons
- Renovation of Darbar Hall/Jharoka
- Renovation of Dewan-e-Khas (In-progress)
- New Masjid Construction (In-progress)

ii. **Membership Increased**

- Considering the limited slots generally compulsory (i.e. Parliamentarians) and tenure memberships (i.e. Diplomats) are being processed at present

iii. **Sports Activities**

- Yoga Centre

iv. **Other Activities during the whole year up to 30-06-2024**

Various events including but not limited to the following:

- Musical Tribute-Celebrating Independence Day
- Cultural & Musical Shows
- Language Classes (French, Arabic, Urdu)
- Creative Writing Classes
- Mushaira
- Dastaan Goi
- Monthly Movie Screening for Children of Orphanage as CSR Programme.

PAKISTAN CRICKET BOARD (PCB)

YEAR 2024

MEN'S INTERNATIONAL CRICKET

- Pakistan climbed to No.1 on the ICC ODI Team Rankings for the first time on 5th May, 2024 when they took a 4-0 lead against New Zealand. Pakistan had previously topped Test rankings in 2014 and T20I rankings in 2018.
- At the ICC Annual Meeting held on 10th to 13th July, 2023 in Durban, PCB successfully increased its share of ICC revenue by 100%.

Emerged victorious in the Emerging Asia Cup (Pakistan Shaheens) and PAK v SL Test Series (2-0)

- This year saw the Pakistan Shaheens clinch victory at ACC Emerging Teams Cup. Pakistan Shaheens defeated India A by 128 runs in the final to claim the title. Pakistan also reigned victorious in their test tour of Sri Lanka winning their first Test series since November, 2021.

Sri Lanka U19 toured Pakistan for one four-day and five one-day matches

Pakistan Regained the No.1 ODI Spot in ICC rankings

Pakistan men's cricket team regained the No.1 spot in the ICC ODI rankings after claiming a 3-0 series whitewash over Afghanistan in August 2023. Pakistan had earlier surged to the No.1 spot on 5th May 2023 for the first time after earning a 4-0 lead over New Zealand in the five-match series but lost the top ranking following a defeat in the final game.

Brought back the Asia Cup to Pakistan after 15 years

Pakistan successfully hosted the first multi-nation tournament on home soil since the 2008 Asia Cup after staging four Asia Cup matches in Lahore and Multan. Pakistan had the privilege

of holding the Asia Cup opening ceremony at Multan Cricket Stadium, featuring fireworks and performances from renowned international artists.

WOMEN'S CRICKET

10 foreign players from seven countries participated in the three-match Women's Exhibition Series in Rawalpindi. Amazons beat Super Women by 2-1.

Up to 90 women's domestic contracts offered for the first time

Out of 90, 74 women cricketers were awarded 11-month domestic contracts, the first of its kind in women's cricket. Among the 74 players, 59 players belong to emerging U19 categories while 14 players have already represented the Pakistan women's team at the senior level. The contracts were conferred on players who had displayed remarkable performances in the domestic, U19 and international levels.

20 women's players were awarded central contracts

20 women's players were awarded central contracts, commencing 1st August, 2023 to 30th June, 2025. There was a maximum of 32 percent increase in the monthly retainers of the players, 100 per cent increase in match fees in ODI format and 50 percent increase in T20I format.

Pakistan women won the T20I series against South Africa 3-0 for the first time

Pakistan Women secured a remarkable 3-0 T20I series win over South Africa in Karachi. They became the first Asian team to complete a whitewash over South Africa Women in T20Is.

Pakistan hosted West Indies Women A & Thailand Women Emerging for bilateral fixtures & Tri-Series

Pakistan Women A hosted West Indies Women A and Thailand Women Emerging in Lahore for bilateral fixtures against the two teams and a T20 tri-nation series. The matches took place at two venues in Lahore - Ghani Glass Institute and Gaddafi Stadium from 24th October, to 11th November. Pakistan Women A

first played a three-match one-day series against West Indies Women A, which the visitors won by a margin of 2-1. The T20 tri-series was won by Pakistan Women A.

Pakistan women's team won T20I series against New Zealand for the first time

Pakistan women's cricket team in New Zealand created a history when they defeated the hosts in the three-match T20 series 2-1, becoming the first Asian side to defeat the White Ferns in their own backyard in this format.

HBL PSL

- HBL PSL 2023 held from 13th February to 18th March, 2023 across four venues i.e. Karachi, Lahore, Multan and Rawalpindi.
- Overall crowd attendance stood at around 82 percent, which is outstanding for any sport event.
- Four Hundred and Eighty Five international players from 22 nations had registered for the HBL PSL Player Draft 2024.
- The maximum number of players to register from a foreign country are from England (158).
- TV Broadcast Rights of PSL were tendered through an open, transparent and competitive bid process yielding an increase of 45 per cent from the previous rights cycle.
- Live Streaming Rights of PSL were tendered through an open, transparent and competitive bid process yielding an increase of 113 per cent from the previous rights cycle.

MEN'S INTERNATIONAL CRICKET

- Pakistan U19 participated in the ICC U19 Men's Cricket World Cup, 2024 in South Africa where they progressed to the semi-finals following five consecutive

wins. Pakistan U19 lost a thriller in a semi-final clash against Australia U19 by one wicket.

- Babar Azam was reappointed as Pakistan men's white-ball captain; South Africa's Gary Kirsten and Jason Gillespie of Australia were appointed Pakistan's white-ball and red-ball head coaches, respectively for two years each; Azhar Mahmood was appointed Assistant Coach across all formats for a two-year period.
- Pakistan beat Ireland 2-1 and lost to England 2-0 on their European tour in May, 2024.
- Pakistan narrowly lost to the US and India in the ICC Men's T20 World Cup 2024 and failed to progress to the next stage.
- Preparations of Pakistan Shaheens to tour Darwin (Australia) commenced. Shaheens played two four-day matches against Bangladesh A, Two 50-over matches against Bangladesh A and Northern Territory (Australia) and also participate in nine-team Top End T20 Series.
- The PCB announced details of Pakistan Shaheens' tour to Darwin, (Australia), and Pakistan women's team's visit to Dambulla, (Sri Lanka), for the ACC Women's T20 Asia Cup, 2024.

MEN'S DOMESTIC CRICKET

- PCB launched first-ever Inter-College Ramadan T20 Cup, featuring 30 colleges from three cities. Jinnah College won final in Karachi; Punjab College won the title in Lahore while IMPCC H-8/4 clinched the Inter-College Ramadan T20 Cup in Rawalpindi.
- PCB announced the Inter-Club One-Day Tournament, set to commence in April, 2024 across the 16 regions in the country.
- PCB Chairman chaired meetings of domestic cricket season 2024-25 in which approval for additional events with aim to narrow the gap between domestic and international events was given. The details are as below:

DOMESTIC CALENDAR (2024-25)		
S.No.	Tournaments	Matches
1	Champions One Day Cup	21
2	Regional Inter District Sr. (Three Day)	259
3	University Cricket Tournament	500
4	Department One Day Cup	19
5	National U-19 Championship & Cup	49 + 49
6	President Trophy G-II (Three Day)	63
7	School Cricket Tournament (One Day)	3000
8	Quaid-e-Azam Trophy	73
9	City Cricket Association U-17 (One Day)	259
10	College Cricket Tournament	1600
11	Champions T20 Cup	21
12	Department G-I (First Class)	37
13	Club Cricket	6000
14	Inter Region U-15 Tournament (One Day)	49
15	Challenge Cup U-19 (One Day)	1248
16	National T20 Cup	35
17	City cricket Association U-19 (Two Day)	259
18	Inter Region U-17 Tournament (One Day)	49
19	Challenge League Sr. (Two Day)	1248
20	Champions Pentengular First Class	21

WOMEN'S CRICKET

- PCB confirmed appointment of Muhammad Wasim as head coach and former Test bowlers Abdur Rehman and Junaid Khan as spin bowling and assistant coaches, respectively, of the Women's team for the ACC Women's T20 Asia Cup 2024.
- Lahore and Karachi were declared Joint Champions of National Women's T20 Tournament 2023-24, after rain forced the final to be abandoned.

- Ayub Park Cricket Ground in Rawalpindi hosted its maiden women's match during the National Women's T20 Tournament during the financial year 2023-24.
- Lahore beat Karachi in the final by eight wickets at Iqbal Stadium, Faisalabad, to win National Women's One-Day Tournament during the financial year 2023-24.
- PCB launched its first-ever Women's University Cricket Tournament held in Lahore, Rawalpindi, Karachi and Multan. The University of Karachi won the Karachi zone final, University of Punjab won the Lahore zone final, Fatima Jinnah Women University emerged victorious in the Rawalpindi zone final and Bahauddin Zakariya University claimed the Multan zone final

HBL PSL

- Karachi, Lahore, Multan and Rawalpindi shared 34 matches between them in the HBL Pakistan Super League 2024 from 17 February to 18 March.
- Islamabad United beat Multan Sultans by two wickets on the last ball in front of a packed National Bank Stadium to win their third title in nine years.

COMMERCIAL

- HBL PSL live-streaming rights witnessed a 113 percent increase whereas the tournament's broadcast rights saw a 45 percent increase during the financial year 2024-25.
- The streaming rights for the series against New Zealand saw a 94 percent increase compared to the previous series against the same opposition in the year 2023.
- PSL TV media rights saw an increase of 45 percent in the same period.

GOVERNANCE & ADMINISTRATION

- PCB introduced monthly retainers for its Women Panel of Umpires for the first time.

- The Government of Punjab handed over High Performance Centres in Sialkot and Faisalabad to the PCB.
- Redevelopment of the Gaddafi Stadium commenced along with National Stadium Karachi. Moreover, Rawalpindi Cricket Stadium is also undergoing renovation work with an aim to provide state of the art facilities to the fans.

NATIONAL CRICKET ACADEMY (NCA) ACTIVITIES

- PCB conducted Level 1 Cricket Coaching Courses in Karachi, Peshawar and Rawalpindi.
- A 30-player Skills Development Camp involving top performers of the Hanif Mohammad Trophy and players from far-flung areas took place from 13th to 29th January at the Inzamam-ul-Haq High-performance Centre in Multan.
- Nida Dar among 13 participants took part in the four - day Female Umpires induction course at Gaddafi Stadium, Lahore.
- A 20-day-long Skills Development Camp for 32 players - top performers of the PCB Pathway Programme and Inter-region U16 One Day Tournament over the last two editions – took place at Lahore Country Club in Muridke.
- Test cricketers Aamer Malik, Naved Latif and Saleem Elahi were among 32 participants who took part in a four-day Level-1 coaching course in Multan.

Domestic Cricket Calendar (Season 2023-2024)

Sr #	Tournaments	Duration of Tournament	Teams	Matches	Duration Per Match
1	Regional Inter District Senior Tournament	16 th July to 26 th Aug 2023	104	259	Three Day
2	Quaid-e-Azam Trophy	10 th Sep to 26 th Oct 2023	8	29	Four Day
3	Hanif Mohammad Trophy	10 th Sep to 25 th Oct 2023	10	26	Four Day
4	National U19 Championship	15 th Sep to 13 th Nov 2023	18	49	Three Day
5	National U19 Cup	19 th Sep to 26 th Oct 2023	18	49	One Day
6	Pakistan Cup	01 st Nov to 19 th Nov 2023	8	31	One Day
7	Hanif Mohammad Cup	01 st Nov to 16 th Nov 2023	10	26	One Day
8	National T20 Cup	24 th Nov to 10 th Dec 2023	18	63	T20
9	President Trophy Grade - I	16 th Dec 2023 to 02 nd Feb 2024	7	22	Four Day
10	National U-13 Cup	01 st Feb to 19 th Feb 2024	16	39	One Day
11	National U-16 Cup	21 st Feb to 09 th Mar 2024	16	39	One Day
12	Inter-College Ramadan T20 Cup	22 nd Mar to 08 th Apr 2024	30	63	T20
13	President's Cup Grade - I	24 th Apr to 12 th May 2024	7	24	One Day
14	President's Trophy Grade - II	12 th May to 11 th Jun 2024	24	63	Three Day
15	Challenge Cup	14 th Apr to 30 th May 2024	336	921	Two Day
16	PCB Inter Club Tournament	20 th Apr to 31 st Jul 2024	3300	6200	One Day
17	Regional Inter District Under 19s Tournament	23 rd May to 7 th Jul 2024	104	259	One Day
Total				8162	

PCB High Performance Department (NCA) Activities - July 2023 ~ June 2024				
Sr. #	Activities	Dates	Venue	Description
1	Continuous Players' Development Programme	01 July 2023 - 30 June, 2024	NCA, Lahore	International, Domestic and Talented Players visited on Continuous basis to fine-tune their skills under the supervision of High Performance Coaches.
2	Continuous Injury Prevention/ Rehabilitation Programme	01 July 2023 - 30 June, 2024	NCA, Lahore	International and Domestic Players were provided professional Rehab services under the supervision of NCA Coaches/Medical Team.
3	100 Pathway Players Development Programme	10 July - 10 Aug, 2023	LCC Muridke & NCA, Lahore	120 Top Performers of Age Group Cricket from PCB Domestic Season 2022 -23 attended this camp under the supervision of 07 Foreign Coaches/NCA Officials.
4	Level 1 Coaching Course for Women (28 participants)	17 - 20 Nov, 2023	Lahore	Basic Coaching Course Program for beginner Coaches.
5	Level 1 Coaching Course (25 Participants)	11 - 14 Dec, 2023	Quetta	Basic Coaching Course Program for beginner Coaches.
6	Level 1 Coaching Course (31 Participants)	8 - 11 Jan, 2024	Peshawar	Basic Coaching Course Program for beginner Coaches.
7	Skill Development Camp (30 Participants)	12 - 29 Jan, 2024	HPCC, Multan	The camp focused on the skill development of (30 players) Top performers of Haneef Muhammad Trophy Grade 2 who were not part of President's Trophy - Grade 1 and belong the deprived area of Pakistan.
8	Level 1 Coaching Course (33 Participants)	14 - 17 Jan, 2024	Rawalpindi	Basic Coaching Course Program for beginner Coaches.
9	Level 1 Coaching Course (34 Participants)	19 - 22 Jan, 2024	Karachi	Basic Coaching Course Program for beginner Coaches.
10	Level 1 Coaching Course (28 Participants)	27 Feb - 1 Mar, 2024	Multan	Basic Coaching Course Program for beginner Coaches.
11	Skill Development Camp (32 Participants)	20 Feb – 11 Mar, 2024	LCC Muridke	The objective of the camp was enhancing the skills of outstanding U-16 players.(who transitioned into the overage category) for the upcoming U-19 World Cup.
12	Skill Development Camp for U-13 players (42 participants)	3 - 11 Mar, 2024	HPCC, Multan	The objective of the camp was skills enhancement of top performers of U-13 Inter Region One Day Tournament and to motivate them for their performances in the U-13 tournament.
13	Level 2 Coaching Course (27 Participants)	14 -19 May, 2024	Karachi	Advance Coaching Course Program for Level 1 qualified coaches.
14	Spinners, Skill Development Camp (4 Participants)	23 May - 16 June, 2024	NCA, Lahore	The camp focused on the skill development of spin bowlers to provide them the opportunity for development and focus on their bowling skills enhancement.

PAKISTAN CRICKET BOARD

Blind, Deaf & Disabled Cricket Activities July 2023 to June 2024

BLIND CRICKET

Domestic Activities

Month/Year	Events	Venues
October, 2023	PBCC T-20 Trophy 2023-24 Grade 2	Faisalabad
November, 2023	PBCC T-20 Trophy 2023-24 Grade 1	Islamabad
April, 2024	A.S. Ali Blind Cricket Super League 2023-24 (One-day 40 overs)	Peshawar
June, 2024	PBCC Blind Cricket Super League 2023-24	Abbottabad
October, 2023	PBCC T-20 Trophy 2023-24 Grade 2	Faisalabad
November, 2023	PBCC T-20 Trophy 2023-24 Grade 1	Islamabad
April, 2024	A.S. Ali Blind Cricket Super League 2023-24 (One-day 40 overs)	Peshawar
June, 2024	PBCC Blind Cricket Super League 2023-24	Abbottabad

International Activities

Month/Year	Events	Venues
August, 2023	IBSA World Games Pakistan won the Gold Medal	Birmingham, UK
February, 2024	(Pakistan vs India) Bilateral Series	ICC Cricket Academy Dubai, UAE

DEAF CRICKET

Domestic Activities

Month/Year	Events	Venues
October, 2023	8 th T-20 National Deaf Cricket Championship, 2023	Lahore

May, 2024	2 nd One Day National Deaf Cricket Championship, 2024	Lahore
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International Activities

Month/Year	Event	Venue
March, 2024	DICC T-20 Deaf Cricket World Cup	Sharjah, UAE

DISABLED CRICKET

Domestic Activities

Month/Year	Events	Venues
July, 2023	9 th PD Pentangular Cup 2023	Karachi
May-June, 2024	National PD T-20 Cricket Championship 2024	Karachi, Lahore, Multan

NATIONAL ENGINEERING SERVICES PAKISTAN (NESPAK)

Following are details highlighting NESPAK activities, achievements and progress during the 2023-24. Substantial targets have been achieved regarding business acquisition.

Ongoing Projects

During the period July 2023 to June 2024, NESPAK continued to provide consultancy services to its clients at home and abroad on 276 multi-disciplinary projects. Following are the major ongoing projects of NESPAK :

- 4500 MW Diamer Basha Dam.
- 800 MW Mohmand Dam Hydropower Project.
- 500 kV Transmission Lines Interconnection Arrangement for Power Evacuation from SukiKinari, Kohala and Mahl Hydropower Projects in Northern Areas.
- 1263 MW Re-Gasified Liquefied Natural Gas (RLNG) Based Combined Cycle Power Plant near Trimmu Barrage in Jhang District.
- (i) LDA City (ii) Signal-Free Corridor from Gulberg to Walton Road (iii) Bedian Road Underpass near Lahore Ring Road (iv) Saggian Bypass Begum Kot Road.
- Projects under Annual Development Programme.
- Reconstruction and Rehabilitation of Earthquake Affected Areas.
- Emergency Flood Assistance Project, Khyber Pakhtunkhwa.
- Punjab Intermediate Cities Improvement Investment Programme (PICIIP).
- Provincial Sector Development Project (North Punjab)
- National Programme for Improvement of Watercourses in Pakistan, Phase-II.
- Balochistan Water Resources Development Sector Project.
- Expansion of Terminal Building & Allied Facilities at Allama

Iqbal International Airport, Lahore.

- Lahore Ring Road (22.4km) Project Southern Loop.
- Strengthening of East-West Connectivity of Merged Areas (FATA) with Settled Districts and Improvement Links (AIP 2019-20-CR042).
- Permanent Reconstruction Works in Federally Administered Tribal Areas (FATA).
- Rehabilitation and Upgradation of Balloki Barrage and Lower Bari Doab Canal.
- Trimmu and Panjnad Barrages Improvement Project
- Kachhi Canal Project.
- Infrastructure in Town of Duqm (Package-I), Oman.
- Dualization of Existing Road from Al-Kamil and Al-Wafi - Jalan Bani Bu Hassan - Jalan Bani Bu Ali, Governorate of South Al-Sharqiyah, Muscat.
- Flood Protection Dam (B6) in Al-Jufainah Muscat Governorate, Oman.

New Projects

During the period under review, NESPAK secured business worth Rs. 23 billion (estimated) in Pakistan and overseas. Total numbers of projects secured during this period were 156 which included 140 domestic and 16 overseas jobs. Outside Pakistan, business was won in Bahrain, Oman, Qatar, Saudi Arabia, UAE, Uzbekistan and Yemen.

Some major projects secured by NESPAK during this period are as follows:

- Land Development in Greater Cholistan (Phase-I) Under Green Pakistan Initiative.
- Third Party Monitoring and Evaluation of Implementation of M&R Works in Irrigation Department FY 2023-26.
- Punjab Resilient and Inclusive Agriculture Transformation.

- Arterial Main, Secondary and Distribution Network in the Areas in the Eastern Part of City (Water Supply System), Faisalabad.
- Implementation of Web Based GIS along with Mobile Application and Mapping of HT/LT Distribution Network.
- Implementation of Web Based Geographical Information System along with Mobile Application and Mapping of HT/LT Distribution & Transmission Network of LESCO.
- Exploring Water Potential of Soan River, Punjab.
- Improvement of Kalri Bhagar Feeder and Keenjhar Lake - Plain Cement Concrete Lining of Kalri Baghar Feeder Upper - Phase-I.
- Rehabilitation and Reconstruction of N-5 from Moro to Ranipur.
- Improvement & Rehabilitation Works of Akram Wah Canal.
- Development of Master Plan and Engineering Services of Nawaz Sharif IT City.
- Less Developed Areas of Balochistan; 1) Turbat Mand Road from Motorway (M-8) Till Iranian Border (Radeeq); 2) Ninheng Bridge at Rodbun, District Kech.
- Green Pakistan Initiative at Greater & Lesser Cholistan.
- Water Resources Development in Cholistan.
- Study/Evaluation of Safety of the Existing Dams in different Regions of Saudi Arabia.
- Neom Project WOA-Part 20, Saudi Arabia.
- Low and Medium Voltage Electrical Networks in Aden Governorate in the Yemen.
- Asphalt Roads in Wilayat of Muqshin, Oman.
- Remaining Sewerage Network & Design and Build of Sewage Treatment Plant, Buildings and Pipeline for Wilayat Al-Musanaah, Oman.
- Completion of Al-Batinah Expressway (Package-III), Oman.

Projects Completed

During July, 2023 to June, 2024 NESPAK successfully

completed 68 projects at home and abroad. Some important projects are:

- 220 kV Double Circuit Transmission Line from D.I. Khan to Zhob (220km).
- Upgradation of Shipyard for Project 313.
- Five Years of Saaf Pani Project, Punjab.
- Punjab Assembly Building, Lahore.
- Surgical Complex at Jinnah Postgraduate Medical Centre (JPMC), Karachi.
- Jalojai Campus of University of Engineering and Technology, Peshawar.
- Promotion of High Value Agriculture Through Solarization of Drip & Sprinkler Irrigation System, Punjab.
- Bypass Road (18km) from Ayub Bridge Havelian to Dhamtour N-35, Abbottabad.
- Hakla-Dera Ismail Khan Motorway (285km) and Four Lanes Road from Yarak to Zhob including Zhob Bypass (255km).
- Study of Pollution Treatment in Various Regions, Saudi Arabia.
- Dams in Southern Region, Saudi Arabia.
- 110 kV Thuwal Substation/Transmission Line Project Jeddah, Saudi Arabia.
- Qanunah and Yabah Dams, Saudi Arabia.
- Raising of Wala Dam, Jordan.
- Kano River and Hadejia Valley Irrigation Schemes, Dams Safety and Rivers Training in Hadejia Jama' are River Basin, Nigeria.

NATIONAL TELECOMMUNICATIONS AND INFORMATION TECHNOLOGY SECURITY BOARD

The Cabinet Division is responsible for the security of communication and information technology at the national level. This function is performed through the National Telecommunications and Information Technology Security Board (NTISB). The Board has representation from all major stakeholders in the field of Telecommunications and Information Technology/Cipher user organizations in the country and is headed by the Cabinet Secretary (Chairman, NTISB). The secretariat functions of the Board are performed by a team of officers under Secretary, NTISB.

Activities during 2023-24

Cyber Security for Digital Pakistan (Establishment of Pakistan CERT):

The Government's Digital Pakistan vision requires robust and resilient cyber security measures to protect sensitive information as well as national reputation loss that occurs due to successful cyberattacks. In the context of 'National Cyber Security Policy 2021', there was a need to establish "Pakistan CERT (Computer Emergency Response Team)" a central coordination and technical body to safeguard against information/cyber security threats in a pro-active manner. PC-I for the same with the name 'Cyber Security for Digital Pakistan' has been approved by CDWP and at present is being executed by NTISB presently.

Conduct of Workshops:

NTISB organized six days Strategic Communication (Stratcom) and Social & Behavior Change (SBC) workshop in collaboration with STI in the month of October, 2023. Participants from relevant Ministries/Divisions and Organizations attended the workshop.

IT Security Audits, Cyber Security Assessments, Source code evaluations, Cyber Incidents Evaluations:

During the year NTISB remained actively involved in following activities related to IT security audits, cyber security evaluations and cyber incidents investigations:

Sr.No.	Detail	Remarks
i.	IT Security Audit NADRA	Completed
ii.	IT Security Audit IMPASS	Completed
iii.	Penetration Testing of Pakistan Startup Connect Portal	Completed
iv.	Cyber Security Audit/Assessment E-office (Web Version)	Completed
v.	Cyber-attack against National Institutional Facilitation Technology (NIFT) is in progress	In progress
vi.	Evaluation of Fake Emails forwarded to Ministries/Divisions from E-mail ID of JS (COORD)	In progress
vii.	IT Security Audit of FBR	In progress
viii.	Security Assessment of E-Office (Mobile Application)	In progress
ix.	Security Assessment of E-Cabinet Portal (Mobile Application)	In progress
x.	Evaluation of Advanced Passenger Information System	In progress
xi.	Evaluation of Integrated Border Management System (IBMS)	In progress
xii.	Information Security Audit of the E-Procurement System (e-Pak Acquisition and Disposal System-EPAD)	In progress

Cyber Security Awareness Training:

NTISB organized following cyber security training events during the year 2023-24:

- i. Three (03) days cyber security compliance and auditing training for Executives/Higher Management and IT/Cyber security staff of all Federal Government Ministries/ Divisions/Organizations at Military College of Signals(MCS) which primarily focused on Policy Formulation, Asset Identification, Valuation and Risk Assessment.
- ii. One (01) day cyber security awareness training at Air University, Islamabad.

Inspection of Communication Security Centers:

According to its mandate, NTISB carries out periodic inspections of Inland Communications Security Centers through inspection teams of NTISB, DCS, Pakistan Army, Pakistan Air Force and Pakistan Navy. During the financial year 2023-24, 154 Communication Security Centers were inspected countrywide.

Training on Crypto:

Department of Communication Security which is an attached department of the Cabinet Division conducts crypto training for officers and operators from public and defence sectors to improve the cryptographic knowledge and handling of crypto material. During the financial year 2023-24, thirteen (13) courses have been organized by DCS in which 75 officers and 165 operators have been trained.

Sharing of Advisories:

NTISB is sharing advisories on Cyber/Communication security matters with all the Ministries/Divisions as well as the provincial Government offices. During the financial year 2023-24, 46 advisories have been shared with Ministries/ Divisions/Provincial Government offices and related setups of the public/private sectors.

Evaluation of Crypto / IT Security Equipment:

In order to facilitate the private vendors for investment in Cipher Technology, NTISB also carries out evaluation of Crypto / IT security equipment. During the financial year 2023-24, evaluation of five (05) devices has been carried out by NTISB.

REGULATORY AUTHORITIES WING

The Regulatory Authorities Wing deals with the administrative matters of the following Authorities and Autonomous Organizations:

Regulatory Authorities	i. National Electric Power Regulatory Authority (NEPRA)
	ii. Oil and Gas Regulatory Authority (OGRA)
	iii. Public Procurement Regulatory Authority (PPRA)
	iv. Pakistan Telecommunication Authority (PTA)
	v. Special Technology Zones Authority (STZA)
	vi. Naya Pakistan Housing and Development Authority (NAPHDA)
Autonomous Organizations	Frequency Allocation Board (FAB)

NATIONAL ELECTRIC POWER REGULATORY AUTHORITY (NEPRA)

National Electric Power Regulatory Authority (NEPRA) is empowered to regulate electric power services and safeguard the interests of investors and electricity consumers. As per the Regulation of Generation, Transmission and Distribution of Electric Power (Amendment) Act, 2018, NEPRA shall perform its functions in accordance with the provisions of the National Electricity Policy, 2021 and National Electricity Plan, 2023-2027.

Licensing Activities:

During FY 2023-24, NEPRA has been actively engaged in the licensing activities across various sectors of the power industry. The following licenses, concurrence and licensee proposed modifications have been granted to different entities:

i. Generation Licenses (08):

- Gabral Kalam
- Madyan HPP
- YDE Solar
- 5 X Foundation Solar Energy (Pvt.) Limited

ii. Generation Concurrence (01):

- Maple Leaf Limited

iii. Distribution License (01):

- K-Electric Limited

iv. Provincial Grid Company Transmission License (01):

- Punjab Grid Company (Pvt.) Limited

v. Supplier Licenses (09):

- FESCO
- GEPCO
- HESCO
- IESCO

- LESCO
- MEPCO
- PESCO
- QESCO
- K-Electric Limited

vi. License Proposed Modifications (06):

- Engro PowerGen Qadirpur Pvt. Limited
- Helios Power Pvt. Limited
- HNDS Energy Pvt. Limited
- Meridian Energy Pvt. Limited
- 2x WAPDA

In addition, NEPRA has issued 4,139 Net Metering Licenses, facilitating a combined generation capacity of 618.49 MW.

Moreover, NEPRA has granted registration to the Private Power and Infrastructure Board (PPIB) to act as an Independent Auction Administrator (IAA), as per Section 25(A) of the NEPRA Act.

NEPRA has extended the Generation License of Altern Energy Limited to align with the term of its power purchase agreement.

Tariff Activities: FY 2023-24

During FY 2023-24, NEPRA approved several Requests for Proposals (RFPs) submitted by the Alternative Energy Development Board (AEDB) and K-Electric for the competitive bidding of Renewable Energy Projects across the country. The approved RFPs are as follows:

i. AEDB:

Competitive bidding for a 600 MW Solar PV Project in Muzaffargarh and Punjab. NEPRA also processed and decided on the Review Motion related to this RFP.

ii. **K-Electric:**

- Competitive bidding for a 150 MW Solar PV Project in Winder and Bela Districts, Balochistan.
- Competitive bidding for a 200 MW Site-Neutral Hybrid Project at Dhabeji Grid Station.
- Competitive bidding for a 150 MW Solar PV Project in West Karachi.
- Competitive bidding for a 200 MW Solar PV Project in Malir, Karachi.

In addition to approving these RFPs, NEPRA issued a range of tariff determinations, decisions, and adjustments throughout the fiscal year. The details are as follows:

Tariff Determinations/Decisions, Adjustments and PPAs		
Sr. No.	Particulars	Nos.
1.	Determinations / Decisions	47
2.	Tariff Adjustment (Monthly, Quarterly, Bi Annually & Annually)	863
3.	PPAs	2

Consumer Affairs Department Activities: FY 2023-24

During FY 2023-24, NEPRA's Consumer Affairs Department actively addressed consumer grievances, processing a total of 18,188 complaints. Out of these, 15,495 complaints were successfully resolved, while 2,693 complaints remain under process.

In the same period, the Department conducted 5,595 hearings, which included sessions held online, at the Head Office, and in Regional Offices.

Additionally, NEPRA processed and resolved 36 complaints/cases/writ petitions referred by various courts of law during FY 2023-24.

Moreover, the Consumer Complaints Tribunal adjudicated 220 major cases and complaints, issuing speaking orders accordingly.

Monitoring and Enforcement (M&E) Activities:

During FY 2023-24, NEPRA initiated legal proceedings against various Generation, Transmission, and Distribution companies for violations of Performance Standards, the Distribution Code, and other regulatory requirements. These actions included imposing fines totalling approximately Rs. 535.5 million on different licensees, particularly in response to fatal accidents and other significant non-compliance issues.

Performance Evaluation Reports for all operational licensees, covering the FY 2022-23, were prepared in accordance with NEPRA's Performance Standards Rules (Generation, Transmission, and Distribution). These reports were subsequently uploaded to the NEPRA website for public access.

The performance of transmission licensees was rigorously monitored through data verification, inspections, and reporting. This monitoring aimed to address system constraints that led to costly power generation and delays in completing critical power evacuation projects. Based on these findings, NEPRA issued recommendations and directives to transmission licensees for system improvements and closely monitored their compliance.

Enforcement actions were also taken against (Ex-WAPDA Distribution Companies) XWDISCOs for non-compliance with performance standards, including undue/excessive load shedding, fatal accidents, inadequate earthing/grounding of HT/LT structures/poles, and delays in addressing pending connection requests.

NEPRA conducted comprehensive HSE Performance Evaluations of its licensees in alignment with the Power Safety Code. These evaluations aimed to assess the safety performance of licensees regardless of their size, capacity, or technological setup.

Additionally, the first edition of the NEPRA Emergency Management Plan 2023 was meticulously prepared and received approval from the Authority on 12th September, 2023. The Report,

duly approved by the Authority, has been published on the NEPRA website.

Technical Department Activities: FY 2023-24:

During FY 2023-24, NEPRA approved a seven-year investment plan along with loss reduction targets for K-Electric's transmission and distribution segments.

In the same period, NEPRA also approved the following Power Purchase Agreements (PPAs) and Energy Purchase Agreements (EPAs):

- Machai Hydro Power Project
- Daral Khwar Hydro Power Project
- Pehur Hydro Power Project
- WAPDA Hydro Power Project
- Tripartite Power Purchase Agreement (TPPA) between CPPA-G, NTDC, and the Pakistan Atomic Energy Commission for the K-2 and K-3 Nuclear Power Plants

Additionally, NEPRA approved Amendment No. 1 to the PPA between CPPA-G and the Port Qasim Coal Power Plant.

Furthermore, NEPRA approved the Connection Agreement between NTDC and K-Electric, facilitating the supply of additional power to K-Electric from the National Grid.

CTBCM Activities:

NEPRA actively engaged in public hearings and discussions with stakeholders regarding the registration of the Central Power Purchasing Agency (Guarantee) Limited (CPPA-G) as a Special Purpose Agent (SPA) for distribution companies. This initiative included reviewing and drafting an Agency Code.

Furthermore, NEPRA is in the process of finalizing NEPRA Performance Standards (Distribution) Regulations, which set benchmarks that significantly enhance efficiency and quality.

NEPRA is also reviewing the draft Connection Agreement between Distribution Companies (DISCOs) and Bulk Power Consumers (BPC) to ensure compliance with the regulatory

requirements under the Distribution Code and the Consumer Service Manual (CSM). This process includes finalizing the Code of Conduct for the Grid Code Review Panel.

Additionally, NEPRA approved the Power Acquisition Plan (PAP) for both XWDISCOs and K-Electric.

Legal Related Achievements:

Various industrial consumers contested the fuel cost adjustment charges and quarterly tariff adjustments determined by NEPRA, taking their grievances to the NEPRA Appellate Tribunal and subsequently to the Islamabad High Court. The appellants also questioned the constitution and composition of the Authority. On 13th February, 2022, the Tribunal partially accepted the appeals, citing procedural deficiencies in the hearings, but upheld both the constitution of the Authority and the imposition of fuel charges. The Islamabad High Court further dismissed the consumers' appeals against the Tribunal's order. As a result, 338 appeals were dismissed in favour of NEPRA, facilitating the recovery of PKR 25 billion by the Government of Pakistan, previously delayed due to stay orders against the fuel cost adjustment charges.

During a routine financial audit, the Auditor General of Pakistan undertook a regulatory performance review of NEPRA, which NEPRA contested in the Islamabad High Court on the grounds of jurisdiction. The Court held that the Auditor General's Office does not possess the legal authority to conduct regulatory performance audits of NEPRA, thereby reinforcing the regulator's institutional independence.

NEPRA also successfully defended an additional surcharge of PKR 3.82 per unit imposed by the Government of Pakistan. This decision was contested by 46 industrial and commercial consumers before the Lahore High Court, which ultimately dismissed their petitions along with all related writs.

Other Major Activities and Achievements:

During the reporting period, NEPRA conducted 428 Authority Regulatory Meetings and held 155 Public Hearings and Consultative Sessions. NEPRA also actively collaborated with

various agencies and international institutions, participating in both online and in-person training sessions. These sessions covered a broad array of topics, including competitive electricity markets, market restructuring, market monitoring functions, the development and integration of renewable energy projects, personnel skills enhancement, and investigative strategies.

OIL AND GAS REGULATORY AUTHORITY (OGRA)

Domain covers both Oil and Gas which are detailed separately.

OIL SECTOR

Following are the major activities of Oil Sector during the financial year 2023-24:

Storages added by Oil Marketing Companies (OMCs)	OMCs developed around 105,000 M.tons of Oil storage including HSD (around 40,500 M.tons) and MS (around 64,500 M.tons), which further strengthen the country storage capacity for petroleum products.
License/ permission issued to OMCs	06 companies were allowed to initiate marketing on completion of oil storage facilities.
Refinery	<p>GOP has announced Brownfield Refining Policy for upgradation of existing refineries which will enable the existing refineries to comply with the Euro-V fuel specifications as well as expected increase in production of petrol and diesel in next six (06) years i.e. by 2030. Implementation of Brownfield Refining Policy will attract an investment of \$5-6 billion.</p> <p>Pakistan Refinery Limited (PRL) has signed an upgrade agreement w.r.t implementation of said Brownfield Refining Policy. The other refineries are in the process of execution of upgrade agreements.</p> <p>In addition, Federal Government has also notified Greenfield Refinery Policy in the year 2023 for establishment of new deep conversion Refineries which is likely to attract foreign investment in this arena. A company that achieves financial close of project within five years of notification of policy, shall be entitled for incentives under this policy.</p>
License granted to Lubricant Marketing companies (LMCs)	<ul style="list-style-type: none"> i) Operational license = 07 ii) License for Setup = 08

License granted to Lube Oil plants	i) Constructional License = 04 ii) Operational license = 03
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OGRA in its endeavour to ensure the quality of POL products and in line with section 6 (2) (x) of the OGRA Ordinance continued to undertake the quality testing through Third Party Laboratory (Hydrocarbon Development Institute of Pakistan) at import level, Oil Refineries, OMCS depots and lube oil blending/ reclamation plants. During the financial year 2023-24, 363 quality checks on imported lubricants (non-energy products) were undertaken through HDIP. Similarly, following quality checks were carried out across the oil supply chain.

- Imported Cargoes: 356 quality checks
- OMC Oil Depots: 2282 quality checks
- Lube Oil Blending/ Reclamation plants: 649 quality checks
- Refineries: 293 samples from five (5) refineries of Pakistan were qualitatively analyzed through HDIP.

In addition to the foregoing, random inspections at 1545 outlets were also carried out with respect to quality, quantity and pricing. On observed violation, respective companies were penalized/fined as per applicable Rules.

POL Pricing:

In pursuance of the ECC decision dated 15th October, 2010, OGRA computes/ notifies the ex-refinery/ex-depot price of Superior Kerosene Oil (SKO) as per the Federal Government approved pricing formula. The Federal Government vide its policy directive dated 31st July, 2008 transferred the management of Inland Freight Equalization Margin (IFEM) to OGRA w.e.f September 01, 2008. OGRA has also been assigned to monitor the pricing of petroleum products.

In addition, OGRA is also in the process of determining the tariff for the white oil pipeline from Machike to Thallian and Tarujabba on the tariff petition filed by M/s Frontier Oil Company (FOC-1).

GAS SECTOR

Determination of Revenue Requirements of Gas Utility Companies, i.e., SNGPL & SSGCL:

Petitions pertaining to Final Revenue Requirement and Estimated Revenue Requirement of SSGCL and SNGPL are evaluated prudently after conducting due diligence in the matter. The aspect of financial and technical viability and prudence in evaluating Company's Assets, Projects, etc is ensured, thus enhancing performance and productivity and eventually resulting in consumer benefit. While taking decision, public hearing is also conducted to take input from general public as well as stakeholders. The details of Petitions of the Gas Utility Companies evaluated and decided during the above-said period are as under:

- Final Revenue Requirement of SNGPL for FY 2022-23.
- Review of Estimated Revenue Requirement of SNGPL for FY 2023-24.
- Review of Estimated Revenue Requirement of SSGCL for FY 2023-24.
- Determination of Estimated Revenue Requirement of SNGPL for FY 2024-25.
- Determination of Estimated Revenue Requirement of SSGCL for FY 2024-25.

Grant of Licenses:

The Authority, in exercise of its powers conferred by Sections 22(1) and 23 (1) of the Oil and Gas Regulatory Authority Ordinance, 2002 and Rule 3(3) of the Natural Gas Regulatory Authority (Licensing) Rules, 2002, granted following licenses during the above-said period: -

- Punjab Industrial Estate Development and Management Company (PIEDMC) for Distribution and Sale of Natural Gas/ RLNG to its consumers in Bhalwal Industrial Estate, Sargodha.

- Punjab Industrial Estate Development and Management Company (PIEDMC) for Distribution and Sale of Natural Gas/ RLNG to its consumers in Quaid-e-Azam Business Park, Sheikhpura.
- M/s SSGC Alternate Energy (Private) Limited to undertake the regulated activity of Sale of Natural Gas/ RLNG.
- Engro LNG FZE to undertake the regulated activity of Sale of Natural Gas/ RLNG.

Approval of Agreements:

The Authority, under relevant provisions of the OGRA Licensing Rules, 2002 and OGRA Gas TPA Rules 2018, approved the Gas Sale/ Purchase Agreements (GSPAs) between the Gas Producers, Gas Companies and supply contracts between Gas Companies and Consumers and Access Arrangement or interconnection arrangement between transporters & shippers.

Modification in Pakistan Gas Network Code:

The Authority, considered the requests by the transporters and shippers for modifications in Pakistan Gas Network Code (the Network Code) in the light of OGRA Gas TPA Rules, and after the due process, approved the modifications in the Network Code.

Determination and Notification of Well-Head Gas Prices:

OGRA has been determining the wellhead prices of Natural Gas produced by the Exploration & Production Companies of Pakistan, under Section 6(2)(w) of OGRA Ordinance, 2002 read with Natural Gas (wellhead price) Regulations, 2009 and notifying the same in the official gazette biannually. Accordingly, the Authority has issued 177 wellhead gas price notifications during Financial Year 2023-24.

LPG SECTOR

S. No.	Activity	Achievement 2023-24
i.	Licenses issued for Construction of LPG Storage and Filling Plants	51
ii.	Licenses issued for Operations/Marketing of LPG Storage and Filling Plants	47
iii.	Licenses issued for LPG Storage, Operation of air-mix plants and Distribution of LPG air-mix through Pipeline	2
iv.	Licenses issued for Construction of LPG Auto Refuelling Stations	7
v.	Licenses issued for transportation of LPG through Road Browsers	64
vi.	Manufacturers were authorized for manufacturing of LPG equipments	1

LPG Pricing:

In pursuance of LPG Policy 2016, LPG price determination is a mandate of Ministry of Energy; OGRA's domain is limited to notification and regulation of the determined price. In exercise of the powers conferred by Section 6(2)(r) of Oil and Gas Regulatory Authority Ordinance, 2002 (XVII of 2002) read with Rule 18(1) of LPG (Production & Distribution) Rules, 2001, the Oil & Gas Regulatory Authority notified LPG prices twelve (12) times during Financial Year 2023-24 for indigenous LPG, which shall be regulated as the maximum LPG price at all levels of supply chain for indigenous as well as imported LPG.

LIQUEFIED NATURAL GAS (LNG) SECTOR (Period 2023-24)

Oil and Gas Regulatory Authority (OGRA) governs LNG sector, under the OGRA Ordinance, 2002, LNG Policy 2011 and LNG Rules, 2007.

Two (02) LNG Terminals are Operational with OGRA Licenses granted in 2016 and 2018 to M/s Engro Elengy Terminal Limited (EETL) and M/s Pakistan GasPort Consortium Limited (PGPCL) respectively. For development of new LNG terminals, OGRA has granted construction licenses to three private sector companies i.e. Energas Terminal Private Limited (ETPL), Tabeer Energy (Private) Limited (TEPL) and Global Energy Infrastructure

Pakistan Limited (GEIP). They have however not taken the final investment decisions (FID).

OGRA has granted four Provisional Licenses and one construction license for virtual pipeline projects to facilitate for development of the projects.

OGRA has drafted LNG Terminal and Storage Access Rules and Code which will help to promote the development of competitive gas market by establishing uniform principles.

Activities during Year 2023-24:

- M/s LNG Easy (Private) Limited was granted construction license on 27th July, 2023 for a duration of 02 years.
- Extension in Provisional License to LNGFlex Limited was granted.
- Extension in Provisional License to Cygnus Energy (Private) Limited was granted.
- Extension in Construction License Timelines of Global Energy Infrastructure (Private) Limited was granted.

RLNG Pricing:

OGRA has been mandated to determine RLNG sale price on monthly basis under Section 43B of OGRA Ordinance 2002 based on the prevalent guidelines issued by the Federal Government on “sale price of RLNG” for the RLNG consumers of SSGCL, SNGPL and PLL. Accordingly, OGRA computes the RLNG prices in accordance with parameters provided by Federal Government.

COMPRESSED NATURAL GAS (CNG)

In 1992, the Government of Pakistan introduced Compressed Natural Gas (CNG) as alternative fuel for automobiles to reduce environmental degradation and save foreign exchange. The CNG (Production & Marketing) Rules, 1992 along with Standard Code of Practice were framed to regulate construction as well as operational phases of CNG refueling stations.

The Oil & Gas Regulatory Authority is empowered to regulate the CNG Sector under the OGRA Ordinance 2002 and CNG (Production & Marketing) Rules, 1992. Since, February 2008, Federal Government imposed ban on issuance of new CNG licenses. In recent past, the Government vide ECC decision dated

23-10-2020 allowed grant of new CNG License on RLNG basis and Authority is processing the application(s) for the same in light of the applicable provision(s) of Rule(s)/ Law(s). Accordingly, forty-seven (47) construction licenses and Nine (09) marketing licenses on RLNG basis have been granted till date. Further, the licenses whose validity period is surpassed, have also been extended as per applicable rule(s)/ law(s)/ decision(s)/ policies.

In order to ensure compliance to the Standard Code of Practice & other applicable technical standards and safe operation of CNG stations across the Country, annual safety inspections of operational CNG stations are conducted through OGRA's designated Third Party Inspectors.

COMPLAINTS AND APPEALS

OGRA deals with the complaints against the licenses in accordance with the Complaint Resolution Procedure Regulations, 2003. It entertains the consumer complaints without any fee and with almost no formalities. The consumers are not required to come to OGRA for filing the complaints. They can file the same through e-mail / online complaint system via OGRA web portal, fax and normal post.

During the financial year 2023-24, OGRA received/ processed 5,513 complaints from all over the country against gas utilities SNGPL/SSGC. The status of complaints during FY 2023-24 is given as under: -

Complaints received	Complaints decided (including pending complaints (404) for the year 2022-23)	Gas Connection	Relief provided to Consumers/ Complainants (Rs. In million)
5,513	5,917	23	120.77

As per Section 12 & 13 of OGRA Ordinance, 2022, the Authority is empowered to hear and decide appeal/review cases filed against the decision(s) of its delegates and the Authority itself.

During the financial year 2023-24, the Authority heard and decided natural gas appeal/review cases as well as appeal/review cases pertaining to imposition of fine/penalties in CNG/LPG/Oil sector as under:

Natural Gas Appeal/Review Cases decided	61
CNG/LPG/Oil/Enforcement, Appeal & Review Cases decided	92

PUBLIC PROCUREMENT REGULATORY AUTHORITY (PPRA)

Background

The Public Procurement Regulatory Authority (PPRA) was established in the year 2002, under the Public Procurement Regulatory Authority Ordinance, 2002. Its aim was to build and strengthen the Government capacity to develop a modern transparent and cost effective Public Procurement System and to regulate Public Sector Procurement of Goods, Services and Works with a view to ensure transparency, accountability, level playing field, fairness, value for money, economy, grievance handling and quality of public procurement.

Rationale of PPRA

Public Procurement Regulatory Authority (PPRA) is an autonomous organization, established under an Ordinance. Public procurement has become a specialized undertaking of the modern world. Government departments generally face institutional capacity issues in their internal control, fiscal management, procurement and contract administration which limit and hamper their overall performance and delivery of services. There is a strong correlation between transparent public procurement and economic development.

The rationale behind the establishment of PPRA was that no well-defined regulatory framework/code of ethics existed for checking of malpractices by public procurement practitioners despite several enactments on efficiency and discipline of government servants while conducting the official business. In addition to this, there was no system in place to provide a proper forum for resolution of any grievances regarding any procurement transaction. In case of dispute between the procuring agency and the contractor, the options were arbitration under Arbitration Act, 1940 and the courts of law.

To fill the gap, Public Procurement Regulatory Authority has been established as an autonomous body capable of providing legal and regulatory framework to federal government ministries, divisions, corporations, departments and other public sector entities / organizations in procurement.

The overarching goal of PPRA is to improve governance, management, transparency, accountability and quality of public procurement of goods, works and services at all levels across the country leading towards restoring trust in the state institutions. The PPRA board outlines guidelines for procuring agencies on various steps involved in a procurement cycle.

Legal Framework:

The Public Procurement Regulatory Authority is a statutory autonomous body of the Federal Government established under the PPRA Ordinance 2002, notified vide No. XXII dated 15th May, 2002. The Authority was created for monitoring the application of procurement laws covering goods, works and services with a view to improve governance, management, transparency, accountability and quality of public procurement. After consultation with stakeholders in 2004, the Government of Pakistan promulgated new procurement rules conforming to international best practices applicable on procurement carried out by the procuring agencies as defined under Section 2(i) of the PPRA Ordinance, 2002.

Functions, Powers and Responsibilities of Authority:

- I. Subject to other provisions of this Ordinance, the Authority may take such measures and exercise such powers as may be necessary for improving governance, management, transparency, accountability and quality of public procurement of goods, services and works in the public sector.
- II. Without prejudice to the generality of the powers conferred by sub-section (1), the Authority may:
 - a) Monitor application of the laws, rules, regulations, policies and procedures in respect of, or relating to the procurement;
 - b) Monitor the implementation of and evaluate laws, rules, regulations, policies and procedures in respect of, or relating to, inspection or quality of goods, services and works and recommend reformulation thereof or revisions therein as it deems necessary.

- c) Recommend to the Federal Government revisions in or formulation of new laws, rules and policies in respect of or relating to the public procurement.
- d) Make regulations and lay down code of ethics and procedures for the public procurement, inspection or quality of goods, services and works.
- e) Monitor public procurement practices and make recommendations to improve governance, transparency, accountability and quality of the public procurement.
- f) Monitor overall performance of the procuring agencies and make recommendations for improvements in their institutional set up.
- g) Provide and coordinate assistance to the procuring agencies for developing and improving their institutional framework and public procurement activities.
- h) Submit reports to the Government in respect of public procurement activities of procuring agencies.
- i) Call any functionary of the procuring agencies to provide assistance in its functions and call for any information from such agencies in pursuance of its objectives and functions; and
- j) Perform any other function assigned to it by the Federal Government or that is incidental or consequential to any of the aforesaid functions.

Composition of the PPRA Board:

All administrative matters of Public Procurement Regulatory Authority (PPRA) in terms of Section 3 and Section 5 of PPRA Ordinance, 2002 are regulated through Board and by Managing Director, PPRA. The Management of PPRA, as defined under Section 6 of PPRA Ordinance, 2002 is vested in its Board, which is the apex decision making body for overall direction and administration of the Authority. The composition of PPRA Board is as under:

Sr. No.	Designation & Ministry	Status
i.	Secretary, Ministry of Finance	Chairman
ii.	Secretary, Ministry of Industries and Production	Member
iii.	Secretary, Ministry of Defence Production	Member
iv.	Secretary, Ministry of Water Resources	Member
v.	Secretary, Ministry of Energy (Power Division)	Member
vi.	Secretary, Ministry of Housing and Works	Member
vii.	Secretary, Ministry of Communications	Member
viii.	Managing Director PPRA	Member / Secretary
ix.	Three Members from private sector	Members

PPRA Board Meetings:

In pursuance of Section 7 of the PPRA Ordinance, 2002, six (6) meetings of the PPRA Board have been conducted during the period from July 2023 to June 2024. During the period under review, PPRA Board under Section 21 of the PPRA Ordinance, 2002 recommended to the Federal Government four (4) exemption cases of various Ministries of the Federal Government.

Recruitment and Selection Activities:

Hiring process against six categories of 15 vacant positions for EPADS project is in process. Currently, hiring process of three positions including Chief Technology Officer (CTO) have been completed, whereas short listing of remaining 12 positions is completed for further test/interview process.

Capacity Building of Procuring Agencies:

During the period from July 2023 to June 2024, PPRA arranged four (4) training workshops on Public Procurement Rules, 2004 and amendments to date in which 267 officers/officials of different procuring agencies including batch of Civil Service of Pakistan at Civil Services Academy, Lahore were trained.

Tenders Data:

PPRA operates web portal where tenders issued by all procuring agencies are uploaded for advertisement and wider circulation. All the advertisements uploaded by the procuring agencies on PPRA website are reviewed/monitored on real time basis with a view to ensure compliance with Public Procurement Rules, 2004. Violations of the Public Procurement Rules identified by the Authority are forwarded to Procuring Agencies for taking corrective measures.

During the financial year 2023-24, 28,002 tenders were uploaded on PPRA website with 790 reported violations as per the details given below:

Yearly Tenders / PPRA Rules Violations Summary Report (July, 2023 to June, 2024)

Month	Tenders	Violation Indicated	% of Violation
Jul-23	2392	79	3.30
Aug-23	2626	81	3.08
Sep-23	2361	37	1.57
Oct-23	2548	66	2.59
Nov-23	2464	113	4.59
Dec-23	2227	50	2.25
Jan-24	2546	61	2.40
Feb-24	2054	58	2.82
Mar-24	2331	65	2.79
Apr-24	2294	57	2.48
May-24	2586	68	2.63
Jun-24	1573	55	3.50
Total	28002	790	2.82

e-Pak Acquisition & Disposal System (EPADS):

- Production Environment of e-Pak Acquisition & Disposal System (EPADS) was successfully handed over to Sindh PPRA on 29th December, 2023.
- Orientation Session of EPADS was held in Rawalpindi Chamber of Commerce and Industry (RCCI) on 27th July, 2023

and in Karachi Chamber of Commerce and Industry (KCCI) on 14th October, 2023.

- EPADS has been successfully rolled out in 37 Federal Ministries and 279 attached departments till 30th June, 2024.
- **Training Sessions on EPADS:**

Total **316** training sessions of EPADS have been held from 1st July, 2023 to 30th June, 2024 wherein 4044 participants from various procuring agencies and suppliers from Federal and Provincial level were trained. Details are as under:

Details	Trainings	Participants
Federal Procuring Agencies	71	2365
Sindh PPRA Procuring Agencies	14	423
Sindh PPRA (Suppliers)	2	87
Training Conducted by Punjab PPRA	229	1169
Total	316	4044

- Total 12046 suppliers have been registered through EPADS till 30th June, 2024.
- Federal, Ministries and their attached departments have successfully completed procurement of worth Rs.439 billion through EPADS and procurement of Rs.1925 billion are in pipeline.
- **EPADS Procurements Data till 30 June, 2024:**

PPRA	Petty Purchase	
	Completed	In Progress
Federal	5179	780
Punjab	0	54
Sindh	3	4
Total:	5182	838

PPRA	Open Competitive Bidding (OCB)	
	Completed	In Progress
Federal	386	2076
Punjab	24	96

Sindh	2	58
Total	412	2230

PPRA	Request for Quotation (RFQ)	
	Completed	In Progress
Federal	2295	904
Punjab	1	33
Sindh	2	1
Total	2298	938

The EPADS Statistics (Federal) (March, 2023 to 30th June, 2024)

Rs. in millions

Procurement methods	Planned		Completed		In-progress		Total amount
	Activities	Amount	Activities	Amount	Activities	Amount	
Petty	91	4.39	5,157	161.38	754	33.03	198.80
RFQ	122	40.41	2,240	587.67	899	282.28	910.36
Open competitive Bidding	306	195,390.22	380	439,182.68	2,029	1,924,807.30	2,559,380.2
Total	519	195,435.02	7,777	439,931.73	3,682	1,925,122.61	2,560,489.36

Total No. of Procurements: 11,978

Legal & Litigation Activities:

The Authority is continuously providing advices to Procuring Agencies on the application of PPRA Legal Framework, legal assistance to Superior Courts for deciding the cases pertaining to Public Procurement, rendering legal opinion/suggestions and clarifications to Federal Government agencies/departments. Following are the details of legal activities:

Legal Opinion/Clarification:

Year	Legal Opinion Rendered
2023-24	51

Blacklisting:

Year	Blacklisted Firms
2023-2024	62

Court Cases:

Court	Pending Cases	Disposed of
Supreme Court of Pakistan	08	00
Islamabad High Court	62	22
Sindh High Court	37	08
Lahore High Court	35	03
Peshawar High Court	02	01
Balochistan Courts	00	01
All District Courts	20	02
Total	164	37

Appeals & Review Petitions:

Year	Decided Appeals & Review Petitions	
2023-2024	Appeals	Review Petitions
	17	10

Monitoring & Evaluation:

The PPRA is mandated to monitor public procurement practices and make recommendations to improve governance, transparency, accountability and quality of the public procurement. During the period from July 2023 to June 2024, following major activities with respect to Monitoring and Evaluation were performed by the Authority:

- i. Number of directives, suggestions and recommendations were issued to procuring agencies and bidders in response to queries, clarifications and complaints raised by them.
- ii. In order to facilitate national investigation agencies, number of queries were responded, providing them expert opinion pertaining to the matters related to the public procurement.

- iii. Regulatory reviews were conducted, including some of the large and complex projects, to help bidders to redress their grievances and facilitate procuring agencies for improved public procurement proceedings and to avoid any potential irregularities.
- iv. Number of working papers were developed regarding exemption cases received from the procuring agencies and were presented before PPRA Board in accordance with Section 21 of the PPRA Ordinance, 2002 for its consideration.
- v. Developed Monitoring & Evaluation Framework for Public Procurement through EPADS.
- vi. Enforcement of EPADS by the Procuring Agency in pursuance of e-Pak Procurement Regulations, 2023.

Development of Standard Procurement Documents:

Following Standard Bidding Documents during the reporting period were duly approved by the PPRA Board and accordingly notified in the Gazette of Pakistan (also available on PPRA website):

- i. National Standard Bidding Documents for Procurement of Works (Civil Works);
- ii. Request for Proposal for Procurement of Cloud Services.

Development of Regulations:

Following Regulations have been formulated by the Authority during the reporting period:

- i. Public Procurement (Specimens for advertisement) Regulations, 2015 (Amended on 13th March, 2024).
- ii. Amendment in Regulation, 2008.
- iii. Regulations for Disposal of Public Assets, 2024.
- iv. Mechanism for Blacklisting and Debarment of Bidders or Contractors Regulations, 2024.

Financial Activities:

During the FY 2023-24, the Authority performed statutory duties in line with the provision of PPRA Ordinance and other relevant laws. To ensure the transparency, PPRA appointed M/S Nasir Javed Maqsood Imran & Company Chartered Accountants as External Auditors for FY 2022-23 to conduct the Audit of books of accounts of PPRA and EPADS project through competitive process and after getting approval from PPRA Board.

The Audited Financial Statements submitted by the Chartered Accountants were approved by the PPRA in its 76th meeting held on 13.03.2024. The Audited Statements are uploaded on the website of PPRA. In addition to external audit, PPRA accounts were also audited through statutory audit by the Federal Directorate Audit (Federal Government). As such, the financial transactions were subject to multiple independent audits in FY 2023-24.

Budget is an estimate of revenue and expenses over a specified future period of time. PPRA being a regulator analyses its revenue streams and expenditure before submitting the budget to its Board. The major portion of income in budget estimates comprises of tender income, deposits income and appeal fee.

The Annual budget of PPRA was Rs. 600 million for FY 2023-24 and, for EPADS, it was Rs. 547.832 million.

The budget estimates of PPRA and the EPADS Project were submitted to the Federal Government for FY 2024–25. The Federal Government allocated Rs.22.493 million for PPRA and Rs.284 million for the EPADS Project.

During the financial year 2022–23, PPRA complied with the statutory requirements of the Income Tax Ordinance, 2001, and filed its annual tax return accordingly. PPRA is currently listed on the Active Taxpayers List (ATL) of the Federal Board of Revenue (FBR).

PAKISTAN TELECOMMUNICATION AUTHORITY (PTA)

Regulatory Activities:

The telecom industry in Pakistan has undergone significant transformations in recent years, primarily due to the development of 3G and 4G services and the regulator's commitment to enabling advance technologies in the country.

PTA has consistently facilitated investment in the telecom sector, which is fully deregulated and features multiple international telecom entities providing services. Recognized by the ITU as a 4G Regulator, PTA pursues active collaboration with industry players and stakeholders for the development of the sector. The country's telecom sector (Mobile and Fixed) is experiencing healthy growth rates, with 195.1 million subscribers (80.5% teledensity) and 138.3 million broadband subscribers (57.1% penetration). The industry holds substantial investment potential, with local industry investments of US\$ 6.7 billion (Provisional), and FDI (Inflow) of US\$ 1.5 billion during FY 2019 to FY 2024.

Despite economic challenges such as higher business costs and inflationary pressures in FY 2023-24, the telecom sector showed resilience, expanding its services and generating telecom revenues to the tune of PKR 735 billion (estimated) in FY 2023-24 (Jul-Mar). With ongoing service expansion and expected economic recovery in the medium to long term, broadband penetration is expected to increase further in the coming years.

During FY 2023, telecom sector remained a significant source of revenue generation for the national exchequer by contributing an amount of Rs.340 billion in terms of GST, withholding tax, regulatory fees, initial and annual license fees, and other taxes. During FY 2023-24 (23rd July to 24th March), telecom sector contributed Rs. 213 billion (Provisional) to the national exchequer, while, telecom investment remained US\$ 617 million.

PTA is regulating in a hybrid environment with merged physical and digital boundaries. In doing so, it is utilizing conventional and contemporary regulatory tools, initiatives, and procedures essential for Pakistan's transition from an emerging to a

developed digital market. Key telecom sector regulatory interventions are detailed below.

5G Readiness:

5G is opening up unparalleled opportunities for both individuals and businesses, transcending the confines of the ICT sector. PTA took all stakeholders on board to assess the market readiness and successful launch of 5G in Pakistan and shared a comprehensive market readiness report with the Ministry of Information Technology and Telecommunication (MoITT). To this end, Frequency Allocation Board has already identified a spectrum mix of low, mid, and millimeter wave bands. All Cellular Mobile Operators (CMOs) conducted 5G trials as per PTA framework. PTA, under the directions of MoITT, evaluated market readiness through a series of consultations held at the PTA Headquarters. The Federal Government has constituted an Advisory Committee to review and approve 5G policy guidelines for the timely award of available spectrum. Currently, PTA is in the process of hiring of consultant for award of spectrum and launch of 5G services in the country.

Handset Registration Facility for Overseas Pakistanis:

PTA has launched 'Temporary Mobile Registration System' on July 18, 2023. This system is designed to facilitate overseas Pakistanis and foreign visitors to register and use their personal mobile phones for up to 120 days upon arrival, without incurring any duties or taxes. Developed in consultation with MoITT, FBR, and FIA, the Temporary Mobile Registration System is available for use by visitors during every trip to Pakistan. To avail this facility, individuals can register online at: <https://dirbs.pta.gov.pk/drs>.

Launch of Device Identification, Registration and Blocking System (DIRBS) in AJ&K and GB:

On January 15, 2019, PTA executed DIRBS in accordance with the 2015 Telecom Policy, however, since the Telecom Policy does not extend to Azad Jammu and Kashmir (AJ&K) and Gilgit-Baltistan (GB), PTA took up the issue of extending DIRBS to these regions with MoITT. Following the issuance of policy directives, the system was successfully implemented in AJ&K and GB on 1st September 2023, establishing a more secure and controlled mobile device ecosystem and enhanced public safety

and security. PTA also served as a deterrent against the use of illegal or unregistered devices and a valuable tool for revenue collection of applicable custom duties and taxes.

Enablement of Next-Generation Wi-Fi:

PTA emphasized the importance of embracing cutting edge technology to align Pakistan with evolving spectrum utilization trends. PTA, in collaboration with FAB, has taken significant strides in enhancing the country's wireless connectivity by opening the 6 GHz spectrum band for unlicensed use. This decision supports the deployment of Wi-Fi 6E and future generations, promising faster speeds, lower latency, and improved reliability. Wi-Fi technology, dominated by the IEEE 802.11 family of standards and branded as Wi-Fi, has become essential for global connectivity, empowering numerous innovations across various industries. Currently, Pakistan uses the 2.4 GHz and 5 GHz bands for Wi-Fi. Key features of Wi-Fi 6E include larger capacity, wider channels for faster speeds, less interference, and enhanced security with WPA3. The adoption of Wi-Fi 6E in Pakistan aligns the country with global wireless innovations, joining over 60 countries, including the US, EU, and Japan, in leveraging this advanced technology.

The decision underscores Pakistan Telecommunication Authority (PTA), Frequency Allocation Board (FAB), and Ministry of Information Technology & Telecommunication (MoITT) commitment to fostering innovation and ensuring access to emerging technologies, aligning with the goals of World Telecommunication and Information Society Day (WTISD 2024). PTA will work with industry stakeholders to facilitate the nationwide deployment of Wi-Fi 6E networks, accelerating Pakistan's digital transformation and achieving the Digital Pakistan Vision. In this regard, PTA has devised a Radio Local Area Network (RLAN) Framework and started public consultation before implementation of the framework.

Development of Regulatory Frameworks:

During the period under review, Infrastructure Sharing Framework was developed and approved by the Cabinet in November, 2023 to increase efficiency of the sector. Drafts of Spectrum Reframing Framework, Spectrum Sharing Framework and Over-The-Top (OTT) Regulatory Framework are under advanced consultation/approval process. Further, to enhance

investment in the sector, Mobile Virtual Network Operators (MVNO) Framework is also under public consultation.

Safeguarding Consumers in the Digital Space:

The global landscape of online lending has seen a rise in 'loan sharking apps' that entice loan seekers with the promise of quick and convenient access to short-term loans, often lasting just a few days. However, beneath the facade of accessibility lies a concerning trend as the apps frequently impose exorbitant interest rates on loans with short repayment windows, leading to an ongoing cycle of debt. In view of the foregoing, Federal Investigation Agency (FIA), Securities and Exchange Commission of Pakistan (SECP), and Pakistan Telecommunication Authority (PTA) are collaborating to block access of such illegal applications in Pakistan. The Authority has also launched a public awareness campaign to educate and encourage citizens to report any suspicious activity related to these apps.

Fostering a Safer Digital Environment for Youth and Children:

The Internet has provided children with unprecedented access to information, culture, communication and entertainment, resulting in unlawful activities exposing children to online threats. PTA in addition to engaging with tech companies for enhancing their content identification and removal mechanism/processes is working to launch extensive awareness-raising initiatives. Digital Safety Programme has been initiated with TikTok initially for 100 government schools. In collaboration with UNICEF Pakistan, PTA pursued child online protection by establishing a dedicated emergency helpline for child online safety, focusing awareness campaigns, content blocking, and capacity building. Furthermore, the Authority's e-portal underwent upgrades to enhance content management.

Licensing of Telecom Services:

PTA plays a critical role in the licensing of telecom services, ensuring a fair, competitive, and well-regulated market that fosters innovation and protects consumer interests. Licensing by PTA involves a structured framework that sets out clear guidelines for service providers, promoting transparency and efficiency in the telecom sector. This regulatory oversight not only helps in maintaining high standards of service quality but also encourages new entrants and investments by providing a predictable and

supportive environment. By continuously updating its policies to reflect technological advancements and market dynamics, PTA aims to enhance digital connectivity across Pakistan, particularly in underserved and rural areas, thereby contributing to the overall growth and digital inclusivity of the nation. PTA has issued several licenses across various categories as detailed in the Table to cater to various nature of telecom services and infrastructure requirements:

Licenses		
1.	Cellular / Mobile	5
2.	Long Distance & Int'l (LDI)	36
3.	Fixed Local Loop (FLL)	278
4.	Wireless Local Loop (WLL)	9
5.	Telecom Infrastructure (TIP)/Tower Provider (TTP)	48
6.	Wireless (HF / UHF / VHF / Amateur, IoT LPWAN, etc)	1,142
7.	Class Value Added Services (CVAS)	548
8.	International Connectivity (Submarine Cables)	7+4*
9.	Local Mobile Manufacturer (Authorizations)	35
Total		2,112
* Four are in Pipeline (PEACE, Africa-1, SMW6 & 2-Africa)		

During FY 2023-24. PTA has issued 177 new licenses as detailed below:

	Services	Licenses Awarded
01	LDI	03
02	FLL	60
03	CVAS	36
04	Wireless HF/VHF /UHF	31
05	Aeronautical Mobile Station License	06
06	Amateur	39
07	IOT LPWAN License	02
Total		177

Licensing for Satellite Communication Services:

The National Space Policy was approved by the Cabinet in December 2023, shaping the future of space activities and regulations in Pakistan. In line with this policy, the development framework for the licensing of Satellite Communication Services is underway. The framework is designed to facilitate the entry of Satellite Broadband players, particularly Next-Generation Satellite Orbits (NGSO) providers into the market, fostering competition, expanding connectivity options, and driving advancements in satellite technology to meet the growing demands of modern communication networks.

Quality of Service Surveys:

PTA conducts Independent Quarterly Quality of Service (QoS) Surveys nationwide on a periodic basis in order to assess the network performance of all Cellular Mobile Operators (CMOs) with respect to the licensed KPIs for Voice, Data and SMS Services. The results are subsequently published on PTA's website for awareness of general public/subscribers and results are shared with concerned operator(s) for taking remedial actions to improve services wherever required. During FY 2023-24, a total of eighty-four (84) cities have been surveyed. In order to resolve complaints lodged by consumers, PTA carries out surveys/ network optimization exercises jointly with CMOs in different cities of Pakistan. During the year, 60 surveys were also carried out to resolve users' complaints. In addition, 26 Quality of Service (QoS) surveys were also conducted for fixed broadband services.

Enhanced Security for SIM Sale:

PTA has implemented several measures to enhance security and accountability in the telecom industry. Three-factor Authentication (3FA) has been introduced, requiring sellers to undergo login/password verification, one-time password (OTP), and biometric verification every three hours to ensure the legitimacy of SIM sales. Additionally, to prevent the swapping of SIM stock among franchisees, PTA has mandated that all the Mobile Operators bind SIM stock to specific sale channels at the franchise level, with complete compliance expected by September 30, 2024. Geo-fencing of Biometric Verification System (BVS) devices at the district level is also being enforced, with Zong and Telenor already

compliant and Jazz and Ufone in the testing phase. Moreover, all non Live Finger Detection (LFD) devices used in the sale of SIMs have been replaced with LFD devices to reject fake fingerprints, ensuring the use of 185,000 LFD devices across the industry.

Strategy on Non-Licensed and Illegal Service Providers:

PTA continuously monitored unlicensed Internet Service Providers (ISPs) as part of its ongoing efforts to protect licensed operators. By conducting surveys and inspections, the Authority identified and took legal action against unauthorized ISPs. The Authority also developed an SOP, instructing its zonal offices to halt such businesses. Licensed operators were directed to stop bandwidth supply to these entities. During period under review, PTA conducted several nationwide surveys and enforced measures against ISPs contravening its guidelines.

Fixed Wireless Access (FWA) Service in AJ&K and GB:

Fixed Wireless Access (FWA) provides numerous benefits to communities and the general public, especially in bridging the digital divide. Internationally, FWA has been instrumental in delivering high-speed internet to underserved rural areas, addressing financial and logistical challenges associated with physical infrastructure deployment. PTA advocates for innovative and proactive regulatory approaches to benefit society, ensuring that advancements in the telecom sector serve the public interest. In this context, PTCL has launched FWA services in Mirpur (AJ&K), marking the first implementation of its kind in Pakistan, AJ&K, and GB regions. This initiative is expected to positively impact service delivery by operators and provide substantial benefits to the general public. By launching FWA services through PTCL, PTA demonstrates the commitment to improving connectivity and quality of life for residents in Mirpur (AJ&K) and potentially other regions.

National Fiberization Plan:

Optical Fiber Cable (OFC) is a significant building block in telecommunication infrastructure. In order to bridge the digital and broadband divide in the country, enhancing access to Optical Fiber connectivity is crucial, and the requirement of OFC is going to grow with the upcoming 5G network installations, in which the Optical Fiber Cables (OFC) shall be required to connect micro base stations and edge nodes.

In order to increase optical fiber network penetration, the Government of Pakistan (GoP) has initiated the development of a National Fiberization Plan to encourage investment in optical fiber networks across the country, aiming approximately for 500,000 km over next 3-5 years and fiber-to-the-site penetration of 40-60%. The World Bank has collaborated with the Ministry of IT and Telecom and PTA to carry out the feasibility and propose National Fiberization Plan (NFP) in Pakistan. The feasibility of the NFP would be financed through the Digital Economy Enhancement Project (DEEP) and implemented by the Ministry of Information Technology & Telecom. Public and private sector stakeholders will collaborate to support the preparations for the National Fiberization Plan in Pakistan. NFP is expected to facilitate private sector investment for the deployment of optical fiber networks in long-haul and metro networks, as well as fiber-to-the-tower deployment, in a timely and cost-effective manner.

Digital Gender Inclusion Strategy:

Gender inclusion and women's empowerment were prioritized through digitalization efforts aimed at addressing gender inequality. The Authority adopted a multifaceted approach, that included collaborating with international ICT organizations, telecom operators, civil society groups, development agencies, and government bodies. These alliances have resulted in policy-level interventions and successful implementation of several projects. PTA's efforts are dedicated to advancing inclusivity, gender equality, and digital literacy across all its initiatives. PTA launched its pioneering 'Digital Gender Inclusion Strategy' at the Global System for Mobile Communications Association (GSMA) Mobile World Congress 2024 in Barcelona, Spain. This initiative signifies a major step forward in advancing gender participation and furthering the digital transformation agenda with a focus on creating inclusive opportunities for women in Pakistan. The Strategy with a three-year action plan has been prepared with collaboration of United Nations Educational, Scientific and Cultural Organization (UNESCO) Pakistan.

International Collaborations:

PTA is actively engaged in international and regional forums to showcase its accomplishments and attract foreign interest in Pakistan's telecom and ICT market. Distinguished delegations from

organizations such as the Malaysian Communications and Multimedia Commission (MCMC), International Telecommunication Union (ITU), and Asia Pacific Telecommunity (APT) recognized its efforts in enabling digital transformation and promising support for future endeavours. PTA pursued knowledge-sharing agreements with MCMC, the National Telecom Regulatory Authority (NTRA) of Egypt, and the United Nations International Childrens' Fund (UNICEF) Pakistan, focusing on regulatory policies, 5G, QoS, online protection, and gender inclusion in ICTs. Collaboration with the United Nations Educational, Scientific and Cultural Organization (UNESCO) Pakistan was aimed at achieving gender parity in ICT use. PTA's participation in international events such as the South Asian Telecommunication Regulators' Council (SATRC) workshops and meetings, ITU Partner to Connect (P2C) Annual Meeting, and the United Nations Internet Governance Forum, further enhanced Pakistan's role in the global telecom community and ICT development. PTA and the GSM Association (GSMA) formalized two cooperation agreements namely, the Digital Cooperation Agreement & Centre of Excellence. GSMA has pledged ongoing support for PTA's improvement in indices like the Mobile Connectivity Index (MCI) and the Digital Societies Index and will collaborate to drive innovation in telecommunications services, spanning 5G, IoT, cyber security, and emerging technologies.

Cyber Security Strategy 2023-2028:

PTA is committed to bolstering cyber security in the telecom sector in line with the Cyber Security Policy, 2021. Initiatives such as the Critical Telecom Data and Infrastructure Security Regulations (CTDISR) and Computer Emergency Response Team (CERT) operations are central to this effort, with regular audits being conducted. PTA has developed a strategy for 2023-2028 to ensure the security of the telecom sector, accompanied by awareness sessions to protect stakeholders from cyber threats. With access restricted to its licensees only, PTA inaugurated the Telecom CERT portal for bilateral information sharing on emerging threats. However, due to rising public demand, the Authority decided to launch the national Telecom CERT (ntCERT) website for awareness of telecom operators and the general public alike. The National Telecom Computer Emergency Response Team (ntCERT) website, which enables PTA to safeguard the security

interests of Pakistan's telecom sector, offers updated cyber security alerts, advisories, and awareness infographics.

Establishment of Data Center:

PTA inaugurated its Tier 3 compliant data center on 20th February, 2024. The newly established data center is engineered to deliver efficiency and reliability, boasting 24x7 Network Operation Center (NOC) and Security Operation Center (SOC) to ensure seamless operations and robust security measures. The data center which will serve as a centralized platform for managing and provisioning a diverse range of e-services to consumers and telecom operators.

Complaint Management System:

PTA is responsible for registration and redressal of telecom consumer complaints made to the Authority through different modes i.e. Online Complaint Management System (CMS), Mobile App of PTA CMS (Android & iOS), Toll Free Number (0800-55055), and through post. PTA also conducts analysis of consumer complaints with a view to isolate key problem areas and their rectification from the telecom operators. The aim is to gauge the pulse of telecom consumers with a view to pursue matters with the industry to achieve maximum consumer satisfaction:

Summary of Consumer Complaints Received at PTA FY 2023-24			
Service Type	Complaints	Addressed Complaints	Redressal / Disposal %
Cellular Mobile Telephony	185,190	184,046	99.38
Internet Services	4,479	4,367	97.5
Basic Telephony (Fixed Line)	1,724	1,680	97.45
Wireless Telephony - (WLL)	121	116	95.87
Total	191,514	190,209	99.3

PTA has received ISO 9001:2015 quality management system certification for its Consumer Protection Directorate (CPD) in 2021. To keep certification updated and remain compliant with the requirements of ISO, a detailed surveillance audit for year 2024 was also successfully conducted by third-party auditors for continuous improvement and user satisfaction. This certification

demonstrates PTA’s commitment to deliver the highest quality solutions to end users in Pakistan through state-of-the-art CMS.

PTA received around 191,514 complaints against cellular mobile telephony, Internet Service Providers, Basic Telephony (Fixed Line) and Wireless Telephony - (WLL) during FY 2023-24 and 99.3% of these complaints were addressed. Ninety-six percent (96%) of the total complaints were received against mobile services, given that most of the country’s population uses these services. PTA, in cooperation with the respective operators, further categorize the complaints and addressed them according to available legal tools.

Unlawful Content Management:

PTA has a dedicated Cell that monitors unlawful online content, where applicable, and resolves complaints received from the public as well as government organizations. It also regularly disseminates advisories through SMSs, as well as social and print media, alerting the public to report unlawful online content to PTA for appropriate action. During FY 2023-24, 111,265 URLs used for various unlawful activities have been processed for blocking:

URLs Processed during FY 2023-24	
Category	Numbers
Contempt of Court	301
Against Security & Defense of Pakistan	354,80
Against Glory of Islam	13,584
Defamatory / Impersonation	1,140
Miscellaneous	2,517
Decency and Morality	54,291
Sectarian/Hate Speech	3,952
Total	111,265

Telecom Sector Development:

Digital Landscape of Pakistan

International Connectivity

Pakistan has a strong international connectivity infrastructure with a range of undersea fiber optic cables and terrestrial links. It

has seven submarine cable connections and a Pak-China Optical Fiber Cable (OFC), alongside 19 cross-border terrestrial telecom links to neighbouring countries, consisting of nine microwave links and 10 OFC links. This diverse network is essential, in case some faults occur in submarine cables, thereby ensuring reliable Internet connection, and resilience against cable damage or other unforeseen glitches.

Key players in Pakistan's international bandwidth provision include Pakistan Telecommunication Company Limited (PTCL), Transworld Associates (TWA), Cyber Internet Service Providers (Cybernet), and Special Communication Organization (SCO). Together, they offer an installed capacity of 14.8 Tbps while 8.5 bps (57.4%) is activated capacity. Cybernet has recently expanded its global reach via the PEACE cable. Plans are afoot to connect three additional submarine cables: Africa-1, SMW-6 and 2-Africa.

PTA has approved the launch of operations for the Pakistan & East Africa Connecting Europe (PEACE) submarine Cable Landing Station (CLS), designating Cybernet as Pakistan's third upstream gateway. This cable system, with a 96T backbone, connects important global destinations spanning Asia, Africa, and Europe. Cybernet has also established its CLS in Karachi, currently serving as the landing point for the PEACE submarine cable system, with future plans to host multiple subsea cables.

Optical Fiber Cable (OFC) Network:

OFC networks are vital for Pakistan's telecommunications and Internet infrastructure, providing high-speed, reliable, and efficient connectivity nationwide. To promote OFC deployment, PTA and the government launched initiatives addressing challenges such as Right of Way (RoW) disputes, infrastructure security concerns, and funding constraints. Efforts were made at the highest level, addressing most of the RoW issues under the umbrella of Special Investment Facilitation Council (SIFC) for fiberization of communication networks. The increasing demand for high-speed Internet and digital services presents opportunities for investment and expansion. Pakistan continues to invest in OFC networks to support its digital economy and connectivity needs. New LDI licensees are obligated to lay 1500 kilometers of OFC in their initial six years, facilitating further fiberization and connectivity

for the upcoming 5G infrastructure. As technology evolves, the country is gearing up for network advancements including the adoption of emerging technologies like 5G.

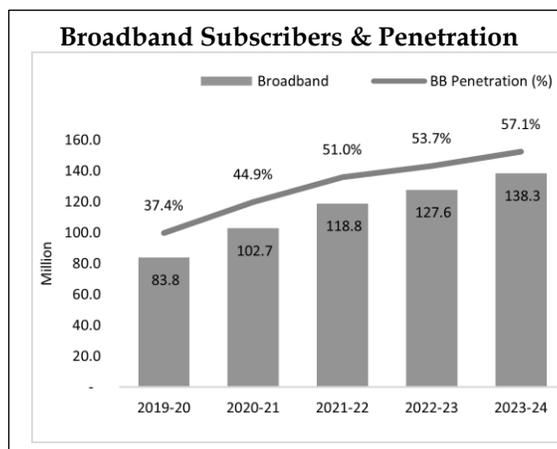
Cellular Cell Sites Network:

The growing demand for broadband expansion and up-gradation of technology, particularly with the launch of 3G and 4G networks, has been pivotal in shaping Pakistan’s telecom landscape. Over the last five years, CMOs have added 12,296 cell sites, marking a significant 29.2% growth, including the deployment of 1,850 cell sites in FY 2022-23. Apart from cell site additions, they have made multi-billion-dollar investments in upgrading existing 2G sites to 3G and 4G. Currently, 96% of cell sites are 4G-enabled, with more undergoing upgrades.

Cellular Mobile Cell Sites		
Year	Cell Sites	4G%
2019-20	47,251	78%
2020-21	48,958	82%
2021-22	52,565	92%
2022-23	54,415	93%
2023-24 (Mar-24)	55,218	96%

Broadband Proliferation:

Both the government and PTA recognize the importance of broadband connectivity in fostering economic development and digital inclusion. Broadband expansion is at the heart of the ‘Digital Pakistan’ vision, aimed at modernizing various sectors of the economy and providing digital services to the entire population.

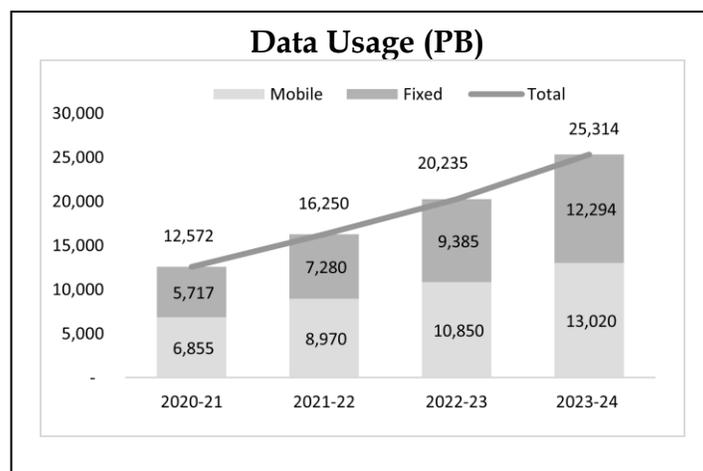


Given Pakistan’s relatively low GDP growth in recent years, the productivity gains stemming from digital connectivity have become indispensable for sustained economic growth.

Over the past years, the telecommunications sector has experienced remarkable growth in broadband subscriptions,

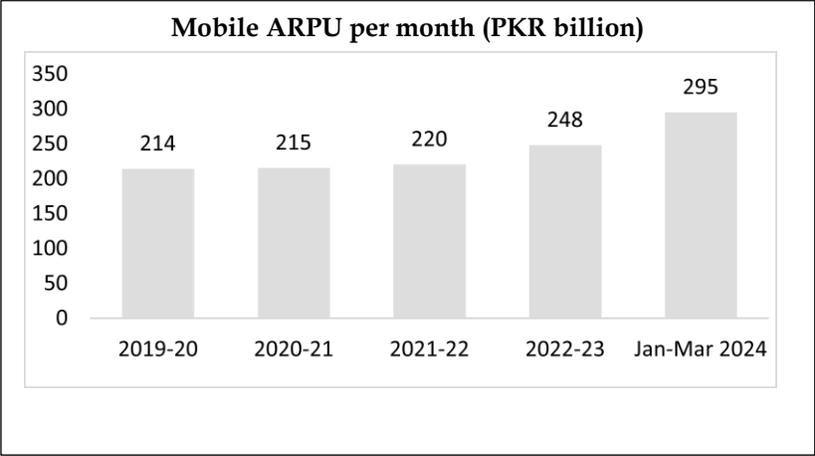
encompassing both mobile and fixed services. Broadband subscriptions surged an impressive 135.6%, increasing from 58.7 million in FY 2017-18 to an outstanding 138.3 million as of June 2024. These statistics emphasize the growing significance of broadband services in Pakistan’s digitally connected society.

Data usage in the telecom sector has seen a significant surge, the combined data consumption from both mobile and fixed broadband services in FY 2023-24 amounted to a substantial 25,314 petabytes (estimated), emphasizing the pivotal role of broadband in Pakistan’s digitally connected society and the need for infrastructure expansion



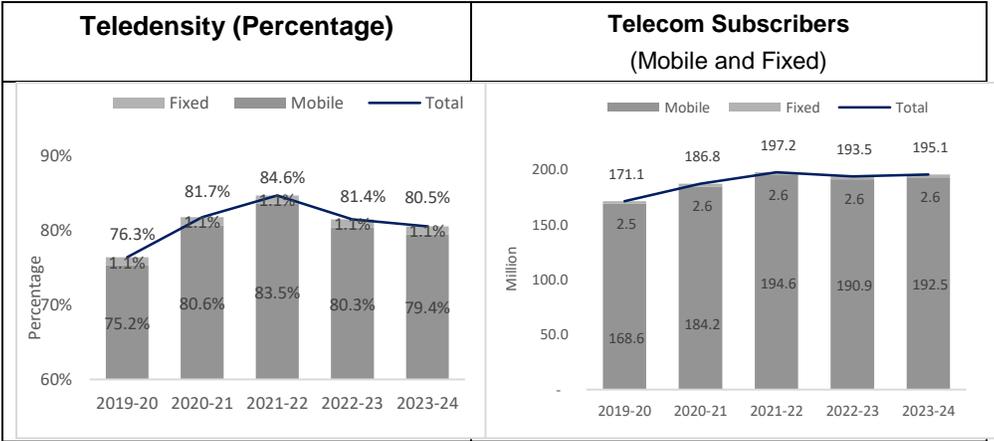
Mobile ARPU:

Pakistan’s competitive telecom environment and its reputation of offering some of the most affordable rates in the region, the country traditionally maintained a relatively low Average Revenue Per User (ARPU) per month, compared to its neighbours. However, recent developments such as the expansion of broadband services, flexible pricing regulations for telecom operators amidst rising inflation, and decline in the multi-SIM phenomenon, have led a noteworthy increase in ARPU. In Jan-Mar 2024, ARPU reached to PKR 295 per month compared to Rs. 248 per month in the financial year 2022-23.



Telecom Subscribers and Teledensity:

At the end of June 2024, the total telecom subscriptions (Mobile and Fixed) reached 195.1 million and total teledensity in the country reached 80.5%. Cellular mobile segment was the main contributor towards overall growth in subscribers and teledensity.



Telecom Device Manufacturing

PTA has provided a level playing field for foreign investments in the mobile device manufacturing industry in Pakistan. PTA introduced the Mobile Device Manufacturing (MDM) Regulations in 2021, leading to the establishment of local manufacturing plants by 33 local and foreign companies. These

companies both standalone and joint-venture-secured a 10-year MDM authorization for the purpose.

From January, 2019 to June 2024, Pakistan manufactured 110 million mobile handsets (including 40.5 million smart phones), creating numerous job opportunities. Accordingly, an uptake of smart phones to 61% of devices on network can be seen in the table given below:

Uptake of 3G/4G Devices (Percentage of IMEIs on Mobile Networks)		
	2G	3G/4G
2019-20	54%	46%
2020-21	50%	50%
2021-22	46%	54%
2022-23	44%	56%
2023-24 (May-24)	39%	61%

SPECIAL TECHNOLOGY ZONES AUTHORITY (STZA)

Introduction

Special Technology Zones Authority (STZA) was established under STZA Act, 2021 with a mandate to enable a globally competitive knowledge and technology ecosystem in Pakistan to improve the country's global competitiveness.

The Authority facilitates and provides the policy and regulatory framework for the development of world-class private, public-private and public Special Technology Zones across the country. The genesis of Special Technology Zones is based on the Triple Helix Model of innovation, connecting and clustering together the Technology Industry, Government & Academia to foster the culture of innovation, research and development and developing the ecosystems which contribute towards building capacity in technology and help increase tech exports of the country.

Special Technology Zones (STZs) are ring-fenced areas, approved and notified by STZA, through which the technology-driven knowledge ecosystem will be supported and special incentives for investors are provided. These areas may be new parcels of land notified for the development of STZs, existing infrastructure that can be declared as an STZ, or expansion of STZs in any region.

STZA offers two types of licenses:

Zone Developers (ZD) are infrastructure development companies, public or private, that will be responsible for development, operation and or management of the whole STZ, or a part of the whole STZ, and licensed by the Authority.

Zone Enterprises (ZE) are responsible for driving the innovation culture within STZs by operating and managing a technological enterprise within the zone. ZEs are involved in either technology businesses or supporting technology businesses and may be a high-tech production unit, a software house, a university, a venture capital fund operator, and alike.

Key Objectives:

The Authority aims to build a technology ecosystem for entrepreneurship, R&D, and tech-driven innovation in the country by providing institutional and legislative support, and ease of doing business along with special fiscal and monetary incentives to facilitate and promote the technology sector. Key objectives are as under:-

- i. Streamline and harmonize legal and regulatory framework for Special Technology Zones
- ii. Enabling the establishment of Special Technology Zones
- iii. Promoting ease of doing business in Special Technology Zones through the development of One-Window Portal
- iv. Enablement of investments in the Special Technology Zones

Streamlining and Harmonizing Legal and Regulatory Framework for Special Technology Zones:

In order to elevate the landscape for innovation and business growth, the Special Technology Zones Authority (STZA) is undertaking comprehensive measures to streamline and harmonize the legal and regulatory framework governing Special Technology Zones. This approach is centered around ensuring an efficient, responsive, and clear regulatory environment that can adapt to the rapid pace of technological advancement and business requirements.

STZA's streamlined regulations aim to reduce regulatory redundancies and inconsistencies, making it easier for businesses to navigate regulatory requirements. Furthermore, the harmonized framework aligns the interests of all stakeholders, investors, developers, businesses, academia, government and regulatory authorities creating a unified and coordinated strategy to drive growth in the technology sector. To achieve this objective, STZA has undertaken various steps which are as under:

Development of Legal and Licensing Framework :

The Special Technology Zones Authority (STZA) is dedicated to enhance the operational effectiveness of technology zones. The vision is to establish an environment characterized by an equitable and transparent legal and regulatory framework, underpinned by robust enforceability and accountability measures. STZA's ultimate goal is to increase licensee satisfaction and ensure businesses within these zones thrive in a supportive and fair regulatory environment. In pursuit of this mission, STZA has been diligently developing a suite of regulations. The latest update on forthcoming regulations is as follows:

- i. **STZA Authority Regulations:** After detailed deliberations and consultations with the stakeholders, the Authority Regulations were developed and submitted to the STZA's BoG's Technical Committee. The Technical Committee has reviewed and recommended these Regulations to the BoG for approval.
- ii. **STZA Fee Regulations:** The STZA Fee Regulations have been developed and submitted to the STZA's BoG's Technical Committee. The Committee has reviewed and recommended these Regulations to the BoG for approval.
- iii. **STZA Licensing Framework Regulations:** The STZA Licensing Framework Regulations provide a clear and fair process for obtaining and maintaining business licenses within Special Technology Zones, contributing to an environment of ease and transparency. The Licensing Framework Regulations have been developed and submitted to the STZA's BoG's Technical Committee for review. The Technical Committee has reviewed and recommended the above Regulations to the BoG for approval.
- iv. **Form of Development Agreement for Existing Infrastructure:** This draft agreement, designed to be executed between STZA and Zone Developers with existing infrastructure, is completed and approved by the Approvals Committee and the Authority. The development agreement comprehensively outlines the obligations, rights, and responsibilities of both parties, fostering a mutually beneficial relationship for the overall development of the zone. The

agreement has been successfully executed between STZA and its licensees, ensuring clarity and cooperation in the management and enhancement of the existing infrastructure.

- v. **Form of Development Agreement for New Zones:** This draft development agreement for new zones is completed and approved by the Approvals Committee and the Authority and has been successfully executed between STZA and its licensees. It outlines the relationship between STZA and Zone Developers for new zones to provide a robust framework for development, and foster an atmosphere of cooperation and mutual growth.
- vi. **STZA Monitoring & Evaluation (M&E) Regulations:** These regulations establish a clear framework for monitoring and evaluating the progress of STZA licensees. They are designed to ensure that licensees meet strategic objectives and fulfill their commitments as outlined in their development agreements and applications. As part of the M&E framework, the Annual Progress Report for both operational and under construction zones has been finalized. Additionally, progress reports for Zone Enterprises, along with the M&E regulations are currently under development.
- vii. **STZA Rules for Appellate Tribunal:** The Rules for Appellate Tribunal are finalized and awaiting approval by the Authority followed by the Board of Governors. These rules are designed to provide a structured and fair process for hearing and resolving appeals submitted by licensees or other stakeholders. The purpose of the Appellate Tribunal is to ensure that all decisions made by the STZA are subject to independent review, thereby upholding the principles of justice and transparency within the regulatory framework.
- viii. **Amendment in STZA Rules:** The amendment process for the STZA Rules is currently underway, involving comprehensive consultation with both internal and external stakeholders. In response to evolving market dynamics and the need to facilitate ease of doing business in the country, these rules require updates. Once the amendments are finalized, they will be submitted for approval by the STZA

Board of Governors (BoG), followed by the approval from the Federal Government.

Establishment of Better Regulations Unit at STZA:

STZA is an integral part of the Pakistan Regulatory Modernization Initiative (PRMI), which is focused on facilitating the ease of doing business in Pakistan, with special attention to the technology sector. Therefore, STZA has laid the foundation for the Better Regulations Unit (BRU) at STZA which plays a critical role in ensuring the inculcation of PRMI's regulatory philosophies and principles, making a tangible contribution to creating a regulatory environment that facilitates business growth and innovation while ensuring compliance and governance standards are met.

Under the BRU, STZA is collaborating closely with the Securities and Exchange Commission of Pakistan (SECP) to integrate Application Programming Interfaces (APIs), thus working towards the implementation of a unified registration system designed specifically for IT & ITeS (Information Technology and IT-enabled Services) on the SECP e-services portal. Moreover, BRU participates regularly in events and workshops coordinated by Federal agencies such as BOI, SECP, and other relevant regulatory authorities to exchange ideas and knowledge and establish linkages/collaborations to improve the regulatory systems in the technology sector.

Development of Draft Provincial Framework:

The development of the Special Technology Zones Authority (STZA) Provincial Framework has been a collaborative and consultative endeavor, involving extensive engagement with provincial authorities to ensure a comprehensive, viable, and equitable licensing evaluation process across the provinces. The draft framework lays a strong foundation for the evaluation of licensing applications. STZA's objective has been to ensure a standardized, fair, and transparent process that accommodates the diverse interests and specific contexts of each province.

Following the initial drafting phase, the proposed framework was distributed among the provinces to solicit their feedback, insights, and suggestions. After receiving and incorporating feedback from the provinces, STZA finalized the Provincial

Framework. The refined document, reflecting the collective wisdom and consensus from our consultations with the provinces, has been submitted to the Authority for approval. This progression marks a pivotal step in our mission to create a unified, efficient, and entrepreneur-friendly regulatory environment for Special Technology Zones across Pakistan.

Enabling the Establishment of Special Technology Zones:

So far STZA has notified 12 Special Technology Zones across the country. The status and details of each STZA are provided below. The rollout strategy of Special Technology Zones Authority (STZA) is based on short, medium and long-term objectives. In the short-term, STZA has prioritized the repurposing of existing infrastructure assets for technology sector. Seven (7) STZs are already operationalized in a short period of time across Islamabad, Rawalpindi, Lahore, Faisalabad, Haripur, and Karachi, collectively offering 2.5 million square feet of available space which would be doubled by the end of 2024 by adding another five (5) STZs. The repurposed infrastructure is currently valued at PKR thirty two (32) billion, with over 16,000 tech professionals currently employed. The seven operational zones currently house more than 140 technology companies, primarily operating in areas such as information technologies and computing, emerging technologies, internet and communications, defense tech and hi-tech/advanced production. These tech companies numbers are expected to grow manifolds.

The medium-term plan envisages further investments of PKR 100 billion primarily from the private sector in ten (10) STZs which will create another 6.5-7 million square feet of customized technology infrastructure to meet industry demands. This infrastructure would be capable of housing 45,000 tech professionals. Three (3) STZs are currently under construction, and seven (7) STZs are under consideration for rollout as part of the medium-term strategy by December, 2026.

Looking ahead to the long-term, STZA plans to mobilize both local and international capital from private sector and government entities to develop world-class, large-scale technology zones in Lahore, Karachi and Islamabad. One STZ, Islamabad Technopolis, has already been notified for development in Islamabad which will

have 15 million square feet of customized technology infrastructure and two more of similar size will be developed in Karachi and Lahore.

Updates on Special Technology Zones notified across Pakistan

Sr.#	Technology Zone	City	Area	Current Status
1.	New State Life Tower	Islamabad	300,000 SFT	1. Zone notified by STZA on 10th June, 2022 2. Operational and fully occupied with Eleven (11) Zone Enterprise Licensees
2.	University of Agriculture (Agri-Tech Zone)	Faisalabad	516,988 SFT	1. Zone notified by STZA on 31st August, 2022 2. Operational and accepting applications
3.	PAF-IAST	Haripur	20 Acres With 140,000 SFT	1. Zone notified by STZA on 10th June, 2022 2. Operational , accepting applications and licensees being operationalized
4.	Islamabad Technopolis	Islamabad	140 Acres	1. Zone notified by STZA on 10th June, 2022 2. 140 Acres land allotted by the Federal Government 3. To be constructed
5.	Pakistan Digital City	Haripur	11 Acres 56,420 SFT	1. Zone notified by STZA on 10th Jun 2022 2. Zone Developer: KPITB 3. Development work is in progress by NLC & KPITB
6.	Pakistan Maritime Science & Technology Park	Karachi	350,000 SFT	1. Zone notified by STZA on 31st August, 2022 2. Operational with 05 technology companies
7.	National Aerospace Science & Technology Park (NASTP) Alpha	Rawalpindi	20 Acres 881,934 SFT	1. Zone notified by STZA on 07th July, 2023 2. Operational with 70 technology companies

8.	National Aerospace Science & Technology Park (NASTP) Sierra	Karachi	7.32 Acres 279,461 SFT	1. Zone notified by STZA on 20th September, 2023 2. Operational with 49 technology companies
9.	National Aerospace Science & Technology Park (NASTP) Delta	Lahore	330,195 SFT	1. Zone notified by STZA on 05th December, 2023 2. Operational with 34 technology companies
10.	NRTC Special Technology Zone	Haripur	46.88 Acres 899,466 SFT	1. Zone notified by STZA on 12th February, 2024 2. Operational, self-use facility of NRTC
11.	Mark Science & Technology Park	Lahore	765,715 SFT	1. Zone notified by STZA on 05th December 2023 2. Under Construction
12.	Amanah Technology Park	Lahore	282,310 SFT	1. Zone notified by STZA on 16th February 2024

Islamabad Technopolis (Special Technology Zone):

Islamabad Technopolis is the flagship project of STZA which has been envisaged to provide world class physical and digital infrastructure to the national and international companies to accelerate the development of emerging technologies in Pakistan while creating job opportunities for the youth, human capital development and capacity building to enhance exports, substitute imports and transfer technology in line with STZA's core strategic objectives.

STZA has received approval of PKR 1,985 million for the development of Islamabad Technopolis through CDWP, with an amount of PKR 501.223 million approved in PSDP 2024-25. The layout plan & building bylaws for Islamabad Technopolis have also been approved by CDA on 14th November, 2023.

Development & Operationalization of Islamabad Technopolis	
Activity 1	Layout Plan & Building Bylaws approved by CDA.
Activity 2	Approval of PKR 1,985 million for the development of Islamabad Technopolis through CDWP, with an amount of PKR 501.223 million approved in PSDP 2024-25
Activity 3	Environmental Impact Assessment (EIA) of the project approved by the Federal Environmental Protection Agency (EPA)
Activity 4	Traffic Impact Study (TIS) conducted to finalize detailed design of road connectivity with Islamabad Technopolis.
Activity 5	80MW load and construction of independent 132kV Grid Station approved by IESCO.
Activity 6	1.5 MGD water intake from Rawal Dam approved by Irrigation Department Punjab.
Activity 7	Coordination with CDA for construction of 150 ft wide access road for Islamabad Technopolis. (In progress)



Promoting Ease of Doing Business in Special Technology Zones Through Development Of One Window Portal:

To promote Ease of Doing Business (EoDB) for Zone Developers and Zone Enterprises, STZA Digital One Window Enterprise Portal was launched in the month of February 2024 to completely digitize and make transparent the experience of

licensing of global and local technology companies. The Authority is in process of a phased rollout of the One-Window Portal Enterprise System to expeditiously facilitate the expanding International Investment Pipeline. The phased approach is detailed as follows:

Phase-I

Phase-I of the Project was completed in September, 2023. One Window Portal (OWP) Phase-I is now assisting Zone Enterprises as well as Zone Developers to apply for required licenses including all initial required documents. All applications are now received and processed through the Portal and licenses are issued electronically in accordance with applicable rules and regulations.

Phase-II

In Phase II, One Window Portal (OWP) is being integrated with different other public Regulatory Authorities i.e., FBR IRIS for the issuance of FBR related certificates, FBR customs Pakistan Single Window (PSW) for exemption of custom duties, SECP, 1Link & Banks for relevant services according to approved policies. Development work on Phase II of the Project is in various stages of completion.

Phase-III

In the Phase III, the sphere of integrations will be further expanded to include other relevant federal and provincial entities to facilitate and accommodate technology business operations in the Zones. These include Federal and Provincial Board of Investments, Ministry of Foreign Affairs and Ministry of Interior for required visa support, verifications or certificates as per approved policies. Discovery sessions with relevant partners are ongoing in this regard.

Integration and Collaboration with other Government Agencies:

- **Securities Exchange Commission of Pakistan (SECP):**

Agreement for integration of IT services between STZA and SECP was signed in December, 2022. The agreement allows

online sharing and verification of company data/details between STZA and SECP. It further enables technology companies to register with SECP while applying for STZA licenses. Development of the relevant services considering the agreements have been completed by SECP and tested by the Authority.

- **Pakistan Revenue Automation Limited (PRAL):**

PRAL is a subsidiary of the Federal Board of Revenue (FBR) and is responsible for managing Pakistan's national income tax database system-IRIS. STZA signed an integration agreement with PRAL in June, 2023. The said integration will enable STZA to electronically share its licensee data with FBR for information, facilitation and enablement of incentives granted to STZA under the relevant taxation and custom laws. Progress on development of the necessary APIs currently stands at 50% completion.

- **Pakistan Single Window (PSW):**

PSW is a subsidiary of FBR responsible for the management of Pakistan's National customs computerized network. Technical engagements between STZA and PSW led to the discovery of services that can be integrated between the two organizations. Detailed MOU/agreement for integration of STZA's One Window Portal (OWP) with Pakistan Single Window (PSW) is finalized. The integration is aimed at facilitating sharing of data between STZA and PSW for certification and subsequent clearance of capital goods of STZA licensees and application of exemptions granted to STZA under the Customs Act, 1969 and in accordance with the applicable SRO.744(I)/2023 dated 19th June, 2023. The technical implementation of the integration has been completed and tested between PSW and STZA.

- **1 Link/Commercial Banks:**

STZA is in process of establishing integration with 1Link and commercial banks to facilitate prospective applicants and licensees by providing offline and online options for depositing their relevant fees and dues to the Authority. In this regard, API integration with 1Link has been successfully completed while development work on integration of Internet Payment Gateway from HBL is under process.

Operationalization of STZA Incentives:

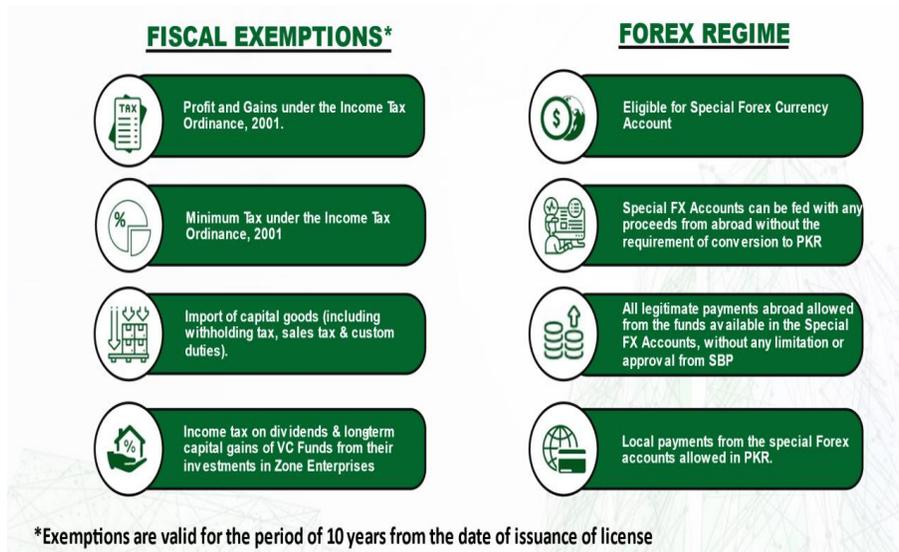
The Authority is working with relevant Government stakeholders to operationalize incentives for tech investors/enterprises in the true essence and spirit as envisaged under STZA Act, 2021 and remove all possible legal and regulatory barriers to technology businesses in the country.

In this regard, engagement with FBR, Cabinet Division, State Bank of Pakistan, Board of Investment and various Ministries and Divisions of the Federal Government led to achievement of important milestones aimed at facilitating the technological enterprises and help foster the required ecosystem in Pakistan.

Amendments in the Customs Act, 1969 have been incorporated for waiver on customs duty on import of capital goods by Zone Developers and Enterprises for consumption within the Zone as envisaged under STZA Act, 2021, if they are not manufactured locally. Provisions for STZA are inserted under PCT code 9917 para 4(i) & (ii) and have been uploaded in the Web-Based One Custom (WeBOC) system. Subsequently, statutory rules elaborating the procedure to be adopted for clearance of capital goods under STZA was issued by FBR vide SRO 744(I)/2023 dated 19th June 2023.

Amendments in Sales Tax, 1990 have been incorporated to exempt withholding of sales tax on imports of capital goods under the 6th Schedule, Table. I, Sr. 161 of Sales Tax Act, 1990 Amendments in Income Tax Ordinance (ITO), 2001 have been incorporated to waive taxes on dividend income, profit and gains and long-term capital gains of Zone Developers and Zone Enterprises as per STZA Act, 2021, under clauses (103D), (126 EA) of Part I of 2nd Schedule and clause (xlili) of Part-IV of 2nd Schedule of the Income Tax Ordinance, 2001.

State Bank of Pakistan (SBP) has issued special forex regulations to allow opening and maintaining special currency accounts to Zone Developers and Zone Enterprises. These special forex accounts allow STZA licensees to receive and maintain their foreign revenue without conversion to PKR. Moreover, funds available in the said forex account can be utilized for international payments without any limitation or authorization from the State Bank of Pakistan.



Enablement of Investments in the Special Technology Zones:

Strategic Marketing and Branding Nationally and Globally:

- **Brand Identity – Booklet:**

As part of the PR strategy, STZA has developed a branding booklet to provide clear and articulate information about Special Technology Zones for support and guidance of potential investors.

- **STZA Performance Video (2-year):**

STZA has produced a 2-year Performance Video to showcase the Authority's progress and create public awareness regarding the functions of STZA. The video also introduces STZA incentives and policies to potential Zone Developers and Enterprises.

STZA Outreach Activities:

STZA has made considerable efforts in engaging stakeholders and fostering a thriving technology ecosystem across Pakistan. Our outreach activities span several channels

and are designed to maximize the impact of our communication, foster collaboration, and build long-term relationships with stakeholders. Key highlights of these efforts are as under:

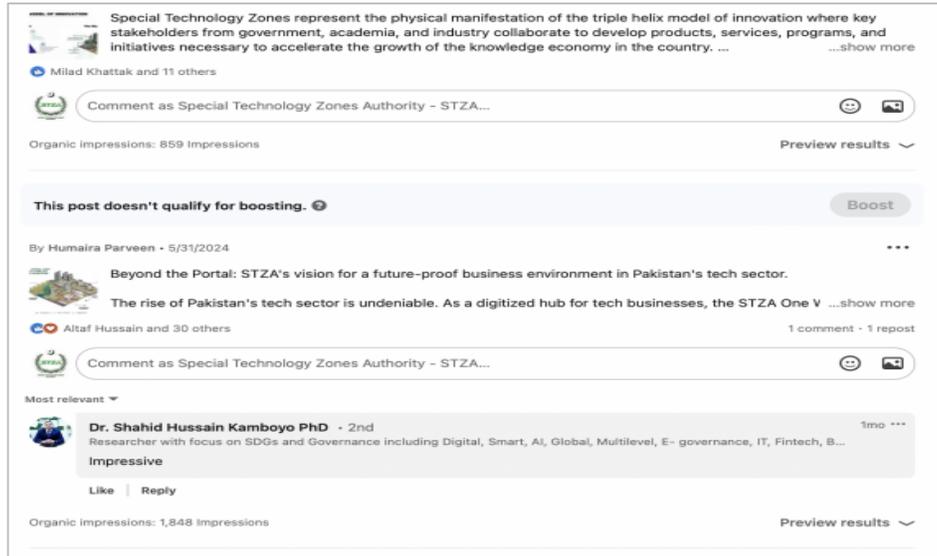
- **One-on-One Engagements:** Recognizing the value of personal interactions, STZA has been actively engaging with stakeholders, prospective applicants, and ecosystem partners on an individual basis. These conversations emphasize the importance of relationship building, mutual growth, and collective efforts towards shared objectives, thereby fostering a culture of collaboration and synergy.

Advocacy through Social Media:

As part of its advocacy and strategic brand placement, STZA has devised a comprehensive social media content and posting strategy to establish itself as a thought leader. To amplify our reach and engagement with our target audience, STZA has been leveraging various social media platforms including *Facebook*, *YouTube*, *Twitter*, and *LinkedIn*. Through relevant content, conversations, and targeted advertising, the aim is to bolster online presence, increase engagement, and foster meaningful interactions with our digital audience.

The screenshot displays three social media posts, each featuring a 'Boost' button and engagement statistics. The posts are:

- Post 1:** "STZA is looking for Zone Developers to develop Special Technology Zones (STZs) – as the hubs for innovation and economic growth in Pakistan." Organic impressions: 1,645. 3 reposts.
- Post 2:** "Is your Technology Business ready for a Zone Enterprise License? – Are you a legally registered company working in the technology sector?..." Organic impressions: 874. 1 repost.
- Post 3:** "Elevate Your Technology Business with the STZA License! STZA is committed to fostering innovation through forward-thinking policies designed to support and el..." Organic impressions: 894. 1 repost.



Press Releases:

To communicate STZA's key developments, achievements, and initiatives to the wider public, STZA regularly issues press releases in both Urdu and English. These official statements, strategically crafted and distributed, serve to announce significant updates, news, or events. Through this approach, the aim is to generate media coverage, increase brand visibility, and shape public perception, thereby consolidating the presence in the technology sector.

Stakeholder Engagements for Investment Enablement:

- The Securities & Exchange Commission of Pakistan (SECP) arranged a comprehensive symposium on reforms in legal and regulatory ecosystem for businesses, where Mr. Hamza Saeed Orakzai, the Director Strategic Planning & Regulatory Affairs at Special Technology Zones Authority - STZA presented STZA's mandate and regulatory philosophy for the technology sector to the Honorable Chief Justice of Supreme Court of Pakistan.
- A business delegation from the Netherlands recently visited the Special Technology Zones Authority - STZA. The delegation comprised Trade and Investment Counselor at the Pakistan Embassy in the Hague, and industry leaders from the Netherlands. The delegation expressed keen interest in exploring the technology sector of Pakistan, for investment opportunities within the Special Technology Zones (STZs).

- STZA hosted the Head of Investment Policy and Practice World Economic Forum. During this visit, World Economic Forum (WEF) and STZA vowed to work closely for investment enablement initiatives and developing business-friendly policy frameworks for all sectors of Pakistan’s digital economy.
- The Federal Minister for Finance, Revenue, Economic Affairs, and Privatization chaired a meeting on Special Technology Zones (STZs) and Special Economic Zones (SEZs) at the Finance Division. The meeting brought together key stakeholders and officials to deliberate on strategies and policies aimed at fostering innovation, economic growth, and technological advancement through the establishment and efficient management of STZs and SEZs.
- STZA participated in the IPRI (Islamabad Policy Research Institute) session on ‘Understanding Media and Society in the Age of Technology,’ featuring global experts, academics, and leaders in media and technology. The session highlighted discussions on evolving media economic models and technology’s impact on societal norms.
- STZA conducted a public hearing event in accordance with the Pakistan Environmental Protection Act of 1997 and the review of Initial Environmental Examination and Environmental Impact Assessment (IEE/EIA) Regulation, 2000. This event was organized to address the infrastructure development of Islamabad Technopolis. Following the procedures outlined by Pakistan Environmental Protection Agency (Pak-EPA), all relevant stakeholders, both from the public and private sectors, were extended invitations to voice any concerns they might have regarding the development Project.

Partnerships and Events:

STZA actively seeks partnerships and participates in a variety of digital and on-ground events, conferences, and trade shows to engage with stakeholders. These platforms allow STZA to exchange ideas, share the narrative of STZA, and lay the groundwork for future communication and collaboration. Some of the events participated and partnered-in includes Pakistan Semiconductor Summit, ITCN Asia, and Karachi Slush’D 2024.

China-Pakistan Science, Technology and Innovation Cooperation Conference:

A delegation from Special Technology Zones Authority (STZA) participated in the “China-Pakistan Science, Technology and Innovation Cooperation-Shared Journey to a Digital Era” conference, on the sidelines of the China International Fair for Trade in Services, jointly hosted by the Pakistani Embassy in Beijing, the China Pakistan Science and Technology Cooperation Centre, and the Zhongguancun Belt and Road Industrial Promotion Association (ZBRA). The Conference aimed at developing science & tech bilateral cooperation between China and Pakistan.

STZA invited Chinese technology and IT sector to enhance the bilateral S&T cooperation and facilitate technology transfer to enable the development of Special Technology Zones across Pakistan.

MoU Signing with Great Wall Enterprise Institute (GEI), China:

STZA and GEI formally signed a MoU on 5th September 2023, for deepening cooperation in Science and Technology Park, innovation and entrepreneurship between the two organizations.

STZA and GEI have planned to organize a workshop for government officials and technology professionals of Pakistan. The workshop will take place in China and is designed on the Chinese experience, research, and practices in the areas of national science and technology system development, science and technology policies and science and technology park development experience.

Pakistan Semiconductor Summit:

STZA partnered with GSME for the Pakistan Semiconductor Summit held in Islamabad. Pakistan Semiconductor Summit brings international & local experts together to support rapidly growing semiconductor market. The event provided an opportunity for meaningful connections and partnerships with industry leaders from the semiconductor sector.

ITCN Lahore:

STZA participated in one of Asia’s flagship events, ITCN Asia 2024. The event offers a platform for showcasing solutions in key sectors such as Government, IT, Education, Finance, Health, Ecommerce, etc. The event focuses on networking, knowledge

sharing, and lead generation, with conferences facilitating a learning environment for tech enthusiasts.

STZA's was visited by over 250 leading technology enterprises, industry leaders, investors, and policymakers.

Karachi Slush'D:

STZA participated in Slush'D, organized by Katalyst Labs, held at the National Aerospace Science & Technology Park (NASTP) Silicon Special Technology Zone (STZ). Slush'D is a vibrant platform that bridges startups with investors, mentors, and industry experts, fostering innovation and collaboration within the tech ecosystem.

The STZA team engaged with potential tech startups, sharing insights about STZA incentives, benefits, and licensing processes.

FREQUENCY ALLOCATION BOARD (FAB)

The Frequency Allocation Board (FAB) was established under Section 42 of the Pakistan Telecommunication (Re-organization) Act, 1996. The Board took over the functions of spectrum planning and management performed by the then Pakistan Wireless Board (PWB). Under the Act, the Board has the exclusive authority to allocate and assign portions of the radio frequency spectrum to the Government providers of telecommunication services and telecommunication systems, radio and television broadcasting operations, public and private wireless operators and others.

Major Development Activities of Spectrum Planning and Management (SP&M) (1st July, 2023 to till 30th June 2024)

i. **Approval of International Mobile Telecommunications (IMT) Spectrum for Future Next Generation Mobile Services (NGMS) / 5G Auction in Pakistan**

Following IMT spectrum was approved for NGMS/ 5G auction as per applicable policy of the Federal Government:

Freq. Band	Available Frequency Spectrum Range	Total Available Bandwidth
700	723–738/ 778–793 MHz	2 x 15 MHz
1800	1733.9 – 1737.5/ 1828.9 – 1832.5 MHz	2 x 3.6 MHz
2100	1960 – 1975/ 2150 – 2165 MHz	2 x 15 MHz
2300	2350 – 2400 MHz	50 MHz
2600	2496 – 2690 MHz	194 MHz
3500	3300 – 3585 MHz	285 MHz
24	24.250 – 24.549 GHz	3.082 GHz
	24.633 – 25.557 GHz	
	25.641 – 27.500 GHz	
39	39.5 – 43.5 GHz	4 GHz

ii. **Approval of Innovative Micro Technology (IMT) Spectrum for Future NGMS/ 5G Auction in AJ&K and GB:**

The Board approved readily available spectrum across the following bands for future NGMS/ 5G auctions in AJ&K and GB:

Freq. Band	Available Frequency Spectrum Range	Total Available Bandwidth
1800 MHz	1773.9 - 1785/ 1868.9 - 1880 MHz	2 x 11.1 MHz
2100 MHz	1945 – 1950 / 2135 – 2140 MHz 1960 – 1970 / 2150 – 2160 MHz	2 x 15 MHz
2300 MHz	2305 – 2400 MHz	95 MHz
2600 MHz	2496 – 2600 MHz	104 MHz
3500 MHz	3300 – 3400 MHz 3522 – 3585 MHz	163 MHz
24 GHz	24250 – 27500 MHz	3250 MHz
39 GHz	39.5 – 43.5 GHz	GHz

iii. **Approval of Spectrum in 6 GHz Band for WiFi-6E in Pakistan:**

The Board approved allocation of 5925 – 6425 MHz (bandwidth of 500 MHz) for unlicensed Radio Local Area Networks (RLAN) (WiFi-6E) usage in Pakistan on non-protection & non-interference basis.

iv. **Availability of Spectrum in APT 700 MHz band for Commercial NGMS/ 5G Spectrum Auction:**

The Board approved following 2x15 Megahertz (MHz) spectrum in APT 700 MHz Band for commercial NGMS/ 5G auction, as per policy of the Federal Government:

- 723–738/ 778–793 MHz (2x15 MHz)

v. **Rationalization of 3.5 GHz Band and Availability of Additional Spectrum for NGMS/ 5G Auction by PTA:**

- (i) The Board granted in-principle approval of 3415-3585 MHz band (to be available after the expiry of remaining WLL licenses in last quarter of 2024), in addition to the already approved readily available spectrum 3300-3415 MHz for future 5G/ NGMS auction, as per policy of the Federal Government.
- (ii) The WLL spectrum of M/s Wi-Tribe, M/s Metrotel and M/s Super Dialogue in 3.5 GHz was withdrawn in light of recommendations of PTA due to voluntary surrender by the licensees.

vi. **National Space Policy of Pakistan and Pakistan Space Activities Rules:**

FAB being an important stakeholder, provided its detailed comments/ input for formulation of National Space Policy (NSP) and Pakistan Space Activities Rules (PSAR).

vii. **Spectrum Sharing Framework:**

The draft Spectrum Sharing Framework was prepared by PTA in coordination with FAB as per Telecom Policy 2015. FAB shared detailed comments/ feedback with PTA for finalization of the same.

viii. **Extension Request of Pakistan Television Corporation (PTVC) for Temporary Assignment of Frequency Spectrum for Test/ Trials of Digital Terrestrial Multimedia Broadcasting (DTMB-A) Digital Terrestrial TV:**

The Board approved extension of temporary approval for test/ trials of DTMB-A Digital Terrestrial TV for another six months (1st May to 31st October, 2024) by PTVC.

ix. **Availability of Spectrum for NTDC/WAPDA:**

Frequency Spectrum in highly congested 7/8 GHz range spectrum was made available for Supervisory Control and Data Acquisition (SCADA) network of National Transmission and Dispatch Company (NTDC)

routing from KPK through Islamabad/Punjab to Sindh. Post meetings finalized spectrum was assigned to NTDC.

x. **Availability of Spectrum for Legacy Network of Pakistan Railways:**

Pakistan Railways was using their legacy communication network dating back to 1980s. FAB extended its all assistance in relocating the existing system to other frequency bands and vacation of valuable IMT band.

xi. **Approval of Spectrum Assignment of Spectrum to Quetta Safe City Project (QSCP), Government of Balochistan:**

The Board approved assignment of spectrum and site clearance of 39 sites of Quetta Safe City Project (QSCP) planned by Government of Balochistan for hi-tech security surveillance. FAB HQs closely monitors spectrum requirements of National Safety / Safe City Authorities.

xii. **Safeguarding Interest of Pakistan in World Radio Communication Conference (WRC-23) by FAB:**

World Radio-communication Conferences (WRC), organized by ITU, are held every three to four years to review, and, if necessary, revise the Radio Regulations, the international treaty governing the use of the radio-frequency spectrum. FAB played its pivotal role for identification of spectrum for IMT while safeguarding national interests w.r.t spectrum Management at the International Forum in WRC-23.

xiii. **Representation of FAB at PTA, MoIT&T and other Telecom Forums:**

FAB has regularly participated in different forums for availability of Spectrum for different Telecom services in Pakistan like 5G spectrum availability, renewal of Cellular Mobile Licenses in Pakistan and AJK and early resolution of spectrum related litigation cases for availability of more spectrum.

xiv. **Clearance of Cell / BTS Sites for Cellular Mobile Licensees and MW/ISM:**

Clearance of BTS sites including microwave links of CMTOs has been approved by the Board during the year 2023-24 as per the following details:

CMTOs	Approvals	Proposals
Zong	484	1345
Telenor	991	38
Ufone	05	182
Jazz	94	597
Total	1574	2162

Moreover, 166 links of MW/ISM Operators were approved during 2023-24.

xv. **Establishment of New FM Sound Broadcasting Stations:**

FAB under the Pakistan Telecommunication (Re-organization) Act 1996, PEMRA Ordinance and Government Policies has been facilitating broadcast media especially the establishment of new Commercial/Non-commercial FM broadcast stations all over Pakistan. During the fiscal year 2023-24, 43 cases for establishment of FM broadcasting stations were processed by the Board.

xviii. **Allocation of Frequencies to Civil Armed Forces, Govt. Agencies, Foreign Missions, Delegates and Private Users etc:**

FAB approved 124 applications of frequency assignment including site clearance for the establishment of Land Mobiles Communication System in HF/VHF/UHF/SHF range. Further, 154 applications were processed to members of the board for clearance/NOC.

xix. **Approval of an SOP for Global Maritime Distress and Safety System (GMDSS) General Operator Certificate (GOC) Certificates:**

The Board approved SOP for issuance/renewal of GMDSS GOC certificates, with existing fees.

- xx. **GMDSS (Global Maritime Distress and Safety System)** is installed on all commercial ships above 300 gross tonnages. In case of distress situation, only holder of a GMDSS certificate can send distress alert to other ships at coast. Training is conducted at Pakistan Marine Academy & Maritime Training Institute, Karachi. FAB HQs has the mandate to design the syllabus for GMDSS training and conduct the Examination for grant of GMDSS certificate. Old booklet GOC (General Operator Booklet Cards) have been replaced with new world standard Digital Holographic Smart Cards certificates. During the year 2023-24 a total of 134 x candidates appeared in test, out of which 48 x candidates qualified the examination. The details of Examination conducted and renewal of cards is as under:-

S. No	Examination	Candidates	Successful Candidates	Unsuccessful Candidates	New Cards Issued
i.	73-A	68	27	41	27
ii.	74	66	21	45	21
Total		134	48	86	48

Renewal, Replacement and Verification of GOCs:

Renewal	Replaced GOC	Verifications
174	23	267

- xxi. **Monitoring Activities at FAB:**

Frequency Allocation Board (FAB) has actively been monitoring the Radio Frequency (RF) spectrum for detection, identification and subsequent reporting of unauthorized usage/violation by non-licensees and licensees. FAB not only monitored the operational wireless services in Pakistan but also conducted comprehensive cross border spillover survey of Cellular Mobile Operators (CMOs) and FM services/signals along the border areas. A total of 1903 monitoring cases were reported to PTA/PEMRA during the financial year 2023-2024 as per the following details: -

S#	Type of Monitoring	Complaints	Complaints Resolved/Reported to			Remarks
			PTA	PEMRA	Other	
1.	Complaint Based Interference Cases	1054	1054	-	-	-
2.	Unauthorized use of Jammers & RFIDs	18	18	-	-	-
3.	Unauthorized use of Mobile Signal Booster	64	64	-	-	-
4.	Unauthorized use of spectrum	765	755	10	-	-
5.	PM Citizen Portal Complaints	2	2	-	-	-
	Total		1903			

xxi. **Frequency Coordination of PAKSAT Satellite Networks:**

FAB is acting as the notifying administration of Pakistan for Satellite Networks. Frequency coordination of PAK Satellite Networks have been actively pursued with the affected administrations during the last one year in order to conclude frequency coordination on mutually acceptable technical conditions, ensuring interference free operations of satellites across the shared frequency bands and coverage areas. Furthermore, issues regarding the cross-border interference have also been taken up with the neighboring countries. Details of the same are as under:

- 1) Comments/objections/proposals in respect of coordination between satellite/terrestrial networks have been exchanged with 66 administrations. Agreement of frequency coordination has successfully been concluded with administrations of Malta, Kazakhstan, France, Morocco, United Kingdom, Bolivia, Germany, Japan and UAE.
- 2) Notification Filing (No. 11.2) and Due Diligence information (RES49) of PAKSAT-MM1-38.2E-KA Satellite Network at 38.2°E have been submitted to ITU in accordance with RR Nos. 11.32 and 11.32A of

Radio Regulations under Free Entitlement for the Year 2024 for Administration of Pakistan.

- 3) Submission of PAKSAT-MM1-38.2E-KA/ KA1 Satellite Network Information for the 21st Resolution 609 (Rev.WRC-07) Consultation Meeting.
- 4) Advance Publication Information (API) Filings for K-S1 (NGSO) and K-HS1 (NGSO) Satellite Networks intending to provide Earth Exploration Satellite Services in the S & X Bands have been submitted to ITU under RR No. 9.1/1A of Article-9 of Radio Regulations.
- 5) C-Notice Filing of K-S1 (NGSO) Satellite Network of Pakistan has been submitted to ITU in accordance with RR No. 9.6 of Article-9 of Radio Regulations.
- 6) Bringing Back into Use (BBIU) and associated Resolution-40 (RES40) data for Frequency Assignments of the PAKSAT-MM1-38.2E-BSS Satellite Network and PAKSAT-MM1-38.2E Satellite Network at 38.2°E have been submitted to ITU.
- 7) Due Diligence information (RES49) of PAKSAT-MM1-38.2E-BSS and PAKSAT-MM1-38.2E Satellite Networks at 38.2°E have been submitted to ITU.
- 8) Bringing into Use (BIU) and associated Resolution-40 (RES40) data for frequency assignments to PAKSAT-MM1-38.2E-FSS and PAKSAT-MM1-38. 2E-KA Satellite Networks at 38.2°E have been submitted to ITU.
- 9) Single notice for PART-B and notification along with due diligence information of PAKSAT-MM1-38. 2E-BSS Satellite Network at 38.2°E under AP30A have been submitted to ITU.
- 10) Bringing into Use (BIU) and associated Resolution-40 (RES40) data for frequency assignments to PAKSAT-MM1-38.2E-BSS Satellite Network at 38.2°E (AP30A/E/763) have been submitted to ITU.

- 11) Comments for the resolution of spillover of signals/ cross-border interferences due to the transmissions of Cellular Mobile/FM Broadcasting Networks have been exchanged with India.

xxii. **FAB Online Application System:**

The Online Application System was launched on 13th March 2023. The site clearance applications of various categories are being processed on the Online Application System. The application is being used by end users i.e., telecom operators, private radio network operators etc., stakeholders i.e., PTA, PEMRA, MoIB etc., and Board Members of FAB. Comprehensive support is being provided to users to ensure a smooth and seamless experience, including technical support, and regular training sessions to address any issues and provide guidance as needed. Furthermore, user feedback is systematically integrated into the application to enhance user-friendliness and responsiveness, thereby ensuring continuous improvements and advancements tailored to the needs of all users.

xxiii. **Obstacle Limitation Surface (OLS) Application System for Height Clearance:**

Presently, FAB is performing duties for issuance of height clearance for BTS and installations as per SRO9 (KE)2021 dated 25th February, 2021 (Amended Rule – 68 of CAA Rules – 1994).

The aforesaid working procedure has been automated and transformed into first of its kind software application system developed indigenously. The said application is developed as per the International Civil Aviation Organization (ICAO) standards to improve accuracy and minimize existing processing time taken for issuance of height clearance.

The OLS application system, inaugurated on 18th April, 2022, is presently employed for issuing height clearances. With the vision to promote the ease of doing business and end-user facilitation, the OLS application

system is integrated with the FAB Online Application System, providing users with immediate access to height clearance status.

xxiv. **E-Office System for Correspondence with Ministries/ Departments:**

Keeping in line with the Government of Pakistan's vision of "Digital Pakistan", FAB has automated its official working procedures to make it efficient, secure and paperless. The intra-organizational processing is being carried out via e-office system and working efficiently.

NAYA PAKISTAN HOUSING AND DEVELOPMENT AUTHORITY (NAPHDA)

Naya Pakistan Housing and Development Authority (NAPHDA) was established under NAPHDA Act, 2020 for the purposes of planning, development, construction and management of real estate development schemes and projects, including housing projects. NAPHDA aims at addressing the housing needs of low and middle income segment, through sustainable policy measures / reforms.

Achievements:

a. Housing by Federal / Provincial Government Authorities:

Consequent upon creation of requisite enabling environment for development of affordable housing both by the private sector and state owned authorities/organizations, NAPHDA worked with all provincial housing authorities and private sector for initiation of affordable housing projects. Current status of projects/ housing units planned / under construction is as under:-

Projects		Housing (1-11k)			Remarks/ Physical Progress of under construction	Ballotted Candidates
		Approved	Completed	Under Construction		
DevAuths (CDA,LDA, PHA)		34,330		9,320	2000 HUs - 64% 896 HUS- 11% 116 HUS - 88%	13,747
Peri Urban	Punjab (Phase I & II), Khyber Pakhtunkhawa	4,322		839	87 %	2,560
	Punjab (Phase-III)	4,776				
Private Lands	Eligibility letter issued (27)	10,633				
	Approved / Under Process (32)	43,443				
Akhuwat Foundation		25,583	25,583			
Housing loans under MPMG Scheme		31 ,391	28,798	2,581	Rs.120 Billion disbursed by FIS	
Total		154,478	54,381	12,740		16,307

* On approval of revised MPMG scheme, loans worth Rs.8.636 Billion will be disbursed by the banks. Accordingly, 3,851 HUS will be allotted to already balloted applicants.

- b. **Low Cost Housing by Private Sector with Government's Support:** With all the facilitation / incentives offered by the government, the private sector has submitted 339 proposals under negotiated procurement for public private partnership scheme. NAPHDA has referred 27 x private parties for construction of 10,633 housing units for the banks. Work will commence once the revised MPG scheme resumes.
- c. **Development of IT Applications:** Following IT applications have been developed/ deployed during the financial year 2023-24:
- (1) ***Implementation of e-Office System***
 - (2) ***Human Resource Management (HRM) Application:*** The HR processes of NAPHDA are optimized by automating employee records, performance evaluations and management of postings thus leading to increased efficiency.
 - (3) ***e-Complaints Management System:*** The e-Complaints Management System renders a centralized platform for receiving, tracking, and resolving complaints, improving transparency and customer satisfaction with real time visibility of resolution status for complainants.
 - (4) ***Implementation of Sidat Hyder Financial System:*** This automated account management system has enhanced performance by minimizing errors in record keeping.
 - (5) ***Digitization of Members' Complaints Data Module:*** The automated module ensures secure, effectively manageable and accessible storage of complaint records, enabling quick retrieval and better analysis for decision making.
 - (6) ***Inventory Management System:*** This system augments effective control of managers over IT and

general administration resources ensuring transparent asset management, stock control and issuance / return.

- (7) **Receipt / Issuance (R&I) and Tracking of Mail Application:** This application has enhanced mail management and tracking while ensuring timely handling and accountability of correspondence.

d. **HR Development:**

- (1) Training committee, namely "Knowledge and Skills Evaluation Committee" work in coordination/collaboration with HRM Directorate. NAPHDA officials/officers have attended following number of courses during the financial year 2023-24.

i.	External Training Courses/ Classes	--	79
ii.	Internal Training Courses/ Classes	--	112
iii.	Total	--	191

- (2) The results as well as progress made by each individual are recorded in "Individual Training Score Card".

e. **Annual Audit of the Accounts by DG Audit Works**

(Federal): Annual Audit of the Accounts Records of NAPHDA for the FY 2022-23 (Audit Year 2023-24) was conducted by field audit team of DG Audit Works (Federal) from 26th December, 2023 to 5th January, 2024. During the DAC meeting, all observations were settled.

f. **Annual Audit of the Accounts by Chartered**

Accountant Firm: The Authority has successfully implemented Accrual Basis of Accounting under International Public Sector Accounting Standards (IPSAS) Chartered Accountant (Category-A) Firm conducted audit of annual accounts of the Authority for FY 2021-22 and 2022-23. After conducting the audit, the Chartered Accountants Firm has certified annual accounts.

g. Formulation of Regulations:

Following regulations have been drafted during the financial year 2023-24

- (1) NAPHDA Service Regulations for Permanent Employment.
- (2) NAPHDA Financial Regulations
- (3) NAPHDA Land Record, Registration and Transfer Regulations.
- (4) NAPHDA Mortgage Regulations.
- (5) NAPHDA Adjudication Regulations.

h. Formulation of SOPs:

Following SOPs have been drafted during financial year 2023-24:

- (1) Governing assets, its capitalization, depreciation, transfer/relocation, physical verification and coding and tagging.
- (2) Governing receipts, storage, handling, issuance and valuation of inventories.
- (3) Declaration and disposal of unserviceable, surplus, obsolete, stores / assets / equipment.
- (4) Internal controls / utilization of imprest (Petty Cash).
- (5) Usage of fleet / corporate cards.
- (6) Submission and scrutiny of the medical claims.
- (7) NAPHDA Internship Training Policy.
- (8) Conduct of Inquiries in respect of NAPHDA vehicle(s) accidents/damage/theft/malfunctions.
- (9) Procedure of change/updation of the information filled in by the applicant in registration form during registration and transfer of applicants status / membership for Low Cost

Unit (LCU)/High Unit (HU)/Plot on death of the member.

(10) Management of NAPHDA Day Care Centre.

i. Complaints Resolution:

A total of 2,428 complaints were resolved during the financial year 2023-24. These complaints were received from the Prime Minister's Delivery Unit (PMDU), email, mail, telephone, and walk-in complainants.

j. Establishment of Day Care Centre:

In pursuance of the Prime Minister's Women Empowerment Package - 2024, Day Care Centre has been established at 7th Floor Kohsar Block, Pak Secretariat.

DEVELOPMENT WING OF THE CABINET DIVISION

Background:

The Federal Government has initiated the Sustainable Development Goals Achievement Programme (SAP) to make interventions on the demand of the people of respective areas / regions across the country, Ministry of Planning, Development and Special Initiatives approved an allocation of Rs. 90.0 billion from PSDP for the financial year 2023-24 for execution of the programme.

SAP Steering Committee:

In terms of SAP's "Guidelines" approved by the Federal Cabinet, a Steering Committee headed by the Federal Minister for Planning, Development & Special Initiatives, including Federal Ministers and Parliamentarians as members, was constituted with the approval of the Federal Cabinet. The Steering Committee is responsible for overall supervision of the Programme, including approval of allocation / release of funds. Three (3) meetings of the Steering Committee were held during the financial year 2023-24.

Disbursement of Funds:

An amount of Rs.61.260 billion was released / transferred to the respective Federal Ministries/Divisions and Provincial Governments for execution of SAP schemes and the remaining amount of Rs. 28.740 billion was surrendered to the Finance Division from the allocated budget of Rs. 90.0 billion for SAP during financial year 2023-24. This is in line with decisions of National Economic Council (NEC) and Special Investment Facilitation Council (SIFC).
